



AGENDA REPORT

CITY OF SAN CLEMENTE

City Council Meeting

910 Calle Negocio
2nd Floor
San Clemente, California
www.san-clemente.org

Meeting Date: 7/18/2023

Agenda Item: 6K

Department: Community Development
Prepared By Kyle Webber, Associate Planner

Subject:

CONSIDERATION OF A RESOLUTION APPROVING THE STRATEGIC IMPLEMENTATION PROGRAM FOR FISCAL YEAR 2023-2024

Fiscal Impact:

None. The Strategic Implementation Program does not commit specific financial resources towards projects. Funding for implementation measures of the General Plan typically occurs through the City's Capital Improvement Program or annual budget process.

Summary:

The City's General Plan Strategic Implementation Program (SIP) is updated each fiscal year. The SIP lists and prioritizes distinct projects and ongoing programs approved by City Council that align with specific General Plan goals and policies to help achieve San Clemente's vision. Every year, each department or division updates the list by modifying the status of projects, marking projects as complete, or adding new projects for both Planning Commission and City Council review. The updated SIP reflects the priorities in the Fiscal Year 2023-2024 Budget. The updated SIP guides the City in determining future budget planning through the prioritization of projects. Approving this agenda item will update the General Plan Strategic Implementation Program (SIP) for Fiscal Year 2023-2024.

Background:

On February 4, 2014, the City Council adopted the Centennial General Plan, the City's comprehensive long-term policy document comprised of goals and policies for achieving San Clemente's vision. Since General Plan adoption, the City made progress on the General Plan Strategic Implementation Program (SIP) that lists and prioritizes projects and ongoing programs to implement General Plan goals and policies, known as "Implementation Measures" (IMs). Housing IMs are listed and evaluated separately in the Housing Action Plan. The SIP describes and ties implementation measures to elements and policies, and identifies the status, priority, and lead department for each action item. The City updates the SIP each year to:

- Ensure the General Plan responds to changing needs and conditions, and to commit resources to the community's long term vision;
- Evaluate progress towards goals by reviewing the status of IMs underway or completed;
- Determine IMs to implement in the next fiscal year;
- Identify the department or entities to lead and/or help carry out IMs.

Discussion:

Priority and Status of Implementation Measures:

The SIP includes IMs that are both one-time projects and reoccurring activities (on-going). Four categories are used to rank the priority of IMs:

- 1) **“High priority”** are projects required by law, needed for public health or safety, or a Council mandate to be initiated and completed, where applicable, within a 3-year timeframe.
- 2) **“Medium priority”** are important, non-urgent projects, which are to be initiated and completed, where applicable, within a 5-year timeframe.
- 3) **“Low priority”** are non-urgent projects essential to a department’s overall mission, and require several years of planning and design, and should be initiated and completed, where applicable, in a 5+ year timeframe.
- 4) **“On-going”** are regular, recurring activities with no specified end.

Table 1 below summarizes the status count of the current SIP for Fiscal Year 2022-2023 (FY23) compared to the proposed SIP for Fiscal Year 2023-2024 (FY24). Refer to **Attachment 1 Exhibit A** for the proposed SIP that provides a description and status of each “One-time” IM still to be completed. IMs labeled as “on-going” are continual efforts included in current operating or Capital Improvement Program budgets, and are listed separately in **Attachment 1 Exhibit B**. Costs related to IMs not previously approved by Council will either be presented as a future Decision Package item or incorporated into the budget delineated with relevant costs. **Attachment 4** provides a list of IMs completed since 2014 including the nine (9) IMs completed within FY23.

Table 1 - Implementation Measure Status Summary
(Current and Proposed IMs)

IM Priority	IMs Fiscal Year 2023		IMs Fiscal Year 2024			
	Total IMs (FY23)	Completed	Total IMs (FY24)	New IMs	Started	Not Started
High	10	2	7	0	7	0
Medium	26	5	21	0	4	17
Low	28	2	26	0	6	20
On-going*	159	N/A	158	0	N/A	N/A
Total	223	9	212	0	17	37

*On-going are recurring and, therefore, not counted in completed, started, or not started.

Note on Table 1: four (4) “On-going” IMs were combined into two (2) “On-going” IMs; one (1) “High-Priority” IM was changed to an “On-going” IM.

FY23 Progress and FY24 Priorities:

Table 2 below summarizes progress made towards FY23’s major actions to implement the General Plan as well as each department’s priorities for the upcoming FY24.

Table 2 - Implementation Progress and Priorities

Department	FY23 Progress	Priorities for FY24
Beaches, Parks, and Recreation	<ul style="list-style-type: none"> • Environmental review (CEQA) initiated for Richard T. Steed Memorial Park Master Plan Update. • Design for planned pickle ball court complex at Richard T. Steed Memorial Park initiated. 	<ul style="list-style-type: none"> • Continue implementation of recommendations from site-specific park master plan updates.
City Manager	<ul style="list-style-type: none"> • The Public Works division was successful in renewing the PAWS waiver in April of 2021 and will begin the process again in fall of 2023. • The City conducted a Healthcare Roundtable in April of 2022, bringing in executives from several Southern California hospital systems, to discuss facilities in San Clemente and the trajectory of the healthcare industry. • The City hosted a workshop on Community Choice Energy in July of 2022. • The City conducted a listening session in November of 2022 regarding the plans for potential HOV expansion along the I-5 freeway through San Clemente. • The City coordinated several trainings with the Small Business Development Center, including a 	Not provided.

Department	FY23 Progress	Priorities for FY24
<p>City Manager (continued)</p>	<p>grant program “Main Street Digital” in the fall of 2022.</p> <ul style="list-style-type: none"> • The City hired a consultant (New City America) to investigate a BID in downtown. The results showed that property owners were not currently supportive of initiating a BID. • The City was awarded several grants in 2022, including funding for sand replenishment from the federal government and funding from the state for a Nature Based Coastal Resiliency Study and associated pilot project(s). • Began recruitment for a new Chief of Police Services and a new City Manager. 	
<p>Community Development</p>	<ul style="list-style-type: none"> • Adopted 2022 California Building Codes. • Updated all City’s Specific Plans for General Plan, Zoning Code, and state and federal law consistency. • Adopted SB9 ordinance and fee schedule consistent with state law. • Adopted Accessory Dwelling Unit ordinance consistent with state law. • Implemented new permit tracking software system (Central Square). • Adopted 6th Cycle 2021-2029 Housing Element approved by HCD. 	<ul style="list-style-type: none"> • Complete Housing Rezoning Program which identifies potential sites that can be planned and zoned for residential and mixed use development. Work includes conducting public outreach in the first half of 2023 and drafting the objective design standards mid-year with the goal of City Council adoption in the fall of 2023. • Update the Emergency Shelter Ordinance along with OCCOG consultant per Housing Element Action Program. • Begin Inclusionary Housing Program feasibility study required by HCD with target date of 2025.

Department	FY23 Progress	Priorities for FY24
Community Development (continued)	<ul style="list-style-type: none"> • Adopted updates to the General Plan Safety Element. • Completed State annual reporting for General Plan and Housing element Annual Progress Report (APR). • Maintained Development Story Map providing information on current planning projects to the public. • Local data exchange for 2019-2050 Orange County Growth Forecast Projections in conjunction with SCAG. • Provided annual Water Efficient Landscape Ordinance city-wide data to DWR. 	<ul style="list-style-type: none"> • Continue implementation of Local Coastal Program certification which includes finalizing Coastal Implementation Plan, improving Categorical Exclusion Order procedures and reporting, and necessary Coastal Land Use Plan amendments for consistency. • Finalize Zoning Permit Streamlining ordinance. • Begin work on comprehensive Batch Zoning Code Update. • Explore CLG grant opportunities to update Historic Resources Evaluation forms for City's Historic Sites. • Begin work on updating Master Landscape Plan design guidelines. • Continue maintenance on Geographic Information Systems (GIS) internal data and public facing web apps. • Continue annual reporting efforts for General Plan Annual Progress Report, HCD Annual Progress Report, DWR local Water Efficient Landscape data, OPR Annual Report, CIP General Plan consistency evaluation, and adopting Housing/Condo Vacancy rate.

Department	FY23 Progress	Priorities for FY24
Public Safety	<ul style="list-style-type: none"> • Pursued and obtained over \$14,000 in grants and funding for training for the lifeguards and Junior Lifeguard programs. • Continued to monitor and provide sand measurement data for beach erosion, and worked with Public Works on Marine Safety relocation feasibility study. • Ocean lifeguards rescued over 1,800 swimmers in distress. • Proactively warned over 26,000 visitors of beach or ocean dangerous and performed over 1,000 medical aids. 	<ul style="list-style-type: none"> • Continue to pursue grant funding, monitor beach sand levels, and maintain ocean safety programs. • Continue to expand ocean safety lectures to elementary school and civic groups. • Work with Public Works on Marine Safety relocation feasibility study and lifeguard tower replacement recommendations.
Public Works	<ul style="list-style-type: none"> • Completed Council Chambers construction at City Hall. • Completed Marine Safety Building relocation study. • Completed pavement rehabilitation of 30 miles of City streets. • Completed Steed Park ballfield light project. • Started sidewalk rehabilitation of Avenida Cabrillo, providing additional sidewalk access in the downtown. 	<ul style="list-style-type: none"> • Start Phase 1 of U.S. Army Corps of Engineers Beach Sand Replenishment Program. • Complete installation of Flock Camera License Plate Readers. • Complete pedestrian bridge maintenance at Montalvo Canyon and Riviera. • Complete pavement rehabilitation of 27 miles of City streets and alleys. • Complete Steed Park Pickle Ball design studies. • Complete Corto Lane Beach Access Rehabilitation design. • Complete Police Parking and Emergency Generator design and improvements.

Department	FY23 Progress	Priorities for FY24
<p>Utilities</p>	<ul style="list-style-type: none"> • Improving utility infrastructure: Replacement and rehabilitation design continues on various reservoirs, pump stations and within the water, wastewater and storm drain systems. Completed projects include: Ferric Tank, Ave. Pico Recycled Water Line Relocation, WRP Sluice Gate Replacements, La Pata Lift Station Wet Well Rehabilitation, sewer and storm drain system linings, WRP Electrical System Rehabilitation, WRP Security Gate, Installed Storm Drain Catch Basin Trash Capture Devices, Calle Vista Torito Storm Drain Repair and El Camino Real Storm Drain Upgrade. • Continued evaluating Water Reclamation Plant efficiency opportunities to improve operation and reduce chemical and power use. Process is ongoing. One major improvement is to create flow equalization to improve blower optimization and lower power and chemical costs. The project is being developed with design anticipated in FY 2024. • Worked with customers to meet waste recycling and diversion requirements. Response: CR&R and City staff increased outreach to residential, multi family, commercial and industrial customers. • Final design Phase II Recycled Water Expansion is completed for an expansion at Camino de Los Mares and Camino Vera Cruz. In 	<ul style="list-style-type: none"> • Improve utility infrastructure. • Continue evaluating Water Reclamation Plan efficiency. • Continue to meet waste recycling and diversion requirements.

Department	FY23 Progress	Priorities for FY24
Utilities (continued)	In addition, a Recycled Water Master Plan Update is being conducted by AKM Consulting Engineers to evaluate additional future expansion.	

Proposed Changes to the Strategic Implementation Program:

Staff recommends changes to the SIP based on a review of resources, staff capacity, prior Council direction, community needs and interest, opportunities for efficiencies, and other criteria. The manager or lead position for each division or department makes the recommended changes to their own IMs. Refer to **Attachment 2** and **3** for recommended changes to the IMs provided in tracked changes format. Below is a summary of notable proposed changes:

- Completed IM Economic Development Element policy (ED-2.02, 2.04), by coordinating training and grant program with the Small Business Development Center to support local small businesses with improving their online presence. Staff has also participated in meetings with the San Clemente Chamber of Commerce to host a job fair in association with Orange County Workforce Development and explore expanding workforce services and programs locally.
- Completed IM Governance Element policy (G-2.04), by pursuing grants for sidewalk improvements, housing/homeless services, parking management, historic preservation, and sand replenishment. The City applied for the 2023 Clean Mobility Options grant and anticipates applying for OCTA’s next call for applications for Measure V funding to further support the SC Rides and Trolley programs.
- Completed IM Land Use Element (LU-1b), updating Specific Plans for City areas outside and within the Coastal Zone to be consistent with the Centennial General Plan and Coastal Land Use Plan.
- Completed IM Land Use Element policy (LU-8.01, 8.02) by updating the Rancho San Clemente and Talega Specific Plan Business and Industrial Park automotive use regulations to streamline the relocation of automotive uses away from the El Camino Real area.

Council Options:

- Adopt Resolution No. 23-68.
- Modify and Adopt Resolution No. 23-68.
- Continue the item and direct staff to provide additional information.
- Deny Resolution No. 23-68

Environmental Review/Analysis:

Environmental Review/Compliance

At its meeting on April 19, 2023, the Planning Commission completed an environmental assessment for the SIP update in accordance with the California Environmental Quality Act (CEQA) and determined, through the adoption of Resolution No. PC 23-005, that the SIP update does not require further environmental analysis because the SIP update: 1) is not a “project” within the meaning of the term in State CEQA Guidelines Section 15378, and 2) is exempt under Section 15061(b)(3), the general rule exemption. The SIP is limited to an organizational and administrative government activity to list, prioritize, and to direct resources through the budget process to meet City goals. SIP projects are separately processed and evaluated according to CEQA.

Recommended Actions:

Planning Commission Recommends that the City Council:

Adopt Resolution No. 23-68 entitled: “A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SAN CLEMENTE, CALIFORNIA, APPROVING THE GENERAL PLAN STRATEGIC IMPLEMENTATION PROGRAM FOR FISCAL YEAR 2023-2024.”

Attachment:

1. Draft Resolution No. 23-68
 - Exhibit A - FY24 SIP “One-time” (to be completed) Implementation Measures; in order by General Plan Element policy area and priority level (High-Medium-Low)
 - Exhibit B - FY24 SIP “On-going” (continual) Implementation Measures; in order by General Plan Element policy area and division/department)
2. Proposed Changes to FY24 SIP “One-time” (to be completed) Implementation Measures in tracked changes
3. Proposed Changes to FY24 SIP “On-going” (continual) Implementation Measures in tracked changes
4. Completed Implementation Measures (2014-2023); in order by year completed
5. Resolution No. PC 23-005
6. April 19, 2023 Planning Commission meeting minutes, excerpted

Notification:

None.

RESOLUTION NO. 23-68

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF
SAN CLEMENTE, CALIFORNIA, APPROVING THE
GENERAL PLAN STRATEGIC IMPLEMENTATION
PROGRAM FOR FISCAL YEAR 2023-2024

WHEREAS, the State of California requires cities to have an adopted General Plan to provide guidance on land use decisions; and

WHEREAS, on February 4, 2014, the City Council approved the Centennial General Plan, dated February 2014, and certified Final Environmental Impact Report (FEIR), State Clearinghouse (SCH) No. 2013041021, mitigation monitoring and reporting program, and statement of overriding considerations;

WHEREAS, the City of San Clemente Centennial General Plan (“General Plan”) is the City’s comprehensive long-term policy document comprised of goals and policies for achieving San Clemente’s vision. The plan guides land use and physical development of the geographic area of the incorporated City limits; and

WHEREAS, the General Plan contains the seven State-required elements and six additional elements, as follows: 1) Land Use; 2) Urban Design; 3) Historic Preservation; 4) Economic Development; 5) Mobility and Complete Streets; 6) Housing, 7) Beaches, Parks and Recreation; 8) Natural Resources; 9) Coastal; 10) Safety; 11) Public Services, Facilities and Utilities; 12) Growth Management; and 13) Governance; and

WHEREAS, each General Plan element has goals and policies that are intended to achieve specific objectives. The City’s General Plan Strategic Implementation Program (SIP), updated each fiscal year with the budget, lists and prioritizes specific projects and ongoing programs or “Implementation Measures” that align with goals and policies in General Plan Elements, excluding Housing. For the Housing Element, implementation measures are included in a Housing Action Plan certified by the California Department of Housing and Community Development (HCD) with the Housing Element; and

WHEREAS, the City has prepared a SIP for Fiscal Year 2023-2024 (FY2023-24 SIP) to achieve the goals and policies of the General Plan; and

WHEREAS, on April 19, 2023, the Planning Commission held a duly noticed public hearing on the Project, completing an environmental assessment on the FY2023-24 SIP according to the California Environmental Quality Act (CEQA), and adopted PC Resolution No. 23-005, finding that the FY2023-24 SIP does not meet the definition of a “project” pursuant to CEQA Guidelines Section 15378 and therefore does not require further environmental analysis.

WHEREAS, on April 19, 2023 the Planning Commission held a hearing on the Project, considered information presented by staff, and received input from other interested parties, and recommended the City Council approve the FY2023-24 SIP; and

WHEREAS, on July 18, 2023, the City Council of the City of San Clemente held a duly notice public hearing on the FY2023-24 SIP, considered written and oral comments, and facts and evidence presented by City staff, and other interested parties.

NOW, THEREFORE, the City Council of the City of San Clemente does hereby find, resolve and determine as follows:

Section 1. Incorporation of Recitals.

The City Council hereby finds that all of the facts in the Recitals are true and correct and are incorporated and adopted as findings of the City Council as fully set forth in this resolution.

Section 2. General Plan Consistency Findings

The FY2023-24 SIP is consistent with the Centennial General Plan, in that:

- A. The SIP is a set of implementation measures to ensure the goals and policies of the Centennial General Plan are carried out over a long period of time through the implementation of day-to-day activities and short-term actions;
- B. The SIP will help evaluate policies, procedures, and projects to ensure that they are working towards the goals and policies set forth in the Centennial General Plan;
- C. The SIP will help identify projects to be included in the annual budget, based on yearly evaluation of priorities, to ensure appropriate funding, resources, and time are given to implement the various implementation measures; and
- D. The SIP will help make the Centennial General Plan a "living document" that is able to evolve over time and respond to the changing needs of the community over time.

Section 3. Approval of FY2023-24 Strategic Implementation Program

Based on the entire record, including all written and oral evidence presented to the City Council, and the findings made and evidence discussed in the staff report and this Resolution, the City Council approves the FY2023-24 SIP set forth in Exhibit A and Exhibit B, which are incorporated herein fully by reference.

Section 4. Certification.

The City Clerk shall certify to the passage and adoption of this resolution and enter it into the book of original resolutions.

ATTEST:

City Clerk of the City of
San Clemente, California

Mayor of the City of San
Clemente, California

STATE OF CALIFORNIA)
COUNTY OF ORANGE) §
CITY OF SAN CLEMENTE)

I, LAURA CAMPAGNOLO, City Clerk of the City of San Clemente, California, do hereby certify that Resolution No. 23-68 was adopted at a regular meeting of the City Council of the City of San Clemente held on the _____ day of _____, _____, by the following vote:

AYES:

NOES:

ABSENT:

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City of San Clemente, California, this _____ day of _____, _____.

CITY CLERK of the City of
San Clemente, California

Approved as to form:

Elizabeth A. Mitchell, City Attorney

EXHIBIT A
(ATTACHMENT 1)

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
COASTAL (C)	C-2.05	1	HIGH PRIORITY	Prepare a Local Coastal Program and secure California Coastal Commission certification. The LCP includes an update of the Land Use Plan (LUP), a Sea Level Rise Vulnerability Assessment (SLRVA) and Sea Level Rise Resiliency Plan (SLRRP), and an Implementation Plan (IP), which comprises Specific Plans for coastal zone areas.	Community Development	Started		Work in progress with grant funding. The California Coastal Commission certified the Local Coastal Program Land Use Plan (LUP) on August 8, 2018. City adopted a SLRVA (2019) and SLRRP (2021). The City is now preparing an IP for public review, City Council consideration and adoption, and Coastal Commission certification.
HISTORIC PRESERVATION (HP)		23A	HIGH PRIORITY	Work with the property owner, citizens, San Clemente Historical Society, schools, performing arts, business and other community groups to assist in the rehabilitation of the Miramar Theatre.	Community Development	Started		Application processed for Miramar rehabilitation. Building permits were issued and construction has been paused due to change in ownership. Staff continues to work with the owner to facilitate progress on the project.
MOBILITY AND COMPLETE STREETS (M)	M-3.01	39	HIGH PRIORITY	Prepare and maintain an inventory of sidewalk facilities to determine where pedestrian improvements are most needed to provide a continuous safe route for pedestrians throughout San Clemente.	Public Works	Started	Clarification	Staffing Resources: Inventory is updated via ongoing inspections. Full sidewalk inventory to be completed in FY2020 identifying gaps as staff levels allow.

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NATURAL RESOURCES (BPR)	NR-5.07	7	HIGH PRIORITY	Develop a Tree Ordinance. The ordinance will consider standards and procedures for city-owned property tree selection and removal, preservation and maintenance and the establishment of a tree canopy percentage target, based on standards encouraged by the International Society of Arboriculture. The tree ordinance shall include criteria for evaluating potential conflicts which may arise when trees uplift sidewalks or where new sidewalks are being constructed. Potential mitigation may include root pruning, modification of frontage improvements, root barriers, relocation, and removal and replacement.	Public Works	Started		On-going: Tree maintenance specifications and plans developed. Tree ordinance to be developed in FY2023 or 24.

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NATURAL RESOURCES (NR)	NR-7.01, NR-7.02, NR-7.03	20	HIGH PRIORITY	Use the International Dark-Sky Association's (IDA's) Model Lighting Ordinance to aid in developing outdoor lighting standards for residential and non-residential uses lighting zones that provide different guidelines and standards for different areas, recognizing their various safety, aesthetic and environmental constraints and functions. Also, consider changes to public lighting design/spacing standards to reduce light pollution, improve energy efficiency and maintain safety.	Community Development	Started but inactive		Work is partially completed on a draft ordinance with a Dark Skies task force. Work to resume after updates to the LCP, based on resources.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.02	29	HIGH PRIORITY	Review and if necessary, update the existing City Drainage Master Plan in order to identify deficiencies and needed improvements in the drainage system.	Utilities	Started	Study is completed, projects have been prioritized and are being implemented as part of the City's ongoing CIP.	

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URBAN DESIGN (UD)		23b	HIGH PRIORITY	Review the standards established by the International Society of Arboriculture and adopt a citywide maintenance plan for street trees and City-owned trees, including trimming and pruning procedures, which cultivates the full potential of street trees as providers of shade and designators of key design corridors. Consider referencing the plan in the Tree Ordinance and into city policies for maintenance of city-owned trees.	Public Works	Started	Clarification	On-Going- Completed plans and specifications incorporated in the bid documents in FY2021. Working on tree policy.
BEACHES, PARKS AND RECREATION (BPR)	BPR-6.01	30	MEDIUM PRIORITY	Amend the Zoning Ordinance to establish standards that allow for farmers markets, food cooperatives, community gardens, and similar temporary agricultural retail uses in commercial areas; and allow small, neighborhood-serving markets within easy walking and biking distance from most residential areas.	Community Development	Not started		Work to follow updates to the LCP, based on resources. Not started due to low precedence over priority projects.

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BEACHES, PARKS AND RECREATION (BPR)	BPR-6.12, BPR-6.13	45	MEDIUM PRIORITY	Establish a Community Living Gardens program, identify viable community garden sites and consider the feasibility of planting fruit trees in parks and on City-owned property and parkways.	Community Development	Not started		Not started due to low precedence over priority projects, and staff resource limitations.
COASTAL (C) / SAFETY (S)	S-7.01, S-7.02	13	MEDIUM PRIORITY	Prepare a feasibility study to determine the best location for a new lifeguard headquarters. Consider future sea level rise, local and long-term sand erosion rates and trends, as well as applicable Coastal Act policies.	Public Works	Started		On-going: Effort started and expected to be complete in FY2024.

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ECONOMIC DEVELOPMENT (ED)	ED-1.01	4	MEDIUM PRIORITY	Adopt and implement an Economic Development Strategy that considers a Business Retention and Expansion (BRE) program, includes a branding and public relations program, and working with the local arts community. The Strategy shall emphasize the mid- and long-term development of the local economy rather than focusing on individual projects. It will incorporate the long-term goals of the General Plan, but may also include additional goals with shorter time horizons. The Economic Development Strategy shall establish measurable objectives and a performance evaluation mechanism.	City Manager	Not started	Staff has not initiated work on developing an Economic Development Strategy document.	
HISTORIC PRESERVATION (HP)		5b	MEDIUM PRIORITY	Survey potential historic resources that are not currently listed in the City's list of designated Landmarks and Historic Resources, such as post-war, mid-century modern, etc.	Community Development	Not started		Staff is pursuing CLG grant to fund this effort in FY 23-24.

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HISTORIC PRESERVATION (HP)	HP-1.01	12	MEDIUM PRIORITY	Develop and consider adopting criteria and procedures for designating historic districts and thematic historic districts. Consider establishing a historic district that 1) provide historic preservation incentives, 2) enforce historic preservation measures in the Zoning Ordinance, and 3) include eligibility criteria for the designation of potential district contributing	Community Development	Started		Work is underway on a historic district for North Beach with grant funding. Designation of the historic district on the National Register of Historic Places occurred in January 2021.
LAND USE (LU)	LU-10	14	MEDIUM PRIORITY	Consider design guidelines and zoning standards for North Beach that implement goals and policies for the North Beach/North El Camino Real Focus Area.	Community Development	Not started		Work to follow updates to the LCP.
LAND USE (LU)	LU-11.09	22	MEDIUM PRIORITY	Develop a Downtown Improvement Plan to improve sidewalk quality and consistency and to encourage the construction and expansion of public spaces, such as courtyards, plazas and paseos.	Public Works	Not started	Clarification	Scheduling/Timing-Tentative for FY2024 or FY25 Future project along Del Mar
MOBILITY AND COMPLETE STREETS (M)	M-1.01, M-1.11, M-1.12, M-1.13	1	MEDIUM PRIORITY	Adopt a Street Design Manual based on the Model Design Manual of Living Streets.	Public Works	Not started	Clarification	Staffing Resources, Funding Limitations

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NATURAL RESOURCES (BPR)	NR-2.07	8	MEDIUM PRIORITY	<p>The City will develop and implement a utilities undergrounding plan to avoid the adverse impacts to aesthetic resources of public utilities and unmanned telecommunications facilities, where feasible and where costs of such undergrounding do not pose economic hardship. Where undergrounding is determined by the City to not be physically possible, such features shall be located and designed to reduce their visibility and in developed areas, consistent with prevailing architectural character and scale. In beaches, parks and open spaces areas, such facilities shall be designed and located to blend in with natural colors, textures and landforms.</p>	Public Works	On Hold	Clarification	Staffing Resources, Funding Limitations.

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NATURAL RESOURCES (NR)	NR-2.01	6	MEDIUM PRIORITY	Review the Zoning Ordinance, Hillside Development Ordinance and other City standards and amend if necessary to ensure regulations and guidelines adequately address ridgeline preservation, access roads, driveway and site design, and architectural and sign design to protect hillsides, coastal canyons and bluffs, and beaches.	Community Development	Not started		Work to follow updates to the LCP. Not started due to scheduling/time constraints, low precedence over priority projects, and staff resource limitations.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-Goal 9	47	MEDIUM PRIORITY	Implement the Climate Action Plan and Sustainability Action Plan.	Utilities	Not started	Specific actions considered in annual budget process. Funding and resources are needed to implement this program.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	NR-2.07	48	MEDIUM PRIORITY	Update priorities for the undergrounding of overhead utility lines, including implementation plan and funding strategies.	Public Works	On Hold	Clarification	Scheduling/Timing, Staffing Resources- Next City Council approved project for downtown awaiting SDG&E funding.
SAFETY (S)	S-7.07	21	MEDIUM PRIORITY	Update the City's Design Guidelines to address crime prevention features in the orientation and design of new buildings and public facilities.	Community Development	Not started		Consider after updates to the LCP, and other high priority items. Not started due to low precedence over priority projects, and staff resource limitations.

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SAFETY (S)	S-4.08	13	MEDIUM PRIORITY	Adopt and maintain a City policy of best management practices for live entertainment uses to mitigate noise impacts on residential or other sensitive uses.	Community Development	Started	Pending fulfillment of vacant positions.	City adopted internal standard procedure for amplified sound consistent with the municipal code. Remaining work on hold due to staffing constraints.
URBAN DESIGN	UD-1.11	4	MEDIUM PRIORITY	Reexamine public space/outdoor area Ordinance and specific plans to identify opportunities to create new public spaces or expand existing ones and to remove barriers to their implementation.	Community Development	Not started		Work to follow updates to the LCP.
URBAN DESIGN (UD)	LU-11.03	7	MEDIUM PRIORITY	Review and where appropriate, amend zoning standards and design guidelines to allow added flexibility in land uses in the Downtown/T-Zone Focus Area to respond to changing economic market forces over time.	Community Development	Started but inactive		On-hold since 2015 pending updates to City Design Guidelines when design principles for stand-alone residential uses in these areas will be considered.

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URBAN DESIGN (UD)	UD-5.13	17	MEDIUM PRIORITY	Update Zoning Ordinance to avoid penalizing commercial developments that include exterior patios, paseos and other similar outdoor use areas by allowing usable outdoor spaces to meet minimum Floor Area Ratio requirements.	Community Development	Not started		Work to follow updates to the LCP.
URBAN DESIGN (UD)	UD-2.05, UD-6.06	24	MEDIUM PRIORITY	Update the Master Landscape Plan for Scenic Corridors for consistency with the General Plan, Local Coastal Program, and State regulations. The update will reconsider the tree palette, size, spacing, and irrigation guidelines for streets, neighborhoods, and districts, based on several factors such as water use, desired visual character, plant coverage, topography, public view corridors, and the Tree Ordinance.	Community Development	Not started		Work may be pursued in conjunction with updates to the LCP.
URBAN DESIGN (UD)	UD-4.04	9	MEDIUM PRIORITY	Work with neighborhood volunteers to establish a Zero Trash chapter, or similar organization devoted to keeping San Clemente litter free. [Link to ZeroTrash.org]	Utilities	Not started		

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URBAN DESIGN (UD)	UD-5.05	13	MEDIUM PRIORITY	Update the Design Guidelines to clarify encouraged design principles for Spanish Colonial Revival, including the incorporation of the Henry Lenny Design Guidelines.	Community Development	Not started		Work pending on update to City-wide guidelines. However, current efforts underway to create objective design standards in the zoning code which will facilitate this effort.
BEACHES, PARKS AND RECREATION (BPR)	BPR-6.01	41	LOW PRIORITY	Consider amending the Zoning Ordinance to allow keeping chickens in low-density residential zones for home-based egg production and non-chemical pest control. City will establish guidelines and specific zoning standards for poultry raising in low-density residential zones.	Community Development	Not started		Not started due to low precedence over priority projects.
BEACHES, PARKS AND RECREATION (BPR)		2	LOW PRIORITY	Work with community groups to help promote and establish projects that help celebrate the City's surf heritage.	BPR	Started	Initiated conversations with USA Surfing to establish San Clemente as the home of USA Surfing organization, including public art and future events.	
HISTORIC PRESERVATION (HP)		28	LOW PRIORITY	Develop a digital wayfinding program, including electronic or web-based interpretive information.	Community Development	Not started		Based on resources, following updates to the LCP, an interactive web-map will be pursued for wayfinding.

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HISTORIC PRESERVATION (HP)	HP-1.04	24	LOW PRIORITY	Help establish historic archives and/or library to protect, organize, preserve and make accessible the City's written and graphic archival records.	City Manager	In process	On-going discussion with the Historic Society to establish public archival location.	
LAND USE (LU)	LU-6.02	13	LOW PRIORITY	Consider changes to the Zoning Ordinance or incentives that preserve "experiential retail uses" in key shopping areas along Avenida Del Mar and El Camino Real, from the Downtown/T-zone to North Beach. Future changes in use must be sensitive to adjacent residential uses. [Experiential retail uses are those that enhance consumer interaction, drive repeat visits and purchases, and create distinction. This experience can only be achieved in "brick and mortar" retail establishments — not online.	Community Development	Not started		Work to follow updates to the LCP. IM on-hold due to low-priority.
LAND USE (LU)	LU-1.02	4	LOW PRIORITY	Evaluate the locations of fast food outlets and drive-through restaurants and where applicable, establish zoning standards for the spatial distribution of such uses.	Community Development	Not started		IM on-hold due to low-priority.

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LAND USE (LU)	LU-6.05	11	LOW PRIORITY	Work with U.S. Postal Service to explore opportunities to redesign the post office located on Avenida Pico, or relocate to a more appropriate location, to provide opportunities for improved circulation and new development opportunities with a master plan for the Pico Plaza area.	Community Development	Not started		IM on-hold due to low-priority.
MOBILITY AND COMPLETE STREETS (M)	M-4.06	14b	LOW PRIORITY	Prepare comprehensive parking and circulation strategies for the Pier Bowl.	Community Development	Not started		This item is an implementation measure of the Pier Bowl Specific Plan. With budget and Council direction, this item will be pursued following updates to the LCP and Design Guidelines update.
MOBILITY AND COMPLETE STREETS (M)	M-1.08	2	LOW PRIORITY	Conduct regular surveys of City residents to identify preferences and behavior and report on the survey results to the City Council to benchmark travel behavior.	Public Works	Not started	Clarification	Funding Limitations, Staff Resources

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MOBILITY AND COMPLETE STREETS (M)		6	LOW PRIORITY	If necessary to mitigate potential impacts, the City will implement improvements identified as mitigation measures in the Final Environmental Impact Report for the Centennial General Plan.	Public Works	Started		On-going as needed
MOBILITY AND COMPLETE STREETS (M)	M-1.22, M-2.48, M-2.49	34	LOW PRIORITY	Establish a bicycle-friendly business program to encourage and facilitate use of alternative modes of transportation by employees and customers.	Public Works	Started	Clarification	Staffing Resources: OCTA has a bike website: https://www.octa.net/Bike-Month-2019/ The website includes safety tips and employer resources. A link to the OCTA webpage is on the City website. City GIS map to be developed by FY2022.
MOBILITY AND COMPLETE STREETS (M)	M-1.21, M-1.22, M-2.31	37	LOW PRIORITY	Establish mode shift/share goals, and track mode shift to quantify greenhouse gas reductions.	Public Works	Not started	Clarification	Staffing Resources, Funding Limitations
NATURAL RESOURCES (BPR)	NR-7.02	22	LOW PRIORITY	Establish a retrofitting plan for outdoor lighting at City buildings, streets and parks.	Public Works	Started		On-going: Similar for City facilities as lighting needs to be replaced, more efficient LED lighting is installed.

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NATURAL RESOURCES (NR)	NR-5.03	14	LOW PRIORITY	Consider adopting an ordinance to establish an anti-idling zone (e.g. cars waiting to pick up students at schools).	Community Development	Not started		Not started due to low precedence over priority projects, and staff resource limitations.
NATURAL RESOURCES (NR)	Goal 6	29	LOW PRIORITY	Consider point-of-sale efficiency retrofit requirements.	Community Development	Not started		Not started due to low precedence over priority projects and staff resource limitations.
NATURAL RESOURCES (NR)	NR-1.01	3	LOW PRIORITY	Create minimal and appropriate signage along the Coastal Beach Trail and in the Vista Hermosa Sports Park for educational outreach about critical habitats and native plant and animal species.	BPR	Not started		
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.04	12	LOW PRIORITY	Consider establishing an Art in Public Places Ordinance.	Community Development	Not started		In 2018, completed zoning amendments that streamlined review of murals. Zoning processes for other forms of public art will be considered after updates to the LCP, and other high priority items.

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.03 13		LOW PRIORITY	With the update of Design Guidelines, consider guidelines that highlight cultural or historic themes for different General Plan Focus Areas that provide cohesion City-wide, without compromising their distinctiveness.	Community Development	Not started		Not started due to low precedence over priority projects, and staff resource limitations.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.07, PSFU-9.08	46	LOW PRIORITY	Update our codes to encourage the private development of alternative energy infrastructure where appropriate.	Community Development	Not started		Not started due to scheduling/time constraints, low precedence over priority projects, and staff resource limitations.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.09 43		LOW PRIORITY	Explore the feasibility of establishing a City grant program to provide funding support for local energy retrofitting projects.	Utilities	Not started	Funding and resources are needed for Utilities to implement this program.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03 44		LOW PRIORITY	Consider requiring future City facilities to meet LEED Certification standards or equivalent standards.	Utilities	Not started	Funding and resources are needed to implement this program.	
URBAN DESIGN (UD)	UD-2.01 to UD-2.12	5	LOW PRIORITY	Identify and pursue opportunities to improve gateways with the creation of a gateways program and/or updates to the Design Guidelines.	Community Development	Not started		Design guideline updates will be prioritized and scheduled after updates to the LCP, based on resources.

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URBAN DESIGN (UD)	UD-5.05	11	LOW PRIORITY	<p>Conduct public meetings or design charrettes, including community stakeholders, to discuss ways to identify, protect and enhance Downtown Village Character. Based on meeting findings, consider updating and refining a Downtown Mission Statement which new projects must follow, and consider adopting new development regulations such as form-based codes or objective design standards to improve the effectiveness and predictability of the design review process, including how to accommodate commercial development on small mixed-use zoned lots. This includes but is not limited to potential form-based standards for Avenida del Mar and El Camino Real with emphasis on the commercial core in the T-Zone.</p>	Community Development	Not started		Work to follow updates to the LCP.

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URBAN DESIGN (UD)	UD-1.09	14	LOW PRIORITY	Prepare Sign Design Guidelines and incorporate them into the Design Guidelines. Preparation of the Guidelines will involve business, sign designers and manufacturers in their preparation and provide follow-up education.	Community Development	Not started		Design guideline updates will be prioritized and scheduled after updates to the LCP, based on staff and funding resources.
URBAN DESIGN (UD)	UD-5.06	15	LOW PRIORITY	Prepare and adopt Design Guidelines for Historic Preservation that describe design methods and standards for development on or adjacent to sites with historic resources; including buildings in the Architectural Overlay with distinctive architecture other than Spanish Colonial Revival.	Community Development	Not started		Design guideline updates will be prioritized and scheduled after updates to the LCP, based on staff and funding resources.
URBAN DESIGN (UD)	UD-5.07, UD-5.08	16	LOW PRIORITY	Update the Design Guidelines for Architectural Overlay areas where policies allow "Other Spanish" architectural styles in addition to Spanish Colonial Revival, such as Mission, Monterey, Italianate, and Tuscan; and include a "Surf Zone" architectural style in the South El Camino Real area east of Interstate 5, to allow additional design flexibility.	Community Development	Started but inactive		In 2015, with Phase 1 Zoning updates, interim design guidelines were adopted for S. El Camino Real MU 3.2 Zone that address policies for coastal view preservation from Interstate-5. In general, design guideline updates will be prioritized and scheduled after updates to the LCP based on staff and funding resources.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
BEACHES, PARKS AND RECREATION (BPR)	BPR-1.03, BPR-2.02, BPR-2.03	5	ON-GOING	Monitor, plan, and implement recreational programs based on demand and resources according to the Beaches, Parks, and Recreation Master Plan.	BPR	On-going	Facility, program, and staffing needs are continually evaluated. Staff will continue to evaluate and redesign aging recreation programs to align with new community needs, as directed in Beaches, Parks, and Recreation Master Plan.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-2.09	8	ON-GOING	Establish or improve joint-use agreements to maximize public recreation opportunities.	BPR	On-going	Working with CUSD to renew the Forster Ranch Park/Bernice Ayer Middle School joint-use agreement, and establish a joint use agreement for other facility usage.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-6.14	12	ON-GOING	The City will continue to support a dog park and access for dogs in neighborhood parks.	BPR	On-going	Staff promote the dog park and dog policies. Proposed site specific park master plan updates recommend additional dog amenities.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-6.02	26	ON-GOING	Encourage that healthy foods be served at City-sponsored events, meetings, and community-wide forums.	BPR	On-going	Staff encourages other departments and community groups to serve healthy food.	

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BEACHES, PARKS AND RECREATION (BPR)	BPR-7.01, BPR-7.05	28	ON-GOING	Pursue funding such as private contributions, grants, and public-private partnerships provide, improve or maintain recreational facilities that promote health and wellness, for fitness stations, benches, bike racks, and play equipment, and other improvements.	BPR	On-going	Staff encourages private organizations to include public improvements in new developments and works with the Friends Foundation on the promotion of health and wellness in underserved areas.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-6.02, BPR-6.12	34	ON-GOING	Continue collaboration with local health providers to provide public health programs and services in City parks with an emphasis on target areas.	BPR	On-going	Staff actively participates with NuPAC and continues to work with the OC Health Department on initiatives that promote wellness, including the Fun on the Run Mobile Recreation Program and Goal Zone Sports.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-6.11	35	ON-GOING	Staff shall continue participation in healthy living programs sponsored by collaborative partners and active youth.	BPR	On-going	Staff works with several collaborative partners, including the G.R.I.P. Initiative and NuPAC; additionally staff support community events hosted by non-profits which promote health and wellness, including the High 5 For Fitness event and the San Clemente Health & Wellness Expo.	

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BEACHES, PARKS AND RECREATION (BPR)	BPR-4.07	51	ON-GOING	Review and update the Beaches, Parks and Recreation Master Plan including site specific park plans based on the budget and Capital Improvement Program. Park plan updates are to provide adequate guidance for the provision of parks, trails, and other recreational facilities.	BPR	On-going	BPR Master Plan was adopted March 2018. Site specific park master plan updates for Richard T. Steed Memorial Park are expected to be completed by spring 2023. Updates for Bonito Canyon, San Gorgonio, San Luis Rey, and Linda Lane Parks are expected to be completed by spring 2024.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-7.04	52	ON-GOING	Investigate the possibility of establishing a volunteer staffing program to assist with recreational programs and reduce staffing costs at City public parks and recreational facilities.	BPR	On-going	Staff is researching other agencies' volunteer programs and continues to work with the Friends of San Clemente BPR Foundation on volunteer opportunities at events.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-2.10	11	ON-GOING	Work with other public agencies and non-profit organizations to help ensure all community-serving facilities, such as libraries, health centers, wellness centers, recreation facilities and parks are universally accessible.	City Manager	On-going	On-going, collaborative effort between Risk Management & Community Development Building Services.	

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BEACHES, PARKS AND RECREATION (BPR)	BPR-6.08	32	ON-GOING	Continue City-sponsored Mayor's Walks and similar activities to encourage residents' participation in community events and encourage healthy neighborhoods.	City Manager	On-going	City Council encouraged participation at FAM's Hunger Walk. The City facilitated National Night Out, including healthy activities and neighborhoods. Beaches, Parks and Recreation hosted their first Monster Dash 5k through downtown.	
BEACHES, PARKS AND RECREATION (BPR)		33	ON-GOING	Ensure that Police Services continues to work with neighborhoods to promote safety and the "Neighborhood Watch Program."	City Manager	On-going	On-going effort with OCSD and City Manager. OCSD is tasked with promoting and expanding Neighborhood Watch programs.	
BEACHES, PARKS AND RECREATION (BPR)		39	ON-GOING	Promote and support a City Employee Wellness Program.	City Manager	On-going	HR provides a monthly program and incentives for participation in addition to hosting an annual wellness fair and wellness walk. The City completed and opened a fitness center for city employees.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-3.06	14b	ON-GOING	Continue to enhance the beaches and beach support facilities at the North Beach train station, recognizing their importance as City gateways.	Community Development	On-going		On-going. Part of review process when opportunities for enhancement arise.

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BEACHES, PARKS AND RECREATION (BPR)		22	ON-GOING	Work with the State, Federal and County agencies to advocate strict enforcement of laws against the sale or use of alcoholic beverages and tobacco products by minors and with governmental and non-governmental agencies to stem the availability of illegal drugs and to prevent substance abuse.	Community Development	On-going		On-going. Code Compliance Division, OCSD, Human Affairs Committee, SC Collaborative, SCHS PTA, Wellness & Prevention Center @ SCHS, and Sheriff's Crime Prevention Unit.
BEACHES, PARKS AND RECREATION (BPR)		36	ON-GOING	Continue to promote local health service providers participation in community-wide health fairs and similar events.	Community Development	On-going		On-going. BP&R collaborates with Human Affairs Committee on community events that encourage local service participation and to support health organizations through social grants, such as CDBG funding of Camino Health Center & Mobile Vans.
BEACHES, PARKS AND RECREATION (BPR)	BPR-7.07	49	ON-GOING	Continue to require open space dedication or appropriate park in-lieu fees as part of the development review process.	Community Development	On-going		On-going. Reviewed by Public Works in discretionary review process through DMT.
BEACHES, PARKS AND RECREATION (BPR)	BPR-1.03	1	ON-GOING	Monitor beach attendance and trends in beach usage, using the data to develop projections for future lifeguard tower and staffing needs.	Public Safety	On-going	Beach attendance and trends for individual beach usage are continually evaluated and lifeguard staffing is adjusted accordingly. Current trend has been a population shift from the north end our City beaches towards the south due to eroded beaches in the north.	

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BEACHES, PARKS AND RECREATION (BPR)	BPR-1.01	3	ON-GOING	Support and maintain active programs to enhance ocean safety through community education programs such as: School Outreach program; Junior Lifeguards; safety presentations to civic groups; distribution of rip current awareness materials to hotels, trolleys, and Metro-link Beach Train; Ocean Safety Public Safety Announcements (PSA's) on YouTube; and Neighborhood Beach Watch program teaching proficient surfers how to safely assist others in the ocean.	Public Safety	On-going	In 2022, Marine Safety presented ocean safety talks to eight elementary schools, reaching an estimated 1,660 participants; taught Neighborhood Beach Watch to 1,000 participants; provided rip current safety posters for all five City trolleys; and distributed rip current awareness materials to hotels within San Clemente. Taught over 800 Junior Lifeguard participants ocean safety; and produced and posted several one-minute PSA's on ocean safety on YouTube and the City website. Explore other social mediums to reach more each visitors for ocean safety education purposes.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-3.01, BPR-3.02, BPR-3.03	13	ON-GOING	Continue to maintain and enhance the City's beaches and Municipal Pier and seek outside funding sources to help support these efforts.	Public Works	On-going		This is an ongoing effort with regular maintenance.
BEACHES, PARKS AND RECREATION (BPR)	BPR-3.06	14a	ON-GOING	Continue to enhance the beaches and beach support facilities at the Municipal Pier, recognizing their importance as City gateways, and North Beach train stations	Public Works	On-going		Ongoing effort. Completed North Beach opportunistic project in late 2016.

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BEACHES, PARKS AND RECREATION (BPR)	BPR-3.10, BPR-3.10, BPR-3.11	15	ON-GOING	Seek sand nourishment and replacement funding opportunities to ensure beachgoers have a high quality beach experience and to maintain ongoing monitoring activities.	Public Works	On-going		On-Going: Received grants to continue pursuing federal sand project.
BEACHES, PARKS AND RECREATION (BPR)	BPR-3.02	16	ON-GOING	Continue to provide and maintain beach fire pits in designated public beach locations.	Public Works	On-going		On-going
BEACHES, PARKS AND RECREATION (BPR)		27	ON-GOING	Implement the Bicycle and Pedestrian Master Plan by allocating a portion of the annual City budget to complete sidewalk projects that infill public sidewalk gaps and provide connectivity.	Public Works	On-going	Clarification	On-Going: Address new projects as feasible.
COASTAL (C)	C-1.01, C-1.02, C-1.03, C-1.04	3	ON-GOING	Protect the public's right of coastal access where established through public ownership, legislative authorization prescriptive rights, as adjudicated by a court of law. Where appropriate and legally permissible, new development shall be designed to provide public access or required to provide public access or irrevocable offer to provide public access, as a condition of development.	Community Development	On-going		On-going. Monitor and protect coastal access through discretionary process (conditions of approval and design review) and plan checks with Coastal Commission.
COASTAL (C)	C-1.04	4	ON-GOING	Identify and require property owners to remove all non-permitted structures, including signs and fencing, which inhibit legal public access.	Community Development	On-going		On-going. Part of code enforcement duties, along with collaboration with the Coastal Commission's enforcement division.

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COASTAL (C)	C-1.11	6	ON-GOING	Update the City's website to facilitate regional access from Interstate 5 to coastal destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Community Development	On-going		On-going. Website improvements made as opportunities arise. Information added to City community maps (on website) including beach access and amenities, trails, parks, etc.
COASTAL (C)	C-1.14	7	ON-GOING	Preserve existing and identify opportunities for and encourage new low cost overnight accommodations in the Coastal Zone.	Community Development	On-going		On-going. Through liaison program, planning staff provides guidance to business and property owners with interest in establishing accommodation uses in coastal zone.
COASTAL (C)	C-1.01, C-1.02	8	ON-GOING	Access management programs for Capistrano Shores and the private beach area north of Capistrano Shores, La Ladera, Cyprus Shores, Cyprus Cove, and Cotton's Point private communities shall be prepared when development is proposed in one of these private communities and a property owner is required to dedicate public coastal access. The purpose of such programs shall be to provide maximum public access consistent with the Coastal Act of 1976. The access management programs shall be implemented by the City of San Clemente, other public agencies or by private homeowner associations that accept the offers of dedication.	Community Development	On-going		On-going. Monitor and protect coastal access through discretionary process (conditions of approval and design review). Enforcement in collaboration between City code enforcement and maintenance staff, the Orange County Sheriff's department, and the California Coastal Commission.

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COASTAL (C)	Goal 4	16	ON-GOING	Update hazard maps (e.g., sea level rise, flood zones, etc.) as new information becomes available.	Community Development	On-going		On-going. Included in Local Coastal Program Sea Level Rise Vulnerability Assessment.
COASTAL (C)	C-1.07	2	ON-GOING	Maintain the San Clemente Beach Trails as part of the California Coastal Trail siting and design standard.	Public Works	On-going		On-Going.
COASTAL (C)	C-1.06, C-1.11	5	ON-GOING	Periodically inventory beach access facilities to identify access needs. Based on the inventory, prepare capital improvements projects and/or establish schedule for renovating access facilities, and update the City's way-finding program to facilitate regional access from Interstate 5 to coastal destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Public Works	On-going	Clarification	On-going: Staffing Resources, Funding Limitations. Part of on-going asset inspection and maintenance program.
COASTAL (C)	C-1.06	11	ON-GOING	Seek funding to maintain and improve access ways, implement complete streets projects as identified in the Mobility and Complete Streets Element, and to enhance public coastal access, including: a. Improved pedestrian railroad crossings through the construction of at-grade, above-grade, or below-grade crossings at existing accessways. b. Additional off-street public parking spaces at or near public coastal access ways through improvements of existing beach parking lots and creation of parking lots, where feasible.	Public Works	On-going		On-going

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COASTAL (C)	C-1.01	15	ON-GOING	Implement City Policies and Procedures (effective date September 5, 2001) regarding Management of Beach Facilities in terms of their maintenance, replacement, protection, or relocation.	Public Works	On-going		On-going
COASTAL (C) / SAFETY (S)	C-4.04, S-7.02	12	ON-GOING	Monitor beach erosion and the limitations reduced beach widths will have on emergency transportation access and lifeguard tower placement. Develop alternative lifeguard tower designs, and methods for safely transporting equipment, personnel, and injured persons as necessary.	Public Safety	On-going	As beach widths have narrowed with erosion, Marine Safety has reduced the number of full-sized Jeeps from three to two and increased the number of smaller ATV's, as well as increasing the use of the Emergency Personal Watercraft for reaching emergencies via the water. In the future, new lifeguard tower designs or portable towers may be necessary, smaller vehicles used as well as more hand transportation of patients, and consideration of using more offshore modes of response via watercraft or boat may be necessary.	

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COASTAL (C)	C-4.03, C-4.04, C-4.05, C-4.06	17	ON-GOING	Prepare and implement a shoreline management strategy which includes, but is not limited to, the following: a) An examination of local and regional long-term erosion rates and trends to identify and plan for shoreline changes, b) An examination of mean sea level elevation trends and future sea level rise projections to help determine future erosion rates and plan for potential shoreline changes.	Community Development	On-going		On-going. City intends to pursue grant funding for sand replenishment and other sea level rise adaptation strategies consistent with the Local Coastal Program.
ECONOMIC DEVELOPMENT (ED)	ED-2.02, 2.04	9	ON-GOING	Partner with regional business support agencies, such as the Orange County Workforce Investment Board and the Orange County Small Business Development Center, to ensure businesses in San Clemente are aware of and have access to workforce recruitment and training services, and to ensure residents are aware of and have access to job search and business start-up training.	City Manager	On-going	Staff coordinated a training and grant program in FY 23 with the SBDC to support local small businesses improve their online presence. Staff has also participated in meetings with the San Clemente Chamber of Commerce to host a job fair in association with Orange County Workforce Development and explore expanding workforce services and programs locally.	

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ECONOMIC DEVELOPMENT (ED)		####	ON-GOING	Explore opportunities to partner with a business “incubator” in San Clemente. Attract higher education facilities to San Clemente.	City Manager	On-going	City staff has discussed the possibility of partnering with Orange County Workforce Development in providing additional small business and job-seeker resources locally.	
ECONOMIC DEVELOPMENT (ED)	ED-2.03	12	ON-GOING	Continue to support and promote an annual business awards program to recognize San Clemente’s outstanding business citizens.	City Manager	On-going	The City supports the Chamber’s Annual Meeting of Members and Awards Ceremony.	
ECONOMIC DEVELOPMENT (ED)	ED-5.06	15	ON-GOING	Implement and update the Information Technology Strategic Plan as needed to guide communication and information technology decision making, budgeting, and implementation across all City functions and operations. The updates are to reflect new technology initiatives and technological advancements, while adapting to changing business needs and financial conditions.	City Manager	On-going	The ITSP is updated as part of the annual LTFP. The TRAKIT upgrade implementation was completed December 2022.	
ECONOMIC DEVELOPMENT (ED)	ED-1.01, ED-1.02, ED-1.03	3	ON-GOING	Continue to assign City urban planners with specialized knowledge and experience in specific business districts to serve as liaisons in the City’s award-winning Business Liaison Program. The liaisons provide services to business owners. Services include on-site meetings to learn business owner needs and explain how to access City resources, where possible, to help businesses accomplish their goals and objectives.	Community Development	On-going		Liaison program is being reassessed with the role of the Economic Development Officer.

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ECONOMIC DEVELOPMENT (ED)	ED-1.01, ED-1.02, ED-1.03	6	ON-GOING	Support Business Improvement Districts or similar measures for Del Mar/T-zone, Los Molinos, El Camino Real, Pier Bowl, North Beach and other commercial districts. The districts should generate revenue to maintain each area, to support special events, and to publicize each area. The districts may also be empowered (or a separate financing vehicle established) to provide physical improvements, such as parking facilities, landscaping, lighting, and pedestrian and bicycle facilities.	Community Development	On-going		On-going through liaison program
ECONOMIC DEVELOPMENT (ED)	ED-2.04	10	ON-GOING	Explore opportunities to partner with a business "incubator" in San Clemente.	Community Development	On-going		
ECONOMIC DEVELOPMENT (ED)		13	ON-GOING	Assess parking needs in Del Mar/T-Zone, Pier Bowl, and North Beach every five years, or as needed, and implement solutions to identified parking deficiencies to achieve the City's Vision and Strategic Plan.	Community Development	On-going		City staff is exploring grant opportunities to conduct a comprehensive parking management plan.
GOVERNANCE (G)	G-2.04		ON-GOING	Pursue grant opportunities for Economic Development or Capital Improvement projects that would benefit the public.	City Manager/ Public Works	On-going		Staffing Resources- In 2021, City staff pursued grants for housing/homeless services, parking management, historic preservation, and sand replenishment.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
GOVERNANCE (G)	G-2.04		ON-GOING	Pursue grant opportunities for Economic Development or Capital Improvement projects that would benefit the public.	City Manager/Public Works	On-going	In 2022, City staff pursued grants for sidewalk improvements, housing/homeless services, parking management, historic preservation, and sand replenishment. The City applied for the 2023 Clean Mobility Options grant and anticipates applying for OCTA's next call for applications for Measure V funding to further support the SC Rides and Trolley	
GOVERNANCE (G)	G-1.01, G-1.02		ON-GOING	Community Development Department staff will annually evaluate progress in achieving the Strategic Implementation Program and other General Plan milestones. Staff will report its findings to the Planning Commission, City Council, and State agencies as necessary.	Community Development	On-going		On-going. Progress evaluated annually in the process of updating the annual budget and completing the State mandated General Plan and Housing Annual Progress Report (APR).

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GOVERNANCE (G)	G-1.04, G1.08	2	ON-GOING	Community Development Department staff will develop annual Centennial General Plan and Housing status reports. Reports will include a system of indicators or other feedback mechanisms to track the General Plan's progress toward achieving its goals and community vision. The reports will be used to inform the Planning Commission, City Council, and the Long Term Financial Plan and annual budget process.	Community Development	On-going		On-going. Progress evaluated annually as part of the State mandated General Plan and Housing Annual Progress Report process.
GOVERNANCE (G)	G-1.02	3	ON-GOING	Community Development Department staff will annually review the General Plan to ensure internal consistency and consistency with other Federal, State and local regulations and policies.	Community Development	On-going		On-going.
GOVERNANCE (G)	G-1.06	4	ON-GOING	Community Development Department staff will review each new Capital Improvement Plan and Long Term Financial Plan for consistency with the General Plan and report its findings to the Planning Commission and City Council.	Community Development	On-going		On-going. An analysis is completed as part of the process of updating the budget and Capital Improvement Program (CIP).
GOVERNANCE (G)	G-1.09, 1.11	5	ON-GOING	The City will collect an impact fee as part of development applications or permits to offset costs of maintaining the Centennial General Plan, including updating web based text and graphics.	Community Development	On-going		On-going. Impact fee is established

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GOVERNANCE (G)	G-3.08, G-3.09	7	ON-GOING	With clear communication and effective coordination among private and non-profit organizations, improve awareness and promote the following: a) The City's rich local arts, history and culture, b) Dark skies, c) Organic gardening and other health and wellness issues, d) City historic resource appreciation and preservation; e) Social and housing services, f) Residential landscape plantings in coastal canyon and bluff areas. The information should address recommended plant types and their care, invasive plants removal, and landscaping for fire safety, g) Maps of hazard areas, land use plans, etc., h) Energy conservation, i) Liaison and customer service programs, j) Preservation and creation of coastal terrestrial wildlife or plant sanctuaries.	Community Development	On-going		On-going. The City provides information to the public on various topics through its website, mapping tools, and public announcements at City public meetings, such as press releases and social media posts.
GROWTH MANAGEMENT (GM)	GM-1.02	3	ON-GOING	Maintain City participation in the Richard and Donna O'Neill Conservancy, located on the Reserve at Rancho Mission Viejo.	City Manager	On-going		
GROWTH MANAGEMENT (GM)	GM-2.01	5	ON-GOING	City shall periodically update its standards for the provision of public services to reflect current needs and costs, including: fire/emergency medical, library, and police.	City Manager	On-going	On-going, the review of these standards will be considered during the City's Long Term Financial Plan and the annual budget process.	
GROWTH MANAGEMENT (GM)		6	ON-GOING	If annexation to the City is considered, the potential annexation shall require preparation of an economic impact analysis.	City Manager	On-going	In the event of an annexation of Planning Area 5 of Rancho Mission Viejo, this requirement will be met.	

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
GROWTH MANAGEMENT (GM)	GM-1.03	7	ON-GOING	The City will study and adopt updated fees and other appropriate financing measures to increase revenue and ensure new in-City development pays its share of the costs of new services and facilities needed to serve it.	City Manager	On-going	Staff periodically updates fees, along with financing mechanisms to ensure new development covers costs of future City services.	
GROWTH MANAGEMENT (GM)	GM-1.07	2	ON-GOING	Maintain a formal communication process with Camp Pendleton to stay informed of land use, noise, and other issues relating to military sites adjacent to the City.	Community Development	On-going		Staff has established lines of communication related to issues affected by base operations.
GROWTH MANAGEMENT (GM)	GM-1.06, GM-2.06	4	ON-GOING	Working with LAFCO, update the City's Sphere of Influence and Municipal Services Review to address potential development in unincorporated areas adjacent to the City.	Community Development	On-going		Staff coordinates with LAFCO staff and provides requested information, including surveys.
GROWTH MANAGEMENT (GM)	GM-2.03, GM-2.05	1	ON-GOING	Continue to regularly update development impact fees and/or other financing mechanisms so that development outside City Limits that request use of City services or facilities pays the full costs needed to serve it and does not decrease levels of service to San Clemente residents.	Public Works	On-going		On-going as opportunities arise.
GROWTH MANAGEMENT (GM)	GM-2.01	5a	ON-GOING	City shall periodically update its standards for the provision of public services and facilities to reflect current needs and costs, including: drainage/flood control, parks, water and wastewater, and traffic.	Public Works	On-going		Standards periodically reviewed and updated.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
HISTORIC PRESERVATION (HP)	HP-1.04	2	ON-GOING	Consider nominating properties for inclusion on the National and/or State Register of Historic Places when registration criteria is met.	Community Development	On-going		On-going. This gives the City additional protections for projects that can adversely affect the status of historic resources.
HISTORIC PRESERVATION (HP)	HP-1.01	3	ON-GOING	Pursue financial resources from state, federal and private sources, and other funding options, including the possibility of public-private partnerships, to support of historic preservation objectives.	Community Development	On-going		On-going. Monitor and seek funding as opportunities become available, needs occur, and as directed by Council. Applied and obtained grant funding in 2019 for a North Beach Historic District. Designation of the historic district on the National Register of Historic Places occurred in January 2021.
HISTORIC PRESERVATION (HP)		4	ON-GOING	Participate in the National Trust for Historic Preservation Main Street Program.	Community Development	On-going		
HISTORIC PRESERVATION (HP)		5a	ON-GOING	Maintain the City's list of designated Landmarks and Historic Resources.	Community Development	On-going		On-going. List is available online.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
HISTORIC PRESERVATION (HP)		7	ON-GOING	Continue to support and explore preservation incentives and potential financial assistance, such as rehabilitation tax credits, facade easements, preservation grants, transfer of development rights, zoning incentives, and state, federal, non-profit assistance and private donations, permit fee waivers, and rehabilitation loans.	Community Development	On-going		On-going. Continue to monitor and support opportunities to incentivize historic preservation programs and improvements (e.g. HPPA), as directed by Council. In 2020, a HPPA inspection fee was approved for a specialist to assess the status of contract improvements and new opportunities to apply program tax incentives toward improving resource integrity.
HISTORIC PRESERVATION (HP)	HP-1.04, HP-1.05	8	ON-GOING	Provide the public with technical assistance and information on preservation methods and promote the use of California's Historic Building Code for preservation of historic resources. This information may consist of historic preservation materials and media for homeowners, realtors, contactors and developers to educate the public on requirements, guidelines and processes. Outreach should be provided through workshops for homeowners, developers, real estate professionals and others describing the benefits and obligations of owning historic property and the incentives available for rehabilitation.	Community Development	On-going		On-going. HPPA program and development review process.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
HISTORIC PRESERVATION (HP)	HP-1.01	15	ON-GOING	Develop and provide training for Cultural Heritage Board and City staff on the Secretary of the Interior's Standards for the Treatment of Historic Properties, the San Clemente preservation ordinance, the California Historical Building Code, and other preservation information.	Community Development	On-going		On-going. Training is provided annually.
HISTORIC PRESERVATION (HP)	HP-1.03	16	ON-GOING	Maintain Certified Local Government (CLG) status.	Community Development	On-going		On-going. Status is maintained annually.
HISTORIC PRESERVATION (HP)	HP-1.04	18	ON-GOING	Establish and regularly update a list of qualified architectural historians to use for project consultation.	Community Development	On-going		On-going. Qualified historic specialists are being used to assess proposed and existing Historic Preservation Property Agreements.
HISTORIC PRESERVATION (HP)		21	ON-GOING	Review discretionary development applications for consistency with historic preservation policies in the General Plan, the Historic Preservation Ordinance and zoning standards, the Secretary of the Interior Standards for the Treatment of Historic Properties, and the Design Guidelines.	Community Development	On-going		On-going. Applications are reviewed for consistency with the Secretary of the Interior's Standards for the Treatment of Historic Structures and other policy and guideline documents.
HISTORIC PRESERVATION (HP)		23b	ON-GOING	Work with public works through the CIP to identify and pursue public improvements adjacent to or on properties with historic resources.	Community Development	On-going		

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HISTORIC PRESERVATION (HP)		27	ON-GOING	Implement a historic plaque program for all historic resources. Plaque designs shall be consistent with the adopted wayfinding sign program.	Community Development	On-going		On-going. In 2020, the Planning Commission approved the plaque design for the North Beach Historic District.
LAND USE (LU)	LU-12.02, LU-12.07	20	ON-GOING	Meet with developers to better understand changing opportunities and constraints (physical, regulatory and financial), and use feedback to maintain and implement effective standards for development that fulfills City goals.	Community Development	On-going		On-going. No constraints. Monitor and research as needed to address issues and inform decision makers.
LAND USE (LU)	LU-8.06, LU-9.05, LU-10.09, LU-12.09, LU-13.02, LU-14.05	18	ON-GOING	Develop strategies to improve transit, pedestrian and bicycle access and reduce congestion, possibly including shuttle services and bicycle facilities.	Public Works	On-going	Clarification	Staffing Resources- Implemented trolley service starting in 2017. Continuing to improve and/or add bicycle facilities in conjunction with approved street rehabilitation projects. Also, continue to implement innovative rideshare program in partnership with Lyft Butterfli and Yellow Cab.
LAND USE (LU)	LU-12.09	23	ON-GOING	Consider traffic calming strategies in the area.	Public Works	On-going	Clarification	Staffing Resources, funding limitations- Do as requests/petitions are received and in conjunction with street improvement projects plus annual CIP planning.

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LAND USE (LU)	LU-14.05	25	ON-GOING	Develop a new streetscape and landscaping plan and Safe Routes to School program to implement the Mobility and Complete Streets Element and Bicycle and Pedestrian Master Plan.	Public Works	On-going	Clarification	Scheduling/Timing: Obtained grant for S. El Camino Real. Planned and budgeted in grant for FY2024. Delayed due to CalTrans project. Working on Ave. Pico Bike Improvements east of I-5 to Vera Cruz.
MOBILITY AND COMPLETE STREETS	M-1.22	32	ON-GOING	Encourage City officials and employees, as well as other employers, to participate in "Bike to Work Month" and "Bike to Work Week."	City Manager	On-going	The Orange County Transportation Authority (OCTA) incentivizes "Bike to Work Month" and "Bike to Work Week."	
MOBILITY AND COMPLETE STREETS (M)	M-3.05, M-2.29	22	ON-GOING	Host bicycle and walking safety lessons such as international walk/bike to school day events.	BPR	On-going	The City hosts a Bike Safety Rodeo event annually in partnership with Orange County Sheriff's Department Bike safety is also highlighted annually at Fun on the Run and introduced at the San Clemente Playschool.	
MOBILITY AND COMPLETE STREETS (M)	M-1.09	25	ON-GOING	Consider designating a law enforcement liaison officer for the bicycle and pedestrian community.	Public Safety	On-going	Law enforcement staffing is considered and adjusted through the annual budget process	

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MOBILITY AND COMPLETE STREETS (M)	M-1.19-24, M-2.11-54	3	ON-GOING	Implement the Bicycle and Pedestrian Master Plan, including candidate projects in subject to more detailed engineering studies.	Public Works	On-going	Clarification	Staffing Resources; Considered as part of annual budget process. Implemented as part of annual CIP process.
MOBILITY AND COMPLETE STREETS (M)	M-2.22, M-2.46	8	ON-GOING	Working with other agencies, the City will seek grants to help develop, operate and maintain a comprehensive trail system through San Clemente's open spaces.	Public Works	On-going	Clarification	Staffing Resources; Ongoing effort with regular maintenance and improvements.
MOBILITY AND COMPLETE STREETS (M)	M-1.11	13	ON-GOING	Consider preparing detailed concept plans to evaluate alternate visions for major MPAH corridors, and address types of multi-modal improvements that can be included within the constrained rights-of-way (unless it is decided to acquire more right-of-way) for various	Public Works	On-going		On-going: Staffing Resources- Part of CIP project development process
MOBILITY AND COMPLETE STREETS (M)	M-2.39, M-2.40, M-2.41	15	ON-GOING	Identify and designate Class 2 bike lanes where considered appropriate and there is sufficient curb-to-curb street pavement width.	Public Works	On-going	Clarification	On-going: Staffing Resources: Addressed in annual CIP process.
MOBILITY AND COMPLETE STREETS (M)	M-2.17, M-2.25, M-2.26	16	ON-GOING	Install vehicle actuation to detect bicycles (CVC 21450.5) and install bicycle detector pavement markings at traffic signals using best practices and adopted State or Federal standards when intersections with signals are rehabilitated.	Public Works	On-going	Clarification	Funding Limitations: Addressed in annual CIP process when we have signal rehabilitation projects.

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MOBILITY AND COMPLETE STREETS (M)	M-2.24	19	ON-GOING	Periodically review (for example, when the Bicycle and Pedestrian Master Plan is updated and as part of the Long Term Financial Plan process) official databases of bicycle and pedestrian accidents, analyze their causes and locations, and strive to reduce accidents through infrastructure improvements, community outreach and education and law enforcement efforts.	Public Works	On-going	Clarification	Staffing Resources: Review reports of accidents.
MOBILITY AND COMPLETE STREETS (M)	M-2.21, M-2.22	21	ON-GOING	Integrate walking routes into new greenways and open space areas, where appropriate, and encourage them in existing greenways and open space areas.	Public Works	On-going	Clarification	Scheduling/Timing: Improvements pursued as opportunities arise.
MOBILITY AND COMPLETE STREETS (M)	M-2.21, M-2.25, M-2.26, M-2.28	26	ON-GOING	Provide training opportunities for engineering and planning staff on ways to integrate bicyclists and pedestrians with the transportation network.	Public Works	On-going		Ongoing as training opportunities/ courses arise.
MOBILITY AND COMPLETE STREETS (M)	M-3.05	27	ON-GOING	Provide training and public outreach opportunities about bicyclists' and pedestrians' legal rights and duties for City engineering and planning staff, as well as for law enforcement officials.	Public Works	On-going	Clarification	On-going but not started Staffing Resources
MOBILITY AND COMPLETE STREETS (M)	M-2.29	28	ON-GOING	Provide an outreach and education component to coincide with the first installation of any new type of bicycle facility as part of the implementation of the associated capital improvement project.	Public Works	On-going	Clarification	Staffing Resources: Ongoing on an as-requested basis.

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MOBILITY AND COMPLETE STREETS (M)	M-2.30, M-2.36, M-3.03	36	ON-GOING	Provide assistance to school districts in facility planning and transportation operations to ensure safety for users of all modes during school pick-up, drop-off and other special events.	Public Works	On-going	Clarification	On-Going: ADA ramps are installed or upgraded when implementing street rehabilitation projects. Provide traffic analysis for new or modified facilities
MOBILITY AND COMPLETE STREETS (M)	M-3.02	40	ON-GOING	Retrofit streets and require developments to install public improvements that provide disabled access and mobility on public streets, as required by State or Federal law.	Public Works	On-going		This is an ongoing effort with regular maintenance.
MOBILITY AND COMPLETE STREETS (M)	M-3.01, M-3.02	41	ON-GOING	Work towards closing gaps in San Clemente's pedestrian network.	Public Works	On-going		On-going: Addressed via annual CIP budget process and with ongoing private development.
NATURAL RESOURCES (BPR)	Goal 6	18	ON-GOING	Solicit state and federal grants to implement the City's energy conservation programs as such funding becomes available.	Public Works and Utilities	On-going		Staffing Resources-
NATURAL RESOURCES (BPR)	Goal 6	18	ON-GOING	Solicit state and federal grants to implement the City's energy conservation programs as such funding becomes available.	Public Works and Utilities	On-going	Ongoing as opportunities arise.	
NATURAL RESOURCES (NR)	NR-1.01, NR-1.02, NR-1.03	1	ON-GOING	Identify and protect riparian corridors through zoning, easements or other measures that ensure effective, long-term conservation.	Community Development	On-going		Will be included in Zoning updates and Local Coastal Program process.

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NATURAL RESOURCES (NR)	NR-1.01	2	ON-GOING	Continue to provide public education materials regarding the City's sensitive habitats, the values of watershed, biological resources and sensitive habitats and how to protect them.	Community Development	On-going	Resources made available when needed or requested.	
NATURAL RESOURCES (NR)	NR-5.01	12	ON-GOING	Review discretionary development applications to ensure projects follow mitigation measures of the General Plan Environmental Impact Report, including AQMD air quality requirements.	Community Development	On-going		On-going. Reviewed and required through discretionary project reviews through DMT, CEQA, and conditions of approval.
NATURAL RESOURCES (NR)	Goal 4	10	ON-GOING	Maintain up-to-date information regarding the location of mineral resource zones in the City.	Public Works	On-going		On-going: Update information as opportunities become available.
NATURAL RESOURCES (NR)	NR-1.06	5	ON-GOING	Working with community volunteers, conservation clubs, youth groups and non-profit agencies, help plan and support conservation activities such as habitat restoration, interpretive signage and tours, trail building, erosion control and litter removal.	Utilities	On-going	Staff works with various groups to promote litter removal and erosion control. In addition, staff provides education to high school, middle and elementary school students.	
NATURAL RESOURCES (NR)	NR-5.03	13	ON-GOING	Implement greenhouse gas emission reduction measures of the City's Climate Action Plan.	Utilities	On-going	Funding and resources are needed to implement this program.	

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NATURAL RESOURCES (NR)	Goal 5	15	ON-GOING	Review and update the San Clemente Municipal Code to further the goals, policies and measures of the Climate Action Plan and Sustainability Action Plan. Enforce provisions and establish additional energy performance requirements in the building code as information becomes available.	Utilities	On-going	Funding and resources are needed to implement this program.	
NATURAL RESOURCES (NR)	NR-6.08	16	ON-GOING	Promote private utility programs for energy audits of existing structures and public education programs to promote energy conservation. The programs should define the current levels of use, compare these to current standards for similar types of structures and prescribe corrective methods to improve conservation.	Utilities	On-going	Funding and resources are needed to implement this program.	
NATURAL RESOURCES (NR)	NR-6.04	27	ON-GOING	Consider potential for achieving LEED Operations and Maintenance certification, or the equivalent, for appropriate City facilities.	Utilities	On-going	As facilities are replaced or rehabilitated, LEED evaluation is conducted when applicable. Funding and resources are needed to further implement this program.	
NATURAL RESOURCES (NR)	Goal 6	28	ON-GOING	Consider programs that benchmark and sub-meter all City facilities and audit energy usage.	Utilities	On-going	Funding and resources are needed to implement this program.	
NATURAL RESOURCES (NR)	NR-6.07	30	ON-GOING	Research opportunities for Power Purchase Agreements (PPAs) and Sustainable Communities Program (SDG&E) for renewable power on City facilities.	Utilities	On-going	Citywide evaluation of Community Choice Energy options is being conducted by the City Managers Office.	

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NATURAL RESOURCES (NR)	NR-6.08	31	ON-GOING	Continue to promote energy conservation and educate residents on benefits of energy efficiency and solar power generation.	Utilities	On-going	Funding and resources required to implement this program.	
NATURAL RESOURCES (NR)	NR-6.07	32	ON-GOING	Continue to promote utility sponsored programs and training for City staff, local businesses and residents.	Utilities	On-going	Met with SDG&E and coordinated with utilities.	
NATURAL RESOURCES (NR)	NR-6.07	33	ON-GOING	Approach SDG&E about forming a local government partnership to develop, operate and maintain energy resources using sustainable practices and materials.	Utilities	On-going	Ongoing part of routine maintenance and considered as part of CIP design and implementation process.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.02, PSFU-3.03	15	ON-GOING	Collaborate with art associations, non-profits, businesses, educational institutions and the private sector to provide more opportunities and venues for cultural arts programs, including the establishment of a performing arts venue in San Clemente.	City Manager	On-going	In 2022, the City supported murals, the Village Art Faire, and the World Surf League championships. The City Councilmembers appointed representatives to an exploratory amphitheater citizens committee.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-1.04	2	ON-GOING	Continue communication and cooperation efforts between City officials and CUSD, especially in the areas of population projections, safety and security, circulation and pedestrian elements, development of schools and funding sources, and monitoring of development activities to prevent overcrowding of schools and help meet future educational needs.	Community Development	On-going		On-going. Human Affairs Committee, and Public Works – Safe Routes 2 School program

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-4.01	18	ON-GOING	Continue coordination among the City and other human services-related agencies and institutions, both locally and regionally.	Community Development	On-going		On-going. Processed through the Human Affairs Committee.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.03, PSFU-6.04	32	ON-GOING	Review structures intended for human occupancy located in the 100-year flood plain for conformance with local, State and Federal (FEMA) requirements.	Community Development	On-going		On-going. Projects are reviewed through the permitting process for compliance with grading and health and safety building codes.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.04	14	ON-GOING	Incorporate unique public art in public improvements such as street lighting, sidewalks, walls, bridges and public buildings.	Community Development	On-going		On-going. Work with staff from Public Works and Beaches, Parks, and Recreation to add public art when opportunities arise.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-1.04	2	ON-GOING	Continue communication and cooperation efforts between City officials and CUSD, especially in the areas of population projections, safety and security, circulation and pedestrian elements, development of schools and funding sources, and monitoring of development activities to prevent overcrowding of schools and help meet future educational needs.	Community Development / Public Works	On-going		On-Going: Public Safety Committee and Public Works – Safe Routes 2 School program
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.01	30	ON-GOING	Continue to prepare 5-year Capital Improvement Programs for the City's storm drainage system.	Public Works	On-going		On-going

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	40	ON-GOING	Upgrade City facilities by installing energy-efficient lighting where feasible, upgrading City facilities with EnergyStar or equivalent facilities, updating HVAC systems and establishing shut-off times, occupancy-sensing lighting controls, programmable thermostats and variable speed drive motors in City water and sewer pumping stations.	Public Works	On-going	Clarification	Funding Limitations: Review city projects as they occur for upgrades.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	42	ON-GOING	Where appropriate and feasible, install solar-powered street radar signs.	Public Works	On-going	Clarification	Funding Limitations-
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.09	45	ON-GOING	Pursue grant funding and other financial resources to offset the public cost of energy retrofits to existing City facilities.	Public Works	On-going	Clarification	Staffing Resources-
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-8.05	37	ON-GOING	Continue using rubberized asphalt and recycled aggregate for City street projects, as appropriate.	Public Works	On-going		On-Going: Where appropriate, City uses rubberized asphalt for street rehabilitation projects.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-Goal 5	21	ON-GOING	Study feasibility and effectiveness of new technologies to reduce the use of chemicals at the water treatment plant.	Utilities	On-going	This is an ongoing activity, a study by Trussell Engineers will be completed in FY2021. Based on the study and staff review of processes, there have been reductions in Ferric and Sodium Hypochlorite use for treatment.	

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.08	23	ON-GOING	Expand local water recycling capabilities.	Utilities	On-going	Participating in regional study and designing expansion of the system.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.05	24	ON-GOING	Explore the feasibility of desalination and other regional projects as an alternative resource to reduce the City's dependency on imported water.	Utilities	On-going	Plan is updated as needed. South Coast Water District is proposing a 5 MGD desalination plant at Doheny Beach and is looking for participants.	South Coast Water District has finalized a study and is seeking participants.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.06	25	ON-GOING	Maintain and update the City's Urban Water Management Plan, as needed, and implement and enforce the water conservation ordinance.	Utilities	On-going	Urban Water Management Plan is updated every five years (required in 2021). Outreach is completed as part of the City's Water Conservation Program. 2021 Urban Water Master Plan was completed.	The plan was completed and presented to the City Council through a public hearing process.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.09	27	ON-GOING	Complete water efficiency use surveys of all City facilities.	Utilities	On-going	Ongoing activity administered by Utilities and Public Works Maintenance	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.07	28	ON-GOING	Continue providing education and community outreach on water conservation options and methods.	Utilities	On-going	Part of regular operations.	

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.07	31	ON-GOING	Review and amend as necessary and appropriate, drainage impact fees collected from new development for the construction of new drainage facilities necessitated by the new development.	Utilities	On-going	Consider fee adjustment following the completion of Drainage Master Plan.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-7.01	33	ON-GOING	Continue to implement the Clean Ocean Program and Stormwater Local Implementation Plan to protect local surface water quality and meet or exceed applicable regional, state and federal requirements.	Utilities	On-going	Staff enforcing water quality run-off standards. Clean Ocean Program sunset in June 2020. Fee renewal vote anticipated in 2022.	Rate analysis along with program needs is under evaluation.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-8.10	38	ON-GOING	Achieve state solid waste requirements including but not limited to a minimum construction and demolition waste diversion requirement of 75 percent.	Utilities	On-going	Upgrades completed in 2016 and on an ongoing basis.	
SAFETY (S)	S-3.03	7	ON-GOING	Partner with Orange County Fire Authority to pursue grant and other funding opportunities for appropriate Fire and Emergency Medical Services measures, staffing, and facilities, and to support wildfire mitigation efforts in the City and in surrounding open space areas such as the Richard and Donna O'Neill Conservancy and San Onofre State Beach.	City Manager	On-going	On-going with City staff and OCFA.	
SAFETY (S)	S-7.04	20	ON-GOING	Information Technology staff will periodically review and update an emergency preparedness and response plan into overall City Emergency Response Plan.	City Manager	On-going	The City's Emergency Planning web page continues to be updated regularly and includes Covid-19 updates.	

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
SAFETY (S)	S-7.01	24	ON-GOING	Support and maintain an Active Ambulance Subscription Service.	City Manager	On-going	Implemented and on-going.	
SAFETY (S)	S-1.02	2	ON-GOING	Review and update building, zoning, and grading codes to ensure adopted standards are appropriate to mitigate potential geologic, seismic, soils, flooding, and noise hazards, and would comply with the Alquist-Priolo Act if an active fault were identified in the City.	Community Development	On-going		On-going. Projects are reviewed through the permitting process for compliance with grading and health and safety building codes.
SAFETY (S)	S-1.03	3	ON-GOING	Encourage public and private entities to ensure that buildings housing critical public facilities, such as schools, hospitals and emergency services, are seismically strengthened to meet applicable building codes.	Community Development	On-going		On-going. Projects are reviewed through the permitting process for compliance with grading and health and safety building codes.
SAFETY (S)	S-3.02	6	ON-GOING	Obtain and maintain information on fire and wildfire hazards and home, business, and open space fire mitigation measures.	Community Development	On-going		On-going.
SAFETY (S)	S-4.01	8	ON-GOING	Review the Existing and Future Noise Contour Maps and Noise Ordinance for applicability to each development project to identify potential impacts to sensitive uses.	Community Development	On-going		Reviewed during DMT process, when applicable.
SAFETY (S)	S-4.04	10	ON-GOING	Working with other agencies and property owners, the City will seek to re-establish ocean views blocked by noise barriers, where feasible.	Community Development	On-going		On-going.

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SAFETY (S)		12	ON-GOING	As part of a larger regional effort, improve safety in the Quiet Zone by using targeted and directed measures to reduce noise to within acceptable General Plan levels.	Community Development	On-going		On-going. Quiet Zone safety measures and permitting pursued with Public Works and other agencies as directed by Council.
SAFETY (S)	S-7.02	19b	ON-GOING	Pursue emergency services grants and other funding opportunities for Marine Safety staffing, facilities, training, and programs.	Public Safety	On-going	FY 2022 pursued and obtained over \$18,000 in grants and funding for training for the lifeguards and Junior Lifeguard programs. Grants and funding have been received from the San Clemente Ocean Festival (\$2,000), the San Clemente Lifeguard and Junior Lifeguard Foundation (\$10,525), San Clemente Women's Club (\$3800) and Rancho Santiago College (\$1900). These are annual grants and funding opportunities which will be pursued again in FY2023.	
SAFETY (S)	S-1.01	1	ON-GOING	When feasible, make information on fault locations, soil hazards and areas of landslide or liquefaction publicly available, on request.	Public Works	On-going		On-going

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SAFETY (S)	S-2.04, S-2.05, S-2.06	4	ON-GOING	Review and update drainage and water retention studies and improvement plans to incorporate appropriate best practices and Federal, State, and County flood control regulations.	Public Works	On-going		On-going: Reviewing and updating drainage and water retention studies and improvement plans.
SAFETY (S)	S-4.02-03	9	ON-GOING	Work with local, State and Federal agencies to reduce highway-generated noise levels to within acceptable General Plan levels.	Public Works	On-going		On-going: On-going request of all CalTrans projects.
SAFETY (S)	S-4.06	11	ON-GOING	Continue to use a program of truck prohibitions, including appropriate signage, to minimize truck traffic noise impacts to sensitive land uses.	Public Works	On-going		On-going
SAFETY (S)	S-5.01	14	ON-GOING	Continue to collect and disseminate information relating to all hazards, as well as to radiological hazards preparedness, response, and recovery for SONGS.	Public Works	On-going		On-going: Occurs via emergency planning efforts.
SAFETY (S)		16	ON-GOING	Regularly review and update, exercise and revise the San Clemente Multi-Hazard Emergency Plan with appropriate best practices related to the community's natural and human-made hazards.	Public Works	On-going		On-Going: Occurs via emergency planning efforts.
SAFETY (S)	S-7.01	17	ON-GOING	Explore the siting and structural integrity of the City's critical facilities to identify and plan to mitigate any potential defects related to natural or human-made hazards.	Public Works	On-going		On-Going: Occurs via emergency planning efforts

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
SAFETY (S)	S-7.08, S-7.09	18	ON-GOING	Continue to maintain and update emergency services, preparedness, response and recovery plans and training programs that meet Federal and State requirements.	Public Works	On-going	Clarification	Staffing Resources- On-Going: Occurs via emergency planning efforts.
SAFETY (S)	S-7.02	19a	ON-GOING	Pursue emergency services grants and other funding opportunities for emergency planning, and public safety.	Public Works	On-going	Clarification	Staffing Resources- Occurs via emergency planning efforts.
SAFETY (S)	S-7.03	22	ON-GOING	Provide educational materials and outreach efforts to inform the public about emergency preparation and response, and about the availability of emergency services.	Public Works	On-going		Staffing Resources- On-going
SAFETY (S)	S-7.10	23	ON-GOING	Support and maintain active programs to enhance community safety, emergency preparedness and disaster response through volunteer programs such as the Community Emergency Response Team Program (CERT), Retired Senior Volunteer Program (RSVP), Explorer Scouts, Neighborhood Watch and Radio Amateur Citizen Emergency Services (RACES).	Public Works and Human Resources	On-going		On-Going: The city participates in the majority of programs. Utilities provides supports to disaster preparedness, but doesn't oversee these programs.
SAFETY (S)		15	ON-GOING	Study the feasibility and practicality of obtaining adequate generators for critical City facilities that do not currently have them.	Utilities/ Public Works	On-going		On-Going: Generators have been installed in accordance with the City's Water Master Plan, at all Wastewater facilities and at critical IT infrastructure locations. The use and location of generators is evaluated as part of normal operations.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
SAFETY (S)		15	ON-GOING	Study the feasibility and practicality of obtaining adequate generators for critical City facilities that do not currently have them.	Utilities/ Public Works	On-going	Generators have been installed in accordance with the City's Water Master Plan, at all Wastewater facilities and at critical IT infrastructure locations. The use and location of generators is evaluated as part of normal operations.	
URBAN DESIGN (UD)	Element Goals	20	ON-GOING	Review and update regulations and design guidelines as necessary to reflect best practices in architectural design, landscaping and maintenance.	Community Development	On-going		Work to follow updates to the LCP. IM description consistent with out low and medium priority IMs.
URBAN DESIGN (UD)	UD-5.13	21	ON-GOING	Review and update the Zoning Ordinance and Design Guidelines to streamline the development review process, including the possibility of parking waiver and in-lieu fee programs and other incentives that encourage the rehabilitation and facade upgrades in the Downtown Core.	Community Development	On-going		Zoning procedures were amended in 2015 with direction to reconsider and possibly streamline review process further after updates to Zoning, Specific Plans, and Design Guidelines. The Parking Action Team evaluates various parking solutions, including in-lieu fees, for City Council consideration.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
URBAN DESIGN (UD)	UD-1.08-09, UD-2.07	6	ON-GOING	Maintain and expand the Wayfinding Sign Program and City website to facilitate regional access from Interstate 5 to popular destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Community Development /Public Works	On-going		On-going. Continue to monitor issue, identify opportunities for improved wayfinding, and assess maintenance. Consider improvements in annual budget process. With Council direction, in a future update of the design guidelines, the previously processed and accepted wayfinding sign program can be folded into guidelines.
URBAN DESIGN (UD)	UD-1.08-09, UD-2.07	6	ON-GOING	Maintain and expand the Wayfinding Sign Program and City website to facilitate regional access from Interstate 5 to popular destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Community Development /Public Works	On-going		On-Going: Continue to monitor issue, identify opportunities for improved wayfinding, and assess maintenance. Consider improvements in annual budget process. With Council direction, in a future update of the design guidelines, the previously processed and accepted wayfinding sign program can be folded into guidelines.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
URBAN DESIGN (UD)	Goals 7-14	1	ON-GOING	Expand and upgrade the City's important public places, giving high priority to urban design and streetscape improvements in the following areas, in no particular order: a) North Beach, b) South El Camino Real, between T-Zone and Interstate; c) Los Molinos, d) South El Camino Real, south of Avenida Magdalena, e) Del Mar/T-Zone, f) Pier Bowl, g) South El Camino Real, between Interstate 5 and Avenida Magdalena, h) Camino de Estrella/Camino de Los Mares, i) North El Camino Real	Public Works	On-going		Staffing Resources, Funding limitations- Improvements are pursued as directed by Council through budget and Capital Improvement Program
URBAN DESIGN (UD)	UD-4.01, UD-4.06	10	ON-GOING	Establish programs to maintain clean, attractive sidewalks in commercial areas.	Public Works	On-going	Clarification	Funding Limitations- City has Council approved program for T-Zone.
URBAN DESIGN (UD)	UD-5.18	18	ON-GOING	Develop incentives for the use of drought-tolerant and California native species in landscape design.	Utilities	On-going	There are incentives for turf removal and installation of drought tolerant plants along with drip irrigation conversion.	

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
COASTAL (C)	C-2.05	1	HIGH PRIORITY	Prepare a Local Coastal Program and secure California Coastal Commission certification. The LCP includes an update of the Land Use Plan (LUP), a Sea Level Rise Vulnerability Assessment (SLRVA) and Sea Level Rise Resiliency Plan (SLRRP), and an Implementation Plan (IP), which comprises Specific Plans for coastal zone areas.	Community Development	Started		Work in progress with grant funding. The California Coastal Commission certified the Local Coastal Program Land Use Plan (LUP) on August 8, 2018. City adopted a SLRVA (2019) and SLRRP (2021). The City is now preparing an IP for public review, City Council consideration and adoption, and Coastal Commission certification.
GOVERNANCE (G)	G-2.01, G-2.04		HIGH PRIORITY	Update/extend leases at City properties or pursue new tenants for any vacancies at City properties.	City Manager	Completed	The City has recently extended leases at its concession properties, 1100 N. El Camino Real, 1030 Calle Negocio, and at the Ole Hanson Beach Club. Extended lease at former chamber location; on-going efforts for surplus land lease or sale; concession proposals are due January 2022.	G-2.01 and G-2.04 are not in the safety element.
HISTORIC PRESERVATION (HP)		23A	HIGH PRIORITY	Work with the property owner, citizens, San Clemente Historical Society, schools, performing arts, business and other community groups to assist in the rehabilitation of the Miramar Theatre.	Community Development	Started		Application processed for Miramar rehabilitation. Building permits were issued and construction is ongoing in 2022 <u>has been paused due to change in ownership</u> . Staff continues to work with the owner to facilitate progress on the project.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
LAND USE (LU)		1b	HIGH PRIORITY	Update Specific Plans for City areas outside and within the Coastal Zone to be consistent with the Centennial General Plan	Community Development	<u>Started/Completed</u>	<u>Work includes updates to all Specific Plans. Completed</u>	<u>Project initiated August 2021 and updated to include Specific Plans within Coastal Zone. Completed</u>
LAND USE (LU)	LU-6.05		HIGH PRIORITY	List surplus City properties for sale or lease and consider proposals.	City Manager	Completed	<u>Council evaluated proposals for the parcel at Avenida La Pata and Vista Hermosa in Q3 of 2020. They are revisiting this item in Q1 of 2021. Staff also issued an RFP for the former City Hall site (Presidio property). Council will evaluate these proposals in Q1 2021 as well. The City Council is in the process of evaluating SLA offers at the former City Hall site. (100 Ave Presidio) and may also consider a sale or lease of City property at the corner of Ave. Vista Hermosa and Ave. La Pata.</u>	<u>Status change.</u>
MOBILITY AND COMPLETE STREETS (M)	M-3.01	39	HIGH PRIORITY	Prepare and maintain an inventory of sidewalk facilities to determine where pedestrian improvements are most needed to provide a continuous safe route for pedestrians throughout San Clemente.	Public Works	Started	<u>Clarification</u>	<u>Staffing Resources:</u> Inventory is updated via ongoing inspections. Full sidewalk inventory to be completed in FY2020 identifying gaps as staff levels allow.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
NATURAL RESOURCES (BPR)	NR-5.07	7	HIGH PRIORITY	Develop a Tree Ordinance. The ordinance will consider standards and procedures for city-owned property tree selection and removal, preservation and maintenance and the establishment of a tree canopy percentage target, based on standards encouraged by the International Society of Arboriculture. The tree ordinance shall include criteria for evaluating potential conflicts which may arise when trees uplift sidewalks or where new sidewalks are being constructed. Potential mitigation may include root pruning, modification of frontage improvements, root barriers, relocation, and removal and replacement.	Public Works	Started		<u>On-going</u> : Tree maintenance specifications and plans developed. Tree ordinance to be developed in FY2023 or 24.
NATURAL RESOURCES (NR)	NR-7.01, NR-7.02, NR-7.03	20	HIGH PRIORITY	Use the International Dark-Sky Association's (IDA's) Model Lighting Ordinance to aid in developing outdoor lighting standards for residential and non-residential uses lighting zones that provide different guidelines and standards for different areas, recognizing their various safety, aesthetic and environmental constraints and functions. Also, consider changes to public lighting design/spacing standards to reduce light pollution, improve energy efficiency and maintain safety.	Community Development	Started but inactive		Work is partially completed on a draft ordinance with a Dark Skies task force. Work to resume after Zoning and Specific Plan updates for General Plan consistency and following updates to the LCP, based on resources.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.12	26	HIGH PRIORITY	Review and update City landscaping and irrigation requirements for public and private development to ensure regulations promote drought-tolerant landscaping and systems best practices.	Community Development	<u>Completed</u>	<u>Completed</u>	<u>Completed-Adopted Model Efficient Landscape Ordinance (MMWELQ)</u>
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.02	29	HIGH PRIORITY	Review and if necessary, update the existing City Drainage Master Plan in order to identify deficiencies and needed improvements in the drainage system.	Utilities	Started	Study is completed, projects have been prioritized and are being implemented as part of the City's ongoing CIP.	

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
SAFETY (S)	S-7.01	18	HIGH PRIORITY	Respond to Covid-19 by providing safe facilities for employees and the public.	City Manager	Completed	Glass shields have been installed at the public counters, and hand sanitation stations have been installed at City Hall. Staff has been enabled to work remotely on revolving schedules to reduce the risk of Covid-19 transmission.	
SAFETY (S)	S-7.01, S-7.02, S-7.03, S-7.04, S-7.05		HIGH PRIORITY	Implement emergency measures to facilitate public health and business support through the powers afforded to the Director of Emergency Services during the City's Declared Local Emergency due to the Covid-19 pandemic.	City Manager	Completed		No longer in place.
URBAN DESIGN (UD)		23b	HIGH PRIORITY	Review the standards established by the International Society of Arboriculture and adopt a citywide maintenance plan for street trees and City-owned trees, including trimming and pruning procedures, which cultivates the full potential of street trees as providers of shade and designators of key design corridors. Consider referencing the plan in the Tree Ordinance and into city policies for maintenance of city-owned trees.	Public Works	Started	<u>Clarification</u>	<u>On-Going</u> : Completed plans and specifications incorporated in the bid documents in FY2021. Working on tree policy.
BEACHES, PARKS AND RECREATION (BPR)	BPR-6.01	30	MEDIUM PRIORITY	Amend the Zoning Ordinance to establish standards that allow for farmers markets, food cooperatives, community gardens, and similar temporary agricultural retail uses in commercial areas; and allow small, neighborhood-serving markets within easy walking and biking distance from most residential areas.	Community Development	Not started		Work to follow updating Specific Plans for consistency with the General Plan, and follow updates to the LCP, based on resources. Not started due to scheduling/time constraints, low precedence over priority projects, and staff resource limitations.
BEACHES, PARKS AND RECREATION (BPR)	BPR-6.12, BPR-6.13	45	MEDIUM PRIORITY	Establish a Community Living Gardens program, identify viable community garden sites and consider the feasibility of planting fruit trees in parks and on City-owned property and parkways.	Community Development	Not started		Not started due to low precedence over priority projects, and staff resource limitations.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
COASTAL (C) / SAFETY (S)	S-7.01, S-7.02	13	MEDIUM PRIORITY	Prepare a feasibility study to determine the best location for a new lifeguard headquarters. Consider future sea level rise, local and long-term sand erosion rates and trends, as well as applicable Coastal Act policies.	Public Works	Started		<u>On-going</u> : Effort started and expected to be complete in FY2024.
ECONOMIC DEVELOPMENT (ED)	ED-1.01	4	MEDIUM PRIORITY	Adopt and implement an Economic Development Strategy that considers a Business Retention and Expansion (BRE) program, includes a branding and public relations program, and working with the local arts community. The Strategy shall emphasize the mid- and long-term development of the local economy rather than focusing on individual projects. It will incorporate the long-term goals of the General Plan, but may also include additional goals with shorter time horizons. The Economic Development Strategy shall establish measurable objectives and a performance evaluation mechanism.	City Manager	Not started	Although staff has not started initiating work on developing the an Economic Development Strategy document, due to focus on priorities identified during the pandemic, staff has commenced the creation of a Business Improvement District (BID)	To reflect the work staff has completed
HISTORIC PRESERVATION (HP)		5b	MEDIUM PRIORITY	Survey potential historic resources that are not currently listed in the City's list of designated Landmarks and Historic Resources, such as post-war, mid-century modern, etc.	Community Development	Not started		The last comprehensive historic resource survey was completed in 2006. Not started due to scheduling/time constraints. Staff is pursuing CLG grant to fund this effort in FY 23-24
HISTORIC PRESERVATION (HP)	HP-1.01	12	MEDIUM PRIORITY	Develop and consider adopting criteria and procedures for designating historic districts and thematic historic districts. Consider establishing a historic district that 1) provide historic preservation incentives, 2) enforce historic preservation measures in the Zoning Ordinance, and 3) include eligibility criteria for the designation of potential district contributing properties.	Community Development	Started		Work is underway on a historic district for North Beach with grant funding. Designation of the historic district on the National Register of Historic Places occurred in January 2021.
LAND USE (LU)	LU-8.01, LU-8.02	6	MEDIUM PRIORITY	Update the Rancho San Clemente Specific Plan Business and Industrial Park regulations to streamline the establishment of business consistent with the purpose and intent of these areas, such as the relocation of automotive uses from El Camino Real.	Community Development	<u>Completed</u> Started	Auto-related uses and policies updated with on-going updates to Specific Plans. <u>Completed</u>	Specific Plan amendments initiated August 2021. <u>Completed</u>
LAND USE (LU)	LU-10	14	MEDIUM PRIORITY	Consider design guidelines and zoning standards for North Beach that implement goals and policies for the North Beach/North El Camino Real Focus Area.	Community Development	Not started		Work to follow updates of Specific Plans of areas in the Coastal Zone; updates to the LCP.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
LAND USE (LU)	LU-7.02, LU-7.03	5	MEDIUM PRIORITY	Meet with medical office professionals and hospital administration to better understand their needs and use of City resources, and provide leadership to help them better accomplish the City's goals and objectives.	City Manager	Completed	Staff continues to seek options to better address medical services in San Clemente. The City considered Zoning changes, Council tabled in 2020. Staff and Council have been contacted by potential operators at the former hospital site. Council authorized a survey to gauge the public's interest in a hospital district. Results were presented on January 18, 2022.	We've completed this work over the past seven years. The City will hold a town hall in March 2022.
LAND USE (LU)	LU-11.09	22	MEDIUM PRIORITY	Develop a Downtown Improvement Plan to improve sidewalk quality and consistency and to encourage the construction and expansion of public spaces, such as courtyards, plazas and paseos.	Public Works	Not started	Clarification	Scheduling/Timing . Tentative for FY2024 or FY25 Future project along Del Mar
MOBILITY AND COMPLETE STREETS (M)	M-1.01, M-1.11, M-1.12, M-1.13	1	MEDIUM PRIORITY	Adopt a Street Design Manual based on the Model Design Manual of Living Streets.	Public Works	Not started	Clarification	Staffing Resources, Funding Limitations Not started , Dependent on filling position.
NATURAL RESOURCES (BPR)	NR-2.07	8	MEDIUM PRIORITY	The City will develop and implement a utilities undergrounding plan to avoid the adverse impacts to aesthetic resources of public utilities and unmanned telecommunications facilities, where feasible and where costs of such undergrounding do not pose economic hardship. Where undergrounding is determined by the City to not be physically possible, such features shall be located and designed to reduce their visibility and in developed areas, consistent with prevailing architectural character and scale. In beaches, parks and open spaces areas, such facilities shall be designed and located to blend in with natural colors, textures and landforms.	Public Works	On Hold	Clarification	Staffing Resources, Funding Limitations, Next City Council approved project for downtown awaiting SD&E funding.

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NATURAL RESOURCES (NR)	NR-1.02, NR-1.03, NR-1.04, NR-1.05, NR-1.06	4	MEDIUM PRIORITY	Review the Zoning Ordinance and amend if necessary to ensure regulations adequately address non-compatible land uses in habitat areas and passive open space, such as commercial uses, off-road motorized vehicle use, off-trail, non-motorized vehicle use, hang gliding, grading or other activities that conflict with biological conservation goals or policies.	Community Development	Not started Completed	Completed	Work to follow updating Specific Plans for consistency with the General Plan, and follow updates to the LCP. Not started due to scheduling/time constraints, low precedence over priority projects, and staff limitations. Completed
NATURAL RESOURCES (NR)	NR-2.01	6	MEDIUM PRIORITY	Review the Zoning Ordinance, Hillside Development Ordinance and other City standards and amend if necessary to ensure regulations and guidelines adequately address ridgeline preservation, access roads, driveway and site design, and architectural and sign design to protect hillsides, coastal canyons and bluffs, and beaches.	Community Development	Not started		Work to follow updating Specific Plans for consistency with the General Plan, and updates to the follow the LCP. Not started due to scheduling/time constraints, low precedence over priority projects, and staff resource limitations.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-4.05	20	MEDIUM PRIORITY	Consider amending the Zoning Ordinance to encourage childcare facilities to be established, especially where such facilities are appropriate to serve working parents.	Community Development	Completed Completed	Completed	Adopted ordinance consistent with state law that requires cities to facilitate the establishment of these uses. Completed
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU Goal 2	8	MEDIUM PRIORITY	Explore opportunities to expand library services through creative public/private/non-profit partnerships, either as a supplement or alternative to the County operation.	City Manager	Completed	Explored in 2017 and again in 2022.	To reflect work completed by City Council and City Staff, updated notes on status.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	NR-2.07	48	MEDIUM PRIORITY	Update priorities for the undergrounding of overhead utility lines, including implementation plan and funding strategies.	Public Works	On Hold	Clarification	Scheduling/Timing, Staffing Resources: Next City Council approved project for downtown awaiting SDG&E funding.

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU- Goal 9	47	MEDIUM PRIORITY	Implement the Climate Action Plan and Sustainability Action Plan.	Utilities	Not started	Specific actions considered in annual budget process. Funding and resources are needed to implement this program.	
SAFETY (S)	S-4.08	13	MEDIUM PRIORITY	Adopt and maintain a City policy of best management practices for live entertainment uses to mitigate noise impacts on residential or other sensitive uses.	Community Development	Started	Pending fulfillment of vacant positions.	City adopted internal standard procedure for amplified sound consistent with the municipal code. <u>Remaining work on hold due to staffing constraints.</u>
SAFETY (S)	S-7.07	21	MEDIUM PRIORITY	Update the City's Design Guidelines to address crime prevention features in the orientation and design of new buildings and public facilities.	Community Development	Not started		Consider after updates to Zoning and Specific Plan for General Plan consistency the LCP, and other high priority items. Not started due to low precedence over priority projects, and staff resource limitations.
URBAN DESIGN	UD-1.11	4	MEDIUM PRIORITY	Reexamine public space/outdoor area requirements in the Zoning Ordinance and specific plans to identify opportunities to create new public spaces or expand existing ones and to remove barriers to their implementation.	Community Development	Not started		Work to follow updating Specific Plans for consistency with the General Plan, and follow updates to the LCP. On hold due to scheduling/time constraints and low precedence over priority projects.
URBAN DESIGN (UD)	LU-11.03	7	MEDIUM PRIORITY	Review and where appropriate, amend zoning standards and design guidelines to allow added flexibility in land uses in the Downtown/T-Zone Focus Area to respond to changing economic market forces over time.	Community Development	Started but inactive		On hold since 2015 pending updates to City Design Guidelines when design principles for stand-alone residential uses in these areas will be considered.

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URBAN DESIGN (UD)	UD-5.05	13	MEDIUM PRIORITY	Update the Design Guidelines to clarify encouraged design principles for Spanish Colonial Revival, including the incorporation of the Henry Lenny Design Guidelines.	Community Development	Not started	-	Work pending on funding of consultant service update to City-wide guidelines. However, current efforts underway to create objective design standards in the zoning code which will facilitate this effort. Design guideline updates will be prioritized and scheduled after updates to Specific Plans for General Plan consistency, and following the LCP, based on resources.
URBAN DESIGN (UD)	UD-5.13	17	MEDIUM PRIORITY	Update Zoning Ordinance to avoid penalizing commercial developments that include exterior patios, paseos and other similar outdoor use areas by allowing usable outdoor spaces to meet minimum Floor Area Ratio requirements.	Community Development	Not started		Work to follow updating Specific Plans for consistency with the General Plan, and follow updates to the LCP. On hold due to scheduling/time constraints and staff resource limitations
URBAN DESIGN (UD)	UD-5.08	19	MEDIUM PRIORITY	Update design guidelines in the West Pico Corridor Specific Plan to provide new design guidance for architecture and landscape character.	Community Development	Started/Completed	Project initiated August 2021 included with Specific Plan updates for General Plan consistency completed.	Completed
URBAN DESIGN (UD)	UD-2.05, UD-6.06	24	MEDIUM PRIORITY	Update the Master Landscape Plan for Scenic Corridors for consistency with the General Plan, Local Coastal Program, and State regulations. The update will reconsider the tree palette, size, spacing, and irrigation guidelines for streets, neighborhoods, and districts, based on several factors such as water use, desired visual character, plant coverage, topography, public view corridors, and the Tree Ordinance.	Community Development	Not started		Work to follow may be pursued in conjunction with updating Specific Plans for consistency with the General Plan, and follow updates to the LCP. On hold due to scheduling/time constraints and staff resource limitations

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URBAN DESIGN (UD)	UD-4.04	9	MEDIUM PRIORITY	Work with neighborhood volunteers to establish a Zero Trash chapter, or similar organization devoted to keeping San Clemente litter free. [Link to ZeroTrash.org]	Utilities	Not started		
BEACHES, PARKS AND RECREATION (BPR)	BPR-6.01	41	LOW PRIORITY	Consider amending the Zoning Ordinance to allow keeping chickens in low-density residential zones for home-based egg production and non-chemical pest control. City will establish guidelines and specific zoning standards for poultry raising in low-density residential zones.	Community Development	Not started		Not started due to low precedence over priority projects.
BEACHES, PARKS AND RECREATION (BPR)		2	LOW PRIORITY	Work with community groups to help promote and establish projects that help celebrate the City's surf heritage.	BPR	Started	Initiated conversations with USA Surfing to establish San Clemente as the home of USA Surfing organization, including public art and future events	
HISTORIC PRESERVATION (HP)		28	LOW PRIORITY	Develop a digital wayfinding program, including electronic or web-based interpretive information.	Community Development	Not started		Based on resources, following updates to Specific Plans and the LCP, an interactive web-map will be pursued for wayfinding.
HISTORIC PRESERVATION (HP)	HP-1.04	24	LOW PRIORITY	Help establish historic archives and/or library to protect, organize, preserve and make accessible the City's written and graphic archival records.	City Manager	In process	On-going discussion with the Historic Society to establish public archival location.	City Manager's office currently holding discussions with Historic Society.
LAND USE (LU)	LU-6.02	13	LOW PRIORITY	Consider changes to the Zoning Ordinance or incentives that preserve "experiential retail uses" in key shopping areas along Avenida Del Mar and El Camino Real, from the Downtown/T-zone to North Beach. Future changes in use must be sensitive to adjacent residential uses. [Experiential retail uses are those that enhance consumer interaction, drive repeat visits and purchases, and create distinction. This experience can only be achieved in "brick and mortar" retail establishments—not online.	Community Development	Not started		Work to follow updating Specific Plans for consistency with the General Plan , and follow updates to the LCP. IM on-hold due to low-priority.

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LAND USE (LU)	LU-2.01, LU-2.03	2	LOW PRIORITY	Establish design guidelines for automobile repair, fueling stations, outdoor storage, and similar uses which provide for their physical and visual compatibility with the district in which they are located; including standards for building character and design, materials, colors, landscape, signage, lighting, and other pertinent elements.	Community Development	Not started Completed	Completed	Work pending consultant services funding. Design guideline updates will be prioritized and scheduled after updates to Specific Plans for General Plan consistency, and following the LCP, based on resources. Completed
LAND USE (LU)	LU-1.02	4	LOW PRIORITY	Evaluate the locations of fast food outlets and drive-through restaurants and where applicable, establish zoning standards for the spatial distribution of such uses.	Community Development	Not started		IM on hold due to low priority.
LAND USE (LU)	LU-6.05	11	LOW PRIORITY	Work with U.S. Postal Service to explore opportunities to redesign the post office located on Avenida Pico, or relocate to a more appropriate location, to provide opportunities for improved circulation and new development opportunities with a master plan for the Pico Plaza area.	Community Development	Not started		IM on hold due to low priority.
MOBILITY AND COMPLETE STREETS (M)	M-4.06	14b	LOW PRIORITY	Prepare comprehensive parking and circulation strategies for the Pier Bowl.	Community Development	Not started		This item is an implementation measure of the Pier Bowl Specific Plan. With budget and Council direction, this item will be pursued following Specific Plan updates, updates to the LCP, and Design Guidelines update
MOBILITY AND COMPLETE STREETS (M)	M-2.11	29	LOW PRIORITY	Develop City-wide navigational tools such as maps, digital map, GPS, or other emerging technologies. (M-2.11 Bicycle and Pedestrian Wayfinding).	City Manager	Completed	Map for the City's bicycle network is available on the City's website.	Change back to General Plan IM; changed priority level since other companies provide this.
MOBILITY AND COMPLETE STREETS (M)	M-1.08	2	LOW PRIORITY	Conduct regular surveys of City residents to identify preferences and behavior and report on the survey results to the City Council to benchmark travel behavior.	Public Works	Not started	Clarification	Funding Limitations, Staff Resources Not started. Resources not available.
MOBILITY AND COMPLETE STREETS (M)		6	LOW PRIORITY	If necessary to mitigate potential impacts, the City will implement improvements identified as mitigation measures in the Final Environmental Impact Report for the Centennial General Plan.	Public Works	On-going		On-going as needed

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MOBILITY AND COMPLETE STREETS (M)	M-1.22, M-2.48, M-2.49	34	LOW PRIORITY	Establish a bicycle-friendly business program to encourage and facilitate use of alternative modes of transportation by employees and customers.	Public Works	On-going	Clarification	Staffing Resources : OCTA has a bike website: https://www.octa.net/Bike-Month-2019/ The website includes safety tips and employer resources. A link to the OCTA webpage is on the City website. City GIS map to be developed by FY2022.
MOBILITY AND COMPLETE STREETS (M)	M-1.21, M-1.22, M-2.31	37	LOW PRIORITY	Establish mode shift/share goals, and track mode shift to quantify greenhouse gas reductions.	Public Works	Not started	Clarification	Staffing Resources , Funding Limitations Not started , Resources not available .
NATURAL RESOURCES (BPR)	NR-7.02	22	LOW PRIORITY	Establish a retrofitting plan for outdoor lighting at City buildings, streets and parks.	Public Works	On-going		On-going : Similar for City facilities as lighting needs to be replaced, more efficient LED lighting is installed.
NATURAL RESOURCES (NR)	NR-5.03	14	LOW PRIORITY	Consider adopting an ordinance to establish an anti-idling zone (e.g. cars waiting to pick up students at schools).	Community Development	Not started		Not started due to low precedence over priority projects, and staff resource limitations.
NATURAL RESOURCES (NR)	Goal 6	29	LOW PRIORITY	Consider point-of-sale efficiency retrofit requirements.	Community Development	Not started		Not started due to low precedence over priority projects and staff resource limitations.
NATURAL RESOURCES (NR)	NR-1.01	3	LOW PRIORITY	Create minimal and appropriate signage along the Coastal Beach Trail and in the Vista Hermosa Sports Park for educational outreach about critical habitats and native plant and animal species.	BPR	Not started		

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.04	12	LOW PRIORITY	Consider establishing an Art in Public Places Ordinance.	Community Development	Not started		In 2018, completed zoning amendments that streamlined review of murals. Zoning processes for other forms of public art will be considered after updates to Zoning and Specific Plan for General Plan consistency ; the LCP, and other high priority items.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.03	13	LOW PRIORITY	With the update of Design Guidelines, consider guidelines that highlight cultural or historic themes for different General Plan Focus Areas that provide cohesion City-wide, without compromising their distinctiveness.	Community Development	Not started		Not started due to low precedence over priority projects, and staff resource limitations.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.07, PSFU-9.08	46	LOW PRIORITY	Update our codes to encourage the private development of alternative energy infrastructure where appropriate.	Community Development	Not started		Not started due to scheduling/time constraints, low precedence over priority projects, and staff resource limitations.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.09	43	LOW PRIORITY	Explore the feasibility of establishing a City grant program to provide funding support for local energy retrofitting projects.	Utilities	Not started	Funding and resources are needed for Utilities to implement this program.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	44	LOW PRIORITY	Consider requiring future City facilities to meet LEED Certification standards or equivalent standards.	Utilities	Not started	Funding and resources are needed to implement this program.	
URBAN DESIGN (UD)	UD-2.01 to UD-2.12	5	LOW PRIORITY	Identify and pursue opportunities to improve gateways with the creation of a gateways program and/or updates to the Design Guidelines.	Community Development	Not started		Design guideline updates will be prioritized and scheduled after updates to Zoning and Specific Plans for General Plan consistency, and following the LCP, based on resources.

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URBAN DESIGN (UD)	UD-5.05	11	LOW PRIORITY	Conduct public meetings or design charrettes, including community stakeholders, to discuss ways to identify, protect and enhance Downtown Village Character. Based on meeting findings, consider updating and refining a Downtown Mission Statement which new projects must follow, and consider adopting new development regulations such as form-based codes or objective design standards to improve the effectiveness and predictability of the design review process, including how to accommodate commercial development on small mixed-use zoned lots. This includes but is not limited to potential form-based standards for Avenida del Mar and El Camino Real with emphasis on the commercial core in the T-Zone.	Community Development	Not started		Work to follow updating Specific Plans for consistency with the General Plan, and follow updates to the LCP. On hold due to scheduling/time constraints and low precedence over priority projects.
URBAN DESIGN (UD)	UD-1.09	14	LOW PRIORITY	Prepare Sign Design Guidelines and incorporate them into the Design Guidelines. Preparation of the Guidelines will involve business, sign designers and manufacturers in their preparation and provide follow-up education.	Community Development	Not started		Design guideline updates will be prioritized and scheduled after updating Specific Plans for General Plan consistency and following es to the LCP, based on staff and funding resources
URBAN DESIGN (UD)	UD-5.06	15	LOW PRIORITY	Prepare and adopt Design Guidelines for Historic Preservation that describe design methods and standards for development on or adjacent to sites with historic resources; including buildings in the Architectural Overlay with distinctive architecture other than Spanish Colonial Revival.	Community Development	Not started		Design guideline updates will be prioritized and scheduled after updating Specific Plans for General Plan consistency and following updates to the LCP, based on staff and funding resources

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URBAN DESIGN (UD)	UD-5.07, UD-5.08	16	LOW PRIORITY	Update the Design Guidelines for Architectural Overlay areas where policies allow "Other Spanish" architectural styles in addition to Spanish Colonial Revival, such as Mission, Monterey, Italianate, and Tuscan; and include a "Surf Zone" architectural style in the South El Camino Real area east of Interstate 5, to allow additional design flexibility.	Community Development	Started but inactive		In 2015, with Phase 1 Zoning updates, interim design guidelines were adopted for S. El Camino Real MU 3.2 Zone that address policies for coastal view preservation from Interstate-5. In general, design guideline updates will be prioritized and scheduled after updating Specific Plans for General Plan consistency and follow-up updates to the LCP based on staff and funding resources.

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BEACHES, PARKS AND RECREATION (BPR)	BPR-1.03, BPR-2.02, BPR-2.03	5	ON-GOING	Monitor, plan, and implement recreational programs based on demand and resources according to the Beaches, Parks, and Recreation Master Plan.	BPR	On-going	Facility, program, and staffing needs are continually evaluated. Staff will continue to evaluate and redesign aging recreation programs to align with new community needs, as directed in Beaches, Parks, and Recreation Master Plan.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-2.09	8	ON-GOING	Establish or improve joint-use agreements to maximize public recreation opportunities.	BPR	On-going	Working with CUSD to renew the Forster Ranch Park/Bernice Ayer Middle School joint-use agreement, and establish a joint use agreement for other facility usage.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-6.14	12	ON-GOING	The City will continue to support a dog park and access for dogs in neighborhood parks.	BPR	On-going	Staff promote the dog park and dog policies. Proposed site specific park master plan updates recommend additional dog amenities.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-6.02	26	ON-GOING	Encourage that healthy foods be served at City-sponsored events, meetings, and community-wide forums.	BPR	On-going	Staff encourages other departments and community groups to serve healthy food.	

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BEACHES, PARKS AND RECREATION (BPR)	BPR-7.01, BPR-7.05	28	ON-GOING	Pursue funding such as private contributions, grants, and public-private partnerships provide, improve or maintain recreational facilities that promote health and wellness, , for fitness stations, benches, bike racks, and play equipment, and other improvements.	BPR	On-going	Staff encourages private organizations to include public improvements in new developments and works with the Friends Foundation on the promotion of health and wellness in underserved areas.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-6.02, BPR-6.12	34	ON-GOING	Continue collaboration with local health providers to provide public health programs and services in City parks with an emphasis on target areas.	BPR	On-going	Staff actively participates with NuPAC and continues to work with the OC Health Department on initiatives that promote wellness, including the Fun on the Run Mobile Recreation Program and Goal Zone Sports.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-6.11	35	ON-GOING	Staff shall continue participation in healthy living programs sponsored by collaborative partners and active youth.	BPR	On-going	Staff works with several collaborative partners, including the G.R.I.P. Initiative and NuPAC; additionally staff support community events hosted by non-profits which promote health and wellness, including the High 5 For Fitness event and the San Clemente Health & Wellness Expo.	

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BEACHES, PARKS AND RECREATION (BPR)	BPR-4.07	51	ON-GOING	Review and update the Beaches, Parks and Recreation Master Plan including site specific park plans based on the budget and Capital Improvement Program. Park plan updates are to provide adequate guidance for the provision of parks, trails, and other recreational facilities.	BPR	On-going	BPR Master Plan was adopted March 2018. Site specific park master plan updates for Richard T. Steed Memorial Park are expected to be completed by spring 2023. Updates for Bonito Canyon, San Geronio, San Luis Rey, and Linda Lane Parks are expected to be completed by spring 2024.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-7.04	52	ON-GOING	Investigate the possibility of establishing a volunteer staffing program to assist with recreational programs and reduce staffing costs at City public parks and recreational facilities.	BPR	Started	Staff is researching other agencies' volunteer programs and continues to work with the Friends of San Clemente BPR Foundation on volunteer opportunities at events.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-2.10	11	ON-GOING	Work with other public agencies and non-profit organizations to help ensure all community-serving facilities, such as libraries, health centers, wellness centers, recreation facilities and parks are universally accessible.	City Manager	On-going	On-going, collaborative effort between Risk Management & Community Development Building Services.	

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BEACHES, PARKS AND RECREATION (BPR)	BPR-6.08	32	ON-GOING	Continue City-sponsored Mayor's Walks and similar activities to encourage residents' participation in community events and encourage healthy neighborhoods.	City Manager	On-going	City Council encouraged participation at FAM's Hunger Walk. The City facilitated National Night Out, including healthy activities and neighborhoods. Beaches, Parks and Recreation hosted their first Monster Dash 5k through downtown.	Update notes on status.
BEACHES, PARKS AND RECREATION (BPR)		33	ON-GOING	Ensure that Police Services continues to work with neighborhoods to promote safety and the "Neighborhood Watch Program."	City Manager	On-going	On-going effort with OCSD and City Manager. OCSD is tasked with promoting and expanding Neighborhood Watch programs. The Crime Specialist was changed from part-time to full-time.	Update notes on status.
BEACHES, PARKS AND RECREATION (BPR)		39	ON-GOING	Promote and support a City Employee Wellness Program.	City Manager	On-going	Implemented and on-going program HR provides a monthly program and incentives for participation in addition to hosting an annual wellness fair and wellness walk. The City completed and opened a fitness center for city employees.	Update notes on status.

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BEACHES, PARKS AND RECREATION (BPR)	BPR-3.06	14b	ON-GOING	Continue to enhance the beaches and beach support facilities at the North Beach train station, recognizing their importance as City gateways.	Community Development	On-going		On-going. Part of review process when opportunities for enhancement arise.
BEACHES, PARKS AND RECREATION (BPR)		22	ON-GOING	Work with the State, Federal and County agencies to advocate strict enforcement of laws against the sale or use of alcoholic beverages and tobacco products by minors and with governmental and non-governmental agencies to stem the availability of illegal drugs and to prevent substance abuse.	Community Development	On-going		On-going. Code Compliance Division, OCSD, Human Affairs Committee, SC Collaborative, SCHS PTA, Wellness & Prevention Center @ SCHS, and Sheriff's Crime Prevention Unit.
BEACHES, PARKS AND RECREATION (BPR)		25	ON-GOING	Encourage restaurants to provide nutritional information to help customers make healthy dining choices and recognize those that do.	Community Development	On-going		On-going. Human Affairs Committee, SC Collaborative Wellness Committee.
BEACHES, PARKS AND RECREATION (BPR)		36	ON-GOING	Continue to promote local health service providers participation in community-wide health fairs and similar events.	Community Development	On-going		On-going. BP&R collaborates with Human Affairs Committee on community events that encourage local service participation and to support health organizations through social grants, such as CDBG funding of Camino Health Center & Mobile Vans.

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BEACHES, PARKS AND RECREATION (BPR)		43	ON-GOING	Where feasible, the City will implement the Vista Los Mares Revitalization recommendations in the University of California at Irvine's Healthy Community Guide (March 2012), as grant funding is available.	Community Development	On-going		On-going. Implementation occurs as funding and resources are available.
BEACHES, PARKS AND RECREATION (BPR)	BPR-7.07	49	ON-GOING	Continue to require open space dedication or appropriate park in-lieu fees as part of the development review process.	Community Development	On-going		On-going. Reviewed by Public Works in discretionary review process through DMT.
BEACHES, PARKS AND RECREATION (BPR)	BPR-1.03	1	ON-GOING	Monitor beach attendance and trends in beach usage, using the data to develop projections for future lifeguard tower and staffing needs.	Public Safety	On-going	Beach attendance and trends for individual beach usage are continually evaluated and lifeguard staffing is adjusted accordingly. Current trend has been a population shift from the north end of our City beaches towards the south due to eroded beaches in the north.	

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
BEACHES, PARKS AND RECREATION (BPR)	BPR-1.01	3	ON-GOING	Support and maintain active programs to enhance ocean safety through community education programs such as: School Outreach program; Junior Lifeguards; safety presentations to civic groups; distribution of rip current awareness materials to hotels, trolleys, and Metro-link Beach Train; Ocean Safety Public Safety Announcements (PSA's) on YouTube; and Neighborhood Beach Watch program teaching proficient surfers how to safely assist others in the ocean.	Public Safety	On-going	In 2022, Marine Safety presented ocean safety talks to eight elementary schools, reaching an estimated 1,660 participants; taught Neighborhood Beach Watch to 1,000 participants; provided rip current safety posters for all five City trolleys; and distributed rip current awareness materials to hotels within San Clemente. Taught over 800 Junior Lifeguard participants ocean safety; and produced and posted several one-minute PSA's on ocean safety on YouTube and the City website. Explore other social mediums to reach more each visitors for ocean safety education purposes.	
BEACHES, PARKS AND RECREATION (BPR)	BPR-3.01, BPR-3.02, BPR-3.03	13	ON-GOING	Continue to maintain and enhance the City's beaches and Municipal Pier and seek outside funding sources to help support these efforts.	Public Works	On-going		This is an ongoing effort with regular maintenance.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
BEACHES, PARKS AND RECREATION (BPR)	BPR-3.06	14a	ON-GOING	Continue to enhance the beaches and beach support facilities at the Municipal Pier, recognizing their importance as City gateways, and North Beach train stations	Public Works	On-going		Ongoing effort. Completed North Beach opportunistic project in late 2016.
BEACHES, PARKS AND RECREATION (BPR)	BPR-3.10, BPR-3.10, BPR-3.11	15	ON-GOING	Seek sand nourishment and replacement funding opportunities to ensure beachgoers have a high quality beach experience and to maintain ongoing monitoring activities.	Public Works	On-going		On-Going: Received grants to continue pursuing federal sand project.
BEACHES, PARKS AND RECREATION (BPR)	BPR-3.02	16	ON-GOING	Continue to provide and maintain beach fire pits in designated public beach locations.	Public Works	On-going		On-going
BEACHES, PARKS AND RECREATION (BPR)		27	ON-GOING	Implement the Bicycle and Pedestrian Master Plan by allocating a portion of the annual City budget to complete sidewalk projects that infill public sidewalk gaps and provide connectivity.	Public Works	On-going	Clarification	On-Going: Address new projects as feasible.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
COASTAL (C)	C-1.01, C-1.02, C-1.03, C-1.04	3	ON-GOING	Protect the public's right of coastal access where established through public ownership, legislative authorization prescriptive rights, as adjudicated by a court of law. Where appropriate and legally permissible, new development shall be designed to provide public access or be required to provide public access or irrevocable offer to provide public access, as a condition of development.	Community Development	On-going		On-going. Monitor and protect coastal access through discretionary process (conditions of approval and design review) and plan checks with Coastal Commission.
COASTAL (C)	C-1.04	4	ON-GOING	Identify and require property owners to remove all non-permitted structures, including signs and fencing, which inhibit legal public access.	Community Development	On-going		On-going. Part of code enforcement duties, along with collaboration with the Coastal Commission's enforcement division.
COASTAL (C)	C-1.11	6	ON-GOING	Update the City's website to facilitate regional access from Interstate 5 to coastal destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Community Development	On-going		On-going. Website improvements made as opportunities arise. Information added to City community maps (on website) including beach access and amenities, trails, parks, etc.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
COASTAL (C)	C-1.14	7	ON-GOING	Preserve existing and identify opportunities for and encourage new low cost overnight accommodations in the Coastal Zone.	Community Development	On-going		On-going. Through liaison program, planning staff provides guidance to business and property owners with interest in establishing accommodation uses in coastal zone.
COASTAL (C)	C-1.01, C-1.02	8	ON-GOING	Access management programs for Capistrano Shores and the private beach area north of Capistrano Shores, La Ladera, Cyprus Shores, Cyprus Cove, and Cotton's Point private communities shall be prepared when development is proposed in one of these private communities and a property owner is required to dedicate public coastal access. The purpose of such programs shall be to provide maximum public access consistent with the Coastal Act of 1976. The access management programs shall be implemented by the City of San Clemente, other public agencies or by private homeowner associations that accept the offers of dedication.	Community Development	On-going		On-going. Monitor and protect coastal access through discretionary process (conditions of approval and design review). Enforcement in collaboration between City code enforcement and maintenance staff, the Orange County Sheriff's department, and the California Coastal Commission.
COASTAL (C)	Goal 4	16	ON-GOING	Update hazard maps (e.g., sea level rise, flood zones, etc.) as new information becomes available.	Community Development	On-going		On-going. Included in Local Coastal Program Sea Level Rise Vulnerability Assessment.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
COASTAL (C)	C-1.07	2	ON-GOING	Maintain the San Clemente Beach Trails as part of the California Coastal Trail siting and design standard.	Public Works	On-going		On-Going.
COASTAL (C)	C-1.06, C-1.11	5	ON-GOING	Periodically inventory beach access facilities to identify access needs. Based on the inventory, prepare capital improvements projects and/or establish schedule for renovating access facilities, and update the City's way-finding program to facilitate regional access from Interstate 5 to coastal destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Public Works	On-going	Clarification	On-g-Going: Staffing, Resources, Funding, Limitations. Part of on-going asset inspection and maintenance program.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
COASTAL (C)	C-1.06	11	ON-GOING	<p>Seek funding to maintain and improve access ways, implement complete streets projects as identified in the Mobility and Complete Streets Element, and to enhance public coastal access, including:</p> <p>a. Improved pedestrian railroad crossings through the construction of at-grade, above-grade, or below-grade crossings at existing accessways.</p> <p>b. Additional off-street public parking spaces at or near public coastal access ways through improvements of existing beach parking lots and creation of parking lots, where feasible.</p>	Public Works	On-going		On-going
COASTAL (C)	C-1.01	15	ON-GOING	<p>Implement City Policies and Procedures (effective date September 5, 2001) regarding Management of Beach Facilities in terms of their maintenance, replacement, protection, or relocation.</p>	Public Works	On-going		On-going

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
COASTAL (C) / SAFETY (S)	C-4.04, S-7.02	12	ON-GOING	Monitor beach erosion and the limitations reduced beach widths will have on emergency transportation access and lifeguard tower placement. Develop alternative lifeguard tower designs, and methods for safely transporting equipment, personnel, and injured persons as necessary.	Public Safety	On-going	As beach widths have narrowed with erosion, Marine Safety has reduced the number of full-sized Jeeps from three to two and increased the number of smaller ATV's, as well as increasing the use of the Emergency Personal Watercraft for reaching emergencies via the water. In the future, new lifeguard tower designs or portable towers may be necessary, smaller vehicles used as well as more hand transportation of patients, and consideration of using more offshore modes of response via watercraft or boat may be necessary.	

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COASTAL ©	C-4.03, C-4.04, C-4.05, C-4.06	17	ON-GOING	Prepare and implement a shoreline management strategy which includes, but is not limited to, the following: a) An examination of local and regional long-term erosion rates and trends to identify and plan for shoreline changes, b) An examination of mean sea level elevation trends and future sea level rise projections to help determine future erosion rates and plan for potential shoreline changes.	Community Development	On-going		On-going. City intends to pursue grant funding for sand replenishment and other sea level rise adaptation strategies consistent with the Local Coastal Program.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
ECONOMIC DEVELOPMENT (ED)	ED-2.02, 2.04	9	ON-GOING	Partner with regional business support agencies, such as the Orange County Workforce Investment Board and the Orange County Small Business Development Center, to ensure businesses in San Clemente are aware of and have access to workforce recruitment and training services, and to ensure residents are aware of and have access to job search and business start-up training.	City Manager	On-going	Economic Development Staff coordinated a training and grant program in FY 23 with the SBDC to support local small businesses improve their online presence. Staff has also participated in meetings with the San Clemente Chamber of Commerce to host a job fair in association with Orange County Workforce Development and explore expanding workforce services and programs locally. Facilitated a presentation by the Workforce Investment Board to the Chamber of Commerce, a job fair at the San Clemente outlets, and posted the job fair resources on the City's webpage.	Updated notes on status.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
ECONOMIC DEVELOPMENT (ED)		###	ON-GOING	Explore opportunities to partner with a business “incubator” in San Clemente. Attract higher education facilities to San Clemente.	City Manager	On-going	<p>City staff met with young workforce training/startup anchor representative is exploring partnerships has discussed the possibility of partnering with Orange County Workforce Development in providing additional small business and job-seeker resources locally.</p>	<p>Change back to General Plan IM; updated notes on status.</p>
ECONOMIC DEVELOPMENT (ED)	ED-2.03	12	ON-GOING	Continue to support and promote an annual business awards program to recognize San Clemente’s outstanding business citizens.	City Manager	On-going	<p>Support continued in 2021 at the City supports the Chamber’s Annual Meeting of Members and Awards Ceremony.</p>	<p>Updated notes on status.</p>

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ECONOMIC DEVELOPMENT (ED)	ED-5.06	15	ON-GOING	Implement and update the Information Technology Strategic Plan as needed to guide communication and information technology decision making, budgeting, and implementation across all City functions and operations. The updates are to reflect new technology initiatives and technological advancements, while adapting to changing business needs and financial conditions.	City Manager	On-going	The ITSP is updated as part of the annual LTFP. The TRAKIT <u>upgrade</u> contract was approved implementation <u>was completed</u> is estimated in December 2022.	
ECONOMIC DEVELOPMENT (ED)	ED-1.01, ED-1.02, ED-1.03	3	ON-GOING	Continue to assign City urban planners with specialized knowledge and experience in specific business districts to serve as liaisons in the City's award-winning Business Liaison Program. The liaisons provide services to business owners. Services include on-site meetings to learn business owner needs and explain how to access City resources, where possible, to help businesses accomplish their goals and objectives.	Community Development	On-going		Liaison program is being reassessed with the role of the Economic Development Officer.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
ECONOMIC DEVELOPMENT (ED)	ED-1.01, ED-1.02, ED-1.03	6	ON-GOING	Support Business Improvement Districts or similar measures for Del Mar/T-zone, Los Molinos, El Camino Real, Pier Bowl, North Beach and other commercial districts. The districts should generate revenue to maintain each area, to support special events, and to publicize each area. The districts may also be empowered (or a separate financing vehicle established) to provide physical improvements, such as parking facilities, landscaping, lighting, and pedestrian and bicycle facilities.	Community Development	On-going		On-going through liaison program
ECONOMIC DEVELOPMENT (ED)	ED-2.04	10	ON-GOING	Explore opportunities to partner with a business “incubator” in San Clemente.	Community Development	On-going		

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ECONOMIC DEVELOPMENT (ED)		13	ON-GOING	Assess parking needs in Del Mar/T-Zone, Pier Bowl, and North Beach every five years, or as needed, and implement solutions to identified parking deficiencies to achieve the City's Vision and Strategic Plan.	Community Development	On-going		City staff is exploring grant opportunities to conduct a comprehensive parking management plan. In 2018, City completed an update to Walker parking study supply analysis of Del Mar/T-Zone (Downtown Parking Study) and completed a similar study of North Beach. The staff Parking Action Team (PAT) continues to monitor and implement the parking study recommendations and direction received from Council.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
GOVERNANCE (G)	G-2.04		ON-GOING	Pursue grant opportunities for Economic Development or Capital Improvement projects that would benefit the public.	City Manager/Public Works	On-going	In 2021, City staff pursued grants for <u>sidewalk improvements</u> , <u>housing/homeless services</u> , parking management, historic preservation, and sand replenishment. <u>The City applied for the 2023 Clean Mobility Options grant and anticipates applying for OCTA's next call for applications for Measure V funding to further support the SC Rides and Trolley programs.</u>	Updated notes on status. S-7.05 is partnerships for safety, which does not match the pursuit of ED or Capital grants.
GOVERNANCE (G)	G-2.04		ON-GOING	Pursue grant opportunities for Economic Development or Capital Improvement projects that would benefit the public.	City Manager/Public Works	On-going		<u>Staffing Resources</u> : In 2021, City staff pursued grants for housing/homeless services, parking management, historic preservation, and sand replenishment. Updated notes on status. S-7.05 is partnerships for safety, which does not match the pursuit of ED or Capital grants.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
GOVERNANCE (G)	G-1.01, G-1.02	1	ON-GOING	Community Development Department staff will annually evaluate progress in achieving the Strategic Implementation Program and other General Plan milestones. Staff will report its findings to the Planning Commission, City Council, and State agencies as necessary.	Community Development	On-going		On-going. Progress evaluated annually in the process of updating the annual budget and completing the State mandated General Plan and Housing Annual Progress Report (APR).
GOVERNANCE (G)	G-1.04, G1.08	2	ON-GOING	Community Development Department staff will develop annual Centennial General Plan and Housing status reports. Reports will include a system of indicators or other feedback mechanisms to track the General Plan's progress toward achieving its goals and community vision. The reports will be used to inform the Planning Commission, City Council, and the Long Term Financial Plan and annual budget process.	Community Development	On-going		On-going. Progress evaluated annually as part of the State mandated General Plan and Housing Annual Progress Report process.
GOVERNANCE (G)	G-1.02	3	ON-GOING	Community Development Department staff will annually review the General Plan to ensure internal consistency and consistency with other Federal, State and local regulations and policies.	Community Development	On-going		On-going.

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GOVERNANCE (G)	G-1.06	4	ON-GOING	Community Development Department staff will review each new Capital Improvement Plan and Long Term Financial Plan for consistency with the General Plan and report its findings to the Planning Commission and City Council.	Community Development	On-going		On-going. An analysis is completed as part of the process of updating the budget and Capital Improvement Program (CIP).
GOVERNANCE (G)	G-1.09, 1.11	5	ON-GOING	The City will collect an impact fee as part of development applications or permits to offset costs of maintaining the Centennial General Plan, including updating web based text and graphics.	Community Development	On-going		On-going. Impact fee is established

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
GOVERNANCE (G)	G-3.08, G-3.09		ON-GOING	With clear communication and effective coordination among private and non-profit organizations, improve awareness and promote the following: a) The City's rich local arts, history and culture, b) Dark skies, c) Organic gardening and other health and wellness issues, d) City historic resource appreciation and preservation; e) Social and housing services, f) Residential landscape plantings in coastal canyon and bluff areas. The information should address recommended plant types and their care, invasive plants removal, and landscaping for fire safety, g) Maps of hazard areas, land use plans, etc., h) Energy conservation, i) Liaison and customer service programs, j) Preservation and creation of coastal terrestrial wildlife or plant sanctuaries.	Community Development	On-going		On-going. The City provides information to the public on various topics through its website, mapping tools, and public announcements at City public meetings, such as press releases and social media posts.
GROWTH MANAGEMENT (GM)	GM-1.02	3	ON-GOING	Maintain City participation in the Richard and Donna O'Neill Conservancy, located on the Reserve at Rancho Mission Viejo.	City Manager	On-going		
GROWTH MANAGEMENT (GM)	GM-2.01	5	ON-GOING	City shall periodically update its standards for the provision of public services to reflect current needs and costs, including: fire/emergency medical, library, and police.	City Manager	On-going	On-going, the review of these standards will be considered during the City's Long Term Financial Plan and the annual budget process.	

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GROWTH MANAGEMENT (GM)		6	ON-GOING	If annexation to the City is considered, the potential annexation shall require preparation of an economic impact analysis.	City Manager	On-going	In the event of an annexation of Planning Area 5 of Rancho Mission Viejo, this requirement will be met.	
GROWTH MANAGEMENT (GM)	GM-1.03	7	ON-GOING	The City will study and adopt updated fees and other appropriate financing measures to increase revenue and ensure new in-City development pays its share of the costs of new services and facilities needed to serve it.	City Manager	On-going	Staff periodically updates fees, along with financing mechanisms to ensure new development covers costs of future City services.	
GROWTH MANAGEMENT (GM)	GM-1.06, GM-2.06	4	HIGH <u>PRIORITY</u> <u>ON-GOING</u>	Working with LAFCO, update the City's Sphere of Influence and Municipal Services Review to address potential development in unincorporated areas adjacent to the City.	Community Development	<u>On-going</u> Started		Staff is conducting <u>coordinating</u> with LAFCO staff and providing requested information, including surveys.
GROWTH MANAGEMENT (GM)	GM-1.07	2	ON-GOING	Maintain a formal communication process with Camp Pendleton to stay informed of land use, noise, and other issues relating to military sites adjacent to the City.	Community Development	On-going		Staff has established lines of communication related to issues affected by base operations.

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GROWTH MANAGEMENT (GM)	GM-2.03, GM-2.05	1	ON-GOING	Continue to regularly update development impact fees and/or other financing mechanisms so that development outside City Limits that request use of City services or facilities pays the full costs needed to serve it and does not decrease levels of service to San Clemente residents.	Public Works	On-going		On-going as opportunities arise.
GROWTH MANAGEMENT (GM)	GM-2.01	5a	ON-GOING	City shall periodically update its standards for the provision of public services and facilities to reflect current needs and costs, including: drainage/flood control, parks, water and wastewater, and traffic.	Public Works	On-going		Standards periodically reviewed and updated.
HISTORIC PRESERVATION (HP)	HP-1.01	3	ON-GOING	Pursue financial resources from state, federal and private sources, and other funding options, including the possibility of public-private partnerships, to support of historic preservation objectives.	Community Development	On-going		On-going. Monitor and seek funding as opportunities become available, needs occur, and as directed by Council. Applied and obtained grant funding in 2019 for a North Beach Historic District. Designation of the historic district on the National Register of Historic Places occurred in January 2021.

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HISTORIC PRESERVATION (HP)		7	ON-GOING	Continue to support and explore preservation incentives and potential financial assistance, such as rehabilitation tax credits, facade easements, preservation grants, transfer of development rights, zoning incentives, and state, federal, non-profit assistance and private donations, permit fee waivers, and rehabilitation loans.	Community Development	On-going		On-going. Continue to monitor and support opportunities to incentivize historic preservation programs and improvements (e.g. HPPA), as directed by Council. In 2020, a HPPA inspection fee was approved for a specialist to assess the status of contract improvements and new opportunities to apply program tax incentives toward improving resource integrity.

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HISTORIC PRESERVATION (HP)	HP-1.04, HP-1.05	8	ON-GOING	Provide the public with technical assistance and information on preservation methods and promote the use of California's Historic Building Code for preservation of historic resources. This information may consist of historic preservation materials and media for homeowners, realtors, contractors and developers to educate the public on requirements, guidelines and processes. Outreach should be provided through workshops for homeowners, developers, real estate professionals and others describing the benefits and obligations of owning historic property and the incentives available for rehabilitation.	Community Development	On-going		On-going. HPPA program and development review process.
HISTORIC PRESERVATION (HP)	HP-1.01	15	ON-GOING	Develop and provide training for Cultural Heritage Board and City staff on the Secretary of the Interior's Standards for the Treatment of Historic Properties, the San Clemente preservation ordinance, the California Historical Building Code, and other preservation information.	Community Development	On-going		On-going. Training is provided annually.
HISTORIC PRESERVATION (HP)	HP-1.03	16	ON-GOING	Maintain Certified Local Government (CLG) status.	Community Development	On-going		On-going. Status is maintained annually.

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HISTORIC PRESERVATION (HP)	HP-1.04	18	ON-GOING	Establish and regularly update a list of qualified architectural historians to use for project consultation.	Community Development	On-going		On-going. Qualified historic specialists are being used to assess proposed and existing Historic Preservation Property Agreements.
HISTORIC PRESERVATION (HP)		21	ON-GOING	Review discretionary development applications for consistency with historic preservation policies in the General Plan, the Historic Preservation Ordinance and zoning standards, the Secretary of the Interior Standards for the Treatment of Historic Properties, and the Design Guidelines.	Community Development	On-going		On-going. Applications are reviewed for consistency with the Secretary of the Interior's Standards for the Treatment of Historic Structures and other policy and guideline documents.
HISTORIC PRESERVATION (HP)		23b	ON-GOING	Work with public works through the CIP to identify and pursue public improvements adjacent to or on properties with historic resources.	Community Development	On-going		
HISTORIC PRESERVATION (HP)		27	ON-GOING	Implement a historic plaque program for all historic resources. Plaque designs shall be consistent with the adopted wayfinding sign program.	Community Development	On-going		On-going. In 2020, the Planning Commission approved the plaque design for the North Beach Historic District.
HISTORIC PRESERVATION (HP)	HP-1.04	2	ON-GOING	Consider nominating properties for inclusion on the National and/or State Register of Historic Places when registration criteria is met.	Community Development	On-going		On-going. This gives the City additional protections for projects that can adversely affect the status of historic resources.

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HISTORIC PRESERVATION (HP)		4	ON-GOING	Participate in the National Trust for Historic Preservation Main Street Program.	Community Development	On-going		
HISTORIC PRESERVATION (HP)		5a	ON-GOING	Maintain the City's list of designated Landmarks and Historic Resources.	Community Development	On-going		On-going. List is available online.
LAND USE (LU)	LU-12.02, LU-12.07	20	ON-GOING	Meet with developers to better understand changing opportunities and constraints (physical, regulatory and financial), and use feedback to maintain and implement effective standards for development that fulfills City goals.	Community Development	On-going		On-going. No constraints. Monitor and research as needed to address issues and inform decision makers.
LAND USE (LU)	LU-8.06, LU-9.05, LU-10.09, LU-12.09, LU-13.02, LU-14.05	18	ON-GOING	Develop strategies to improve transit, pedestrian and bicycle access and reduce congestion, possibly including shuttle services and bicycle facilities.	Public Works	On-going	Clarification	Staffing Resources- Implemented trolley service starting in 2017. Continuing to improve and/or add bicycle facilities in conjunction with approved street rehabilitation projects. Also, continue to implement innovative rideshare program in partnership with Lyft Butterfli and Yellow Cab.

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LAND USE (LU)	LU-12.09	23	ON-GOING	Consider traffic calming strategies in the area.	Public Works	On-going	Clarification	Staffing Resources - Do as funding limitations- Do as requests/petitions are received and in conjunction with street improvement projects plus annual CIP planning.
LAND USE (LU)	LU-14.05	25	ON-GOING	Develop a new streetscape and landscaping plan and Safe Routes to School program to implement the Mobility and Complete Streets Element and Bicycle and Pedestrian Master Plan.	Public Works	On-going	Clarification	Scheduling/Timing : Obtain ed grant for S. El Camino Real. Planned and budgeted in grant for FY2024. Delayed due to CalTrans project. Working on Ave. Pico Bike Improvements east of I-5 to Vera Cruz.
MOBILITY AND COMPLETE STREETS	M-1.22	32	ON-GOING	Encourage City officials and employees, as well as other employers, to participate in "Bike to Work Month" and "Bike to Work Week."	City Manager	On-going	The Orange County Transportation Authority (OCTA) incentivizes "Bike to Work Month" and "Bike to Work Week."	To reflect OCTA's ongoing efforts.
MOBILITY AND COMPLETE STREETS (M)	M-3.05, M-2.29	22	ON-GOING	Host bicycle and walking safety lessons such as international walk/bike to school day events.	BPR	On-going	The City hosts a Bike Safety Rodeo event annually in partnership with Orange County Sheriff's Department Bike safety is also highlighted annually at Fun on the Run and introduced at the San Clemente Playschool.	

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
MOBILITY AND COMPLETE STREETS (M)	M-1.09	25	ON-GOING	Consider designating a law enforcement liaison officer for the bicycle and pedestrian community.	Public Safety	On-going	Law enforcement staffing is considered and adjusted through the annual budget process	
MOBILITY AND COMPLETE STREETS (M)	M-1.19-24, M-2.11-54	3	ON-GOING	Implement the Bicycle and Pedestrian Master Plan, including candidate projects in subject to more detailed engineering studies.	Public Works	On-going	Clarification	Staffing Resources: Considered as part of annual budget process. Implemented as part of annual CIP process.
MOBILITY AND COMPLETE STREETS (M)	M-2.22, M-2.46	8	ON-GOING	Working with other agencies, the City will seek grants to help develop, operate and maintain a comprehensive trail system through San Clemente's open spaces.	Public Works	On-going	Clarification	Staffing Resources: Ongoing effort with regular maintenance and improvements.
MOBILITY AND COMPLETE STREETS (M)	M-1.11	13	ON-GOING	Consider preparing detailed concept plans to evaluate alternate visions for major MPAH corridors, and address types of multi-modal improvements that can be included within the constrained rights-of-way (unless it is decided to acquire more right-of-way) for various alternatives.	Public Works	On-going		On-going: Staffing Resources: Part of CIP project development process
MOBILITY AND COMPLETE STREETS (M)	M-2.39, M-2.40, M-2.41	15	ON-GOING	Identify and designate Class 2 bike lanes where considered appropriate and there is sufficient curb-to-curb street pavement width.	Public Works	On-going	Clarification	On-going: Staffing Resources: Addressed in annual CIP process.

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MOBILITY AND COMPLETE STREETS (M)	M-2.17, M-2.25, M-2.26	16	ON-GOING	Install vehicle actuation to detect bicycles (CVC 21450.5) and install bicycle detector pavement markings at traffic signals using best practices and adopted State or Federal standards when intersections with signals are rehabilitated.	Public Works	On-going	Clarification	Funding Limitations :Addressed in annual CIP process when we have signal rehabilitation projects.
MOBILITY AND COMPLETE STREETS (M)	M-2.24	19	ON-GOING	Periodically review (for example, when the Bicycle and Pedestrian Master Plan is updated and as part of the Long Term Financial Plan process) official databases of bicycle and pedestrian accidents, analyze their causes and locations, and strive to reduce accidents through infrastructure improvements, community outreach and education and law enforcement efforts.	Public Works	On-going	Clarification	Staffing Resources :Review reports of accidents.
MOBILITY AND COMPLETE STREETS (M)	M-2.21, M-2.22	21	ON-GOING	Integrate walking routes into new greenways and open space areas, where appropriate, and encourage them in existing greenways and open space areas.	Public Works	On-going	Clarification	Scheduling/Timing :Improvements pursued as opportunities arise.
MOBILITY AND COMPLETE STREETS (M)	M-2.21, M-2.25, M-2.26, M-2.28	26	ON-GOING	Provide training opportunities for engineering and planning staff on ways to integrate bicyclists and pedestrians with the transportation network.	Public Works	On-going		Ongoing as training opportunities/ courses arise.

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MOBILITY AND COMPLETE STREETS (M)	M-3.05	27	ON-GOING	Provide training and public outreach opportunities about bicyclists' and pedestrians' legal rights and duties for City engineering and planning staff, as well as for law enforcement officials.	Public Works	Not started	Clarification	Staffing Resources Resources not available.
MOBILITY AND COMPLETE STREETS (M)	M-2.29	28	ON-GOING	Provide an outreach and education component to coincide with the first installation of any new type of bicycle facility as part of the implementation of the associated capital improvement project.	Public Works	Not started	Clarification	Staffing Resources : Ongoing on an as-requested basis.
MOBILITY AND COMPLETE STREETS (M)	M-2.30, M-2.36, M-3.03	36	ON-GOING	Provide assistance to school districts in facility planning and transportation operations to ensure safety for users of all modes during school pick-up, drop-off and other special events.	Public Works	On-going	Clarification	On-Going : ADA ramps are installed or upgraded when implementing street rehabilitation projects. Provide traffic analysis for new or modified facilities This is an ongoing effort with regular maintenance.
MOBILITY AND COMPLETE STREETS (M)	M-3.02	40	ON-GOING	Retrofit streets and require developments to install public improvements that provide disabled access and mobility on public streets, as required by State or Federal law.	Public Works	On-going		
MOBILITY AND COMPLETE STREETS (M)	M-3.01, M-3.02	41	ON-GOING	Work towards closing gaps in San Clemente's pedestrian network.	Public Works	On-going		On-going : Addressed via annual CIP budget process and with ongoing private development.
NATURAL RESOURCES (BPR)	Goal 6	18	ON-GOING	Solicit state and federal grants to implement the City's energy conservation programs as such funding becomes available.	Public Works and Utilities	On-going		Staffing Resources : Ongoing as opportunities arise.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
NATURAL RESOURCES (BPR)	Goal 6	18	ON-GOING	Solicit state and federal grants to implement the City's energy conservation programs as such funding becomes available.	Public Works and Utilities	On-going	Ongoing as opportunities arise.	
NATURAL RESOURCES (NR)	NR-1.01, NR-1.02, NR-1.03	1	ON-GOING	Identify and protect riparian corridors through zoning, easements or other measures that ensure effective, long-term conservation.	Community Development	On-going		Will be included in Zoning updates and Local Coastal Program process.
NATURAL RESOURCES (NR)	NR-1.01	2	ON-GOING	Continue to provide public education materials regarding the City's sensitive habitats, the values of watershed, biological resources and sensitive habitats and how to protect them.	Community Development	On-going	Resources made available when needed or requested.	
NATURAL RESOURCES (NR)	NR-5.01	12	ON-GOING	Review discretionary development applications to ensure projects follow mitigation measures of the General Plan Environmental Impact Report, including AQMD air quality requirements.	Community Development	On-going		On-going. Reviewed and required through discretionary project reviews through DMT, CEQA, and conditions of approval.
NATURAL RESOURCES (NR)	Goal 4	10	ON-GOING	Maintain up-to-date information regarding the location of mineral resource zones in the City.	Public Works	On-going		On-going : Update information as opportunities become available.

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NATURAL RESOURCES (NR)	NR-1.06	5	ON-GOING	Working with community volunteers, conservation clubs, youth groups and non-profit agencies, help plan and support conservation activities such as habitat restoration, interpretive signage and tours, trail building, erosion control and litter removal.	Utilities	On-going	Staff works with various groups to promote litter removal and erosion control. In addition, staff provides education to high school, middle and elementary school students.	
NATURAL RESOURCES (NR)	NR-5.03	13	ON-GOING	Implement greenhouse gas emission reduction measures of the City's Climate Action Plan.	Utilities	On-going	Funding and resources are needed to implement this program.	
NATURAL RESOURCES (NR)	Goal 5	15	ON-GOING	Review and update the San Clemente Municipal Code to further the goals, policies and measures of the Climate Action Plan and Sustainability Action Plan. Enforce provisions and establish additional energy performance requirements in the building code as information becomes available.	Utilities	On-going	Funding and resources are needed to implement this program.	
NATURAL RESOURCES (NR)	NR-6.08	16	ON-GOING	Promote private utility programs for energy audits of existing structures and public education programs to promote energy conservation. The programs should define the current levels of use, compare these to current standards for similar types of structures and prescribe corrective methods to improve conservation.	Utilities	On-going	Funding and resources are needed to implement this program.	

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NATURAL RESOURCES (NR)	NR-6.04	27	ON-GOING	Consider potential for achieving LEED Operations and Maintenance certification, or the equivalent, for appropriate City facilities.	Utilities	On-going	As facilities are replaced or rehabilitated, LEED evaluation is conducted when applicable. Funding and resources are needed to further implement this program.	
NATURAL RESOURCES (NR)	Goal 6	28	ON-GOING	Consider programs that benchmark and sub-meter all City facilities and audit energy usage.	Utilities	On-going	Funding and resources are needed to implement this program.	
NATURAL RESOURCES (NR)	NR-6.07	30	ON-GOING	Research opportunities for Power Purchase Agreements (PPAs) and Sustainable Communities Program (SDG&E) for renewable power on City facilities.	Utilities	On-going	Citywide evaluation of Community Choice Energy options is being conducted by the City Managers Office.	
NATURAL RESOURCES (NR)	NR-6.08	31	ON-GOING	Continue to promote energy conservation and educate residents on benefits of energy efficiency and solar power generation.	Utilities	On-going	Funding and resources required to implement this program.	
NATURAL RESOURCES (NR)	NR-6.07	32	ON-GOING	Continue to promote utility sponsored programs and training for City staff, local businesses and residents.	Utilities	On-going	Met with SDG&E and coordinated with utilities.	

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NATURAL RESOURCES (NR)	NR-6.07	33	ON-GOING	Approach SDG&E about forming a local government partnership to develop, operate and maintain energy resources using sustainable practices and materials.	Utilities	On-going	Ongoing part of routine maintenance and design and implementation process. considered as part of CIP	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.02, PSFU-3.03	15	ON-GOING	Collaborate with art associations, non-profits, businesses, educational institutions and the private sector to provide more opportunities and venues for cultural arts programs, including the establishment of a performing arts venue in San Clemente.	City Manager	On-going	In 2021, the City supported murals, the Village Art Faire, and the World Surf League championship. The City Councilmembers appointed representatives to an exploratory amphitheater citizens committee.	Updated notes on status-
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-1.04	2	ON-GOING	Continue communication and cooperation efforts between City officials and CUSD, especially in the areas of population projections, safety and security, circulation and pedestrian elements, development of schools and funding sources, and monitoring of development activities to prevent overcrowding of schools and help meet future educational needs.	Community Development	On-going		On-going. Human Affairs Committee, and Public Works – Safe Routes 2 School program
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-4.01	18	ON-GOING	Continue coordination among the City and other human services-related agencies and institutions, both locally and regionally.	Community Development	On-going		On-going. Processed through the Human Affairs Committee.

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.03, PSFU-6.04	32	ON-GOING	Review structures intended for human occupancy located in the 100-year flood plain for conformance with local, State and Federal (FEMA) requirements.	Community Development	On-going		On-going. Projects are reviewed through the permitting process for compliance with grading and health and safety building codes.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.04	14	ON-GOING	Incorporate unique public art in public improvements such as street lighting, sidewalks, walls, bridges and public buildings.	Community Development	On-going		On-going. Work with staff from Public Works and Beaches, Parks, and Recreation to add public art when opportunities arise.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-1.04	2	ON-GOING	Continue communication and cooperation efforts between City officials and CUSD, especially in the areas of population projections, safety and security, circulation and pedestrian elements, development of schools and funding sources, and monitoring of development activities to prevent overcrowding of schools and help meet future educational needs.	Community Development / Public Works	On-going		On-Going: Human Affairs Committee <u>Public Safety Committee</u> and Public Works – Safe Routes 2 School program
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.01	30	ON-GOING	Continue to prepare 5-year Capital Improvement Programs for the City's storm drainage system.	Public Works	On-going	On-going	On-going

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	40	ON-GOING	Upgrade City facilities by installing energy-efficient lighting where feasible, upgrading City facilities with EnergyStar or equivalent facilities, updating HVAC systems and establishing shut-off times, occupancy-sensing lighting controls, programmable thermostats and variable speed drive motors in City water and sewer pumping stations.	Public Works	On-going	Clarification	Funding Limitations: Review city projects as they occur for upgrades.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	42	ON-GOING	Where appropriate and feasible, install solar-powered street radar signs.	Public Works	On-going	Clarification	Funding Limitations:
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.09	45	ON-GOING	Pursue grant funding and other financial resources to offset the public cost of energy retrofits to existing City facilities.	Public Works	On-going	Clarification	Staffing Resources: Reviewed by Public Works, and Utility Departments.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-8.05	37	ON-GOING	Continue using rubberized asphalt and recycled aggregate for City street projects, as appropriate.	Public Works	On-going		On-Going: Where appropriate, City uses rubberized asphalt for street rehabilitation projects Public Works maintains and replaces city streets.

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU- Goal 5	21	ON-GOING	Study feasibility and effectiveness of new technologies to reduce the use of chemicals at the water treatment plant.	Utilities	On-going	This is an ongoing activity, a study by Trussell Engineers will be completed in FY2021. Based on the study and staff review of processes, there have been reductions in Ferric and Sodium Hypochlorite use for treatment.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU- 5.08	23	ON-GOING	Expand local water recycling capabilities.	Utilities	On-going	Participating in regional study and designing expansion of the system.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU- 5.05	24	ON-GOING	Explore the feasibility of desalinization and other regional projects as an alternative resource to reduce the City's dependency on imported water.	Utilities	On-going	Plan is updated as needed. South Coast Water District is proposing a 5 MGD desalination plant at Doheny Beach and is looking for participants.	South Coast Water District has finalized a study and is seeking participants.

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.06	25	ON-GOING	Maintain and update the City's Urban Water Management Plan, as needed, and implement and enforce the water conservation ordinance.	Utilities	On-going	Urban Water Management Plan is updated every five years (required in 2021). Outreach is completed as part of the City's Water Conservation Program. 2021 Urban Water Master Plan was completed.	The plan was completed and presented to the City Council through a public hearing process.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.07	28	ON-GOING	Continue providing education and community outreach on water conservation options and methods.	Utilities	On-going	Part of regular operations.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.07	31	ON-GOING	Review and amend as necessary and appropriate, drainage impact fees collected from new development for the construction of new drainage facilities necessitated by the new development.	Utilities	On-going	Consider fee adjustment following the completion of Drainage Master Plan.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-7.01	33	ON-GOING	Continue to implement the Clean Ocean Program and Stormwater Local Implementation Plan to protect local surface water quality and meet or exceed applicable regional, state and federal requirements.	Utilities	On-going	Staff enforcing water quality run-off standards. Clean Ocean Program sunsetted in June 2020. Fee renewal vote anticipated in 2022.	Rate analysis along with program needs is under evaluation.

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU- 8.10	38	ON-GOING	Achieve state solid waste requirements including but not limited to a minimum construction and demolition waste diversion requirement of 75 percent.	Utilities	On-going	Upgrades completed in 2016 and on an ongoing basis.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU- 5.09	27	ON-GOING	Complete water efficiency use surveys of all City facilities.	Utilities	On-going	Ongoing activity administered by Utilities and Public Works Maintenance	
SAFETY (S)	S-3.03	7	ON-GOING	Partner with Orange County Fire Authority to pursue grant and other funding opportunities for appropriate Fire and Emergency Medical Services measures, staffing, and facilities, and to support wildfire mitigation efforts in the City and in surrounding open space areas such as the Richard and Donna O'Neill Conservancy and San Onofre State Beach.	City Manager	On-going	On-going with City staff and OCFA.	
SAFETY (S)	S-7.04	20	ON-GOING	Information Technology staff will periodically review and update an emergency preparedness and response plan into overall City Emergency Response Plan.	City Manager	On-going	The City's Emergency Planning web page continues to be updated regularly and includes Covid-19 updates.	
SAFETY (S)	S-7.01	24	ON-GOING	Support and maintain an Active Ambulance Subscription Service.	City Manager	On-going	Implemented and on-going.	

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SAFETY (S)	S-1.02	2	ON-GOING	Review and update building, zoning, and grading codes to ensure adopted standards are appropriate to mitigate potential geologic, seismic, soils, flooding, and noise hazards, and would comply with the Alquist-Priolo Act if an active fault were identified in the City.	Community Development	On-going		On-going. Projects are reviewed through the permitting process for compliance with grading and health and safety building codes.
SAFETY (S)	S-1.03	3	ON-GOING	Encourage public and private entities to ensure that buildings housing critical public facilities, such as schools, hospitals and emergency services, are seismically strengthened to meet applicable building codes.	Community Development	On-going		On-going. Projects are reviewed through the permitting process for compliance with grading and health and safety building codes.
SAFETY (S)	S-3.02	6	ON-GOING	Obtain and maintain information on fire and wildfire hazards and home, business, and open space fire mitigation measures.	Community Development	On-going		On-going.
SAFETY (S)	S-4.01	8	ON-GOING	Review the Existing and Future Noise Contour Maps and Noise Ordinance for applicability to each development project to identify potential impacts to sensitive uses.	Community Development	On-going		Reviewed during DMT process, when applicable.
SAFETY (S)	S-4.04	10	ON-GOING	Working with other agencies and property owners, the City will seek to re-establish ocean views blocked by noise barriers, where feasible.	Community Development	On-going		On-going.

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SAFETY (S)		12	ON-GOING	As part of a larger regional effort, improve safety in the Quiet Zone by using targeted and directed measures to reduce noise to within acceptable General Plan levels.	Community Development	On-going		On-going. Quiet Zone safety measures and permitting pursued with Public Works and other agencies as directed by Council.
SAFETY (S)	S-7.02	19b	ON-GOING	Pursue emergency services grants and other funding opportunities for Marine Safety staffing, facilities, training, and programs.	Public Safety	On-going	<u>FY 2022 pursued and obtained over \$18,000 in grants and funding for training for the lifeguards and Junior Lifeguard programs. Grants and funding have been received from the San Clemente Ocean Festival (\$2,000), the San Clemente Lifeguard and Junior Lifeguard Foundation (\$10,525), San Clemente Women's Club (\$3800) and Rancho Santiago College (\$1900).</u> <u>These are annual grants and funding opportunities which will be pursued again in FY2023.</u>	

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SAFETY (S)	S-1.01	1	ON-GOING	When feasible, make information on fault locations, soil hazards and areas of landslide or liquefaction publicly available, on request.	Public Works	On-going		On-going
SAFETY (S)	S-2.04, S-2.05, S-2.06	4	ON-GOING	Review and update drainage and water retention studies and improvement plans to incorporate appropriate best practices and Federal, State, and County flood control regulations.	Public Works	On-going		On-going : Reviewing and updating drainage and water retention studies and improvement plans.
SAFETY (S)	S-4.02-03	9	ON-GOING	Work with local, State and Federal agencies to reduce highway-generated noise levels to within acceptable General Plan levels.	Public Works	On-going		On-going : On-going request of all CalTrans projects.
SAFETY (S)	S-4.06	11	ON-GOING	Continue to use a program of truck prohibitions, including appropriate signage, to minimize truck traffic noise impacts to sensitive land uses.	Public Works	On-going		On-going
SAFETY (S)	S-5.01	14	ON-GOING	Continue to collect and disseminate information relating to all hazards, as well as to radiological hazards preparedness, response, and recovery for SONGS.	Public Works	On-going		On-going : Occurs via emergency planning efforts.

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SAFETY (S)		16	ON-GOING	Regularly review and update, exercise and revise the San Clemente Multi-Hazard Emergency Plan with appropriate best practices related to the community's natural and human-made hazards.	Public Works	On-going		On-Going : Occurs via emergency planning efforts.
SAFETY (S)	S-7.01	17	ON-GOING	Explore the siting and structural integrity of the City's critical facilities to identify and plan to mitigate any potential defects related to natural or human-made hazards.	Public Works	On-going		On-Going : Occurs via emergency planning efforts
SAFETY (S)	S-7.08, S-7.09	18	ON-GOING	Continue to maintain and update emergency services, preparedness, response and recovery plans and training programs that meet Federal and State requirements.	Public Works	On-going	Clarification	Staffing Resources- On-Going : Occurs via emergency planning efforts.
SAFETY (S)	S-7.02	19a	ON-GOING	Pursue emergency services grants and other funding opportunities for emergency planning, and public safety.	Public Works	On-going	Clarification	Staffing Resources- Occurs via emergency planning efforts.
SAFETY (S)	S-7.03	22	ON-GOING	Provide educational materials and outreach efforts to inform the public about emergency preparation and response, and about the availability of emergency services.	Public Works	On-going	On-going	Staffing Resources- On-going

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SAFETY (S)	S-7.10	23	ON-GOING	Support and maintain active programs to enhance community safety, emergency preparedness and disaster response through volunteer programs such as the Community Emergency Response Team Program (CERT), Retired Senior Volunteer Program (RSVP), Explorer Scouts, Neighborhood Watch and Radio Amateur Citizen Emergency Services (RACES).	Public Works and Human Resources	On-going		<u>On-Going:</u> The city participates in the majority of programs. Utilities provides supports to disaster preparedness, but doesn't oversee these programs.
SAFETY (S)		15	ON-GOING	Study the feasibility and practicality of obtaining adequate generators for critical City facilities that do not currently have them.	Utilities/ Public Works	On-going		<u>On-Going:</u> Generators have been installed in accordance with the City's Water Master Plan, at all Wastewater facilities and at critical IT infrastructure locations. The use and location of generators is evaluated as part of normal operations.
SAFETY (S)		15	ON-GOING	Study the feasibility and practicality of obtaining adequate generators for critical City facilities that do not currently have them.	Utilities/ Public Works	On-going	Generators have been installed in accordance with the City's Water Master Plan, at all Wastewater facilities and at critical IT infrastructure locations. The use and location of generators is evaluated as part of normal operations.	

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URBAN DESIGN (UD)	Element Goals	20	ON-GOING	Review and update regulations and design guidelines as necessary to reflect best practices in architectural design, landscaping and maintenance.	Community Development	On-going		Work to follow updating Specific Plans for <u>consistency with the General Plan, and follow-up to the LCP. IM description consistent with out low and medium priority IMs.</u>
URBAN DESIGN (UD)	UD-5.13	21	ON-GOING	Review and update the Zoning Ordinance and Design Guidelines to streamline the development review process, including the possibility of parking waiver and in-lieu fee programs and other incentives that encourage the rehabilitation and facade upgrades in the Downtown Core.	Community Development	On-going		Zoning procedures were amended in 2015 with direction to reconsider and possibly streamline review process further after updates to Zoning, Specific Plans, and Design Guidelines. The Parking Action Team evaluates various parking solutions, including in-lieu fees, for City Council consideration.
URBAN DESIGN (UD)	UD-1.08-09, UD-2.07	6	ON-GOING	Maintain and expand the Wayfinding Sign Program and City website to facilitate regional access from Interstate 5 to popular destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Community Development/ Public Works	On-going		On-going. Continue to monitor issue, identify opportunities for improved wayfinding, and assess maintenance. Consider improvements in annual budget process. With Council direction, in a future update of the design guidelines, the previously processed and accepted wayfinding sign program can be folded into guidelines.

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ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
URBAN DESIGN (UD)	UD-1.08-09, UD-2.07	6	ON-GOING	Maintain and expand the Wayfinding Sign Program and City website to facilitate regional access from Interstate 5 to popular destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Community Development/ Public Works	On-going		On-Going : Continue to monitor issue, identify opportunities for improved wayfinding, and assess maintenance. Consider improvements in annual budget process. With Council direction, in a future update of the design guidelines, the previously processed and accepted wayfinding sign program can be folded into guidelines.
URBAN DESIGN (UD)	Goals 7-14	1	ON-GOING	Expand and upgrade the City's important public places, giving high priority to urban design and streetscape improvements in the following areas, in no particular order: a) North Beach, b) South El Camino Real, between T-Zone and Interstate; c) Los Molinos, d) South El Camino Real, south of Avenida Magdalena, e) Del Mar/T-Zone, f) Pier Bowl, g) South El Camino Real, between Interstate 5 and Avenida Magdalena, h) Camino de Estrella/Camino de Los Mares, i) North El Camino Real	Public Works	On-going		Staffing Resources , Funding limitations - Improvements are pursued as directed by Council through budget and Capital Improvement Program
URBAN DESIGN (UD)	UD-4.01, UD-4.06	10	ON-GOING	Establish programs to maintain clean, attractive sidewalks in commercial areas.	Public Works	On-going	Clarification	Funding Limitations - City has Council approved program for T-Zone.

ATTACHMENT 3

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	REASON FOR CHANGES	STATUS CONSTRAINTS
URBAN DESIGN (UD)	UD-5.18	18	ON-GOING	Develop incentives for the use of drought-tolerant and California native species in landscape design.	Utilities	On-going	There are incentives for turf removal and installation of drought tolerant plants along with drip irrigation conversion.	

ATTACHMENT 4

ELEMENT	GENERAL PLAN POLICY	IM #	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	STATUS NOTES
LAND USE (LU)		1b	HIGH PRIORITY	Update Specific Plans for City areas outside and within the Coastal Zone to be consistent with the Centennial General Plan	Community Development	Completed 2023	Completed
LAND USE (LU)	LU-6.05		HIGH PRIORITY	List surplus City properties for sale or lease and consider proposals.	City Manager	Completed 2023	The City Council is in the process of evaluating SLA offers at the former City Hall site (100 Ave Presidio) and may also consider a sale or lease of City property at the corner of Ave. Vista Hermosa and Ave. La Pata.
LAND USE (LU)	LU-8.01, LU-8.02	6	MEDIUM PRIORITY	Update the Rancho San Clemente Specific Plan Business and Industrial Park regulations to streamline the establishment of business consistent with the purpose and intent of these areas, such as the relocation of automotive uses from El Camino Real.	Community Development	Completed 2023	Completed
LAND USE (LU)	LU-7.02, LU-7.03	5	MEDIUM PRIORITY	Meet with medical office professionals and hospital administration to better understand their needs and use of City resources, and provide leadership to help them better accomplish the City's goals and objectives.	City Manager	Completed 2023	Staff continues to seek options to better address medical services in San Clemente. The City considered Zoning changes, Council tabled in 2020. Staff and Council have been contacted by potential operators at the former hospital site. Council authorized a survey to gauge the public's interest in a hospital district. Results were presented on January 18, 2022.
NATURAL RESOURCES (NR)	NR-1.02, NR-1.03, NR-1.04, NR-1.05, NR-1.06	4	MEDIUM PRIORITY	Review the Zoning Ordinance and amend if necessary to ensure regulations adequately address non-compatible land uses in habitat areas and passive open space, such as commercial uses, off-road motorized vehicle use, off-trail, non-motorized vehicle use, hang gliding, grading or other activities that conflict with biological conservation goals or policies.	Community Development	Completed 2023	Completed
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-4.05	20	MEDIUM PRIORITY	Consider amending the Zoning Ordinance to encourage childcare facilities to be established, especially where such facilities are appropriate to serve working parents.	Community Development	Completed 2023	Completed
URBAN DESIGN (UD)	UD-5.08	19	MEDIUM PRIORITY	Update design guidelines in the West Pico Corridor Specific Plan to provide new design guidance for architecture and landscape character.	Community Development	Completed 2023	Completed

ATTACHMENT 4

ELEMENT	GENERAL PLAN POLICY	IM #	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	STATUS NOTES
LAND USE (LU)	LU-2.01, LU-2.03	2	LOW PRIORITY	Establish design guidelines for automobile repair, fueling stations, outdoor storage, and similar uses which provide for their physical and visual compatibility with the district in which they are located; including standards for building character and design, materials, colors, landscape, signage, lighting, and other pertinent elements.	Community Development	Completed 2023	Completed
MOBILITY AND COMPLETE STREETS (M)	M-2.11	29	LOW PRIORITY	Develop City-wide navigational tools such as maps, digital map, GPS, or other emerging technologies. (M-2.11 Bicycle and Pedestrian Wayfinding).	City Manager	Completed 2023	Map for the City's bicycle network is available on the City's website.
SAFETY (S)	S-4.08	13	MEDIUM PRIORITY	Adopt and maintain a City policy of best management practices for live entertainment uses to mitigate noise impacts on residential or other sensitive uses.	Community Development	Completed 2022	City adopted internal standard procedure for amplified sound consistent with the municipal code.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-4.05	20	MEDIUM PRIORITY	Consider amending the Zoning Ordinance to encourage childcare facilities to be established, especially where such facilities are appropriate to serve working parents.	Community Development	Completed 2022	Adopted ordinance consistent with state law that requires cities to facilitate the establishment of these uses.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.12	26	HIGH PRIORITY	Review and update City landscaping and irrigation requirements for public and private development to ensure regulations promote drought-tolerant landscaping and systems best practices.	Community Development	Completed 2022	Adopted Model Efficient Landscape Ordinance (MWELO).
LAND USE (LU)	LU-7.02, LU-7.03	5	MEDIUM PRIORITY	Meet with medical office professionals and hospital administration to better understand their needs and use of City resources, and provide leadership to help them better accomplish the City's goals and objectives.	City Manager	Completed 2022	Staff continues to seek options to better address medical services in San Clemente. The City considered Zoning changes, Council tabled in 2020. Staff and Council have been contacted by potential operators at the former hospital site. Council authorized a survey to gauge the public's interest in a hospital district. Results were presented on January 18, 2022.
MOBILITY AND COMPLETE STREETS (M)	M-2.11	29	LOW	Develop City-wide navigational tools such as maps, digital map, GPS, or other emerging technologies. (M-2.11 Bicycle and Pedestrian Wayfinding).	City Manager	Completed 2022	<u>Map for the City's bicycle network is available on the City's website.</u>
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU Goal 2	8	MEDIUM PRIORITY	Explore opportunities to expand library services through creative public/private/non-profit partnerships, either as a supplement or alternative to the County operation.	City Manager	Completed 2022	Explored in 2017 and again in 2022.
LAND USE (LU)	LU-6.05		HIGH PRIORITY	List surplus City properties for sale or lease and consider proposals.	City Manager	Completed 2022	Council evaluated proposals for the parcel at Avenida La Pata and Vista Hermosa in Q3 of 2020. They are revisiting this item in Q1 of 2021. Staff also issued an RFP for the former City Hall site (Presidio property). Council will evaluate those proposals in Q1 2021 as well.

ATTACHMENT 4

ELEMENT	GENERAL PLAN POLICY	IM #	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	STATUS NOTES
GOVERNANCE (G)	G-2.01, G-2.04		HIGH PRIORITY	Update/extend leases at City properties or pursue new tenants for any vacancies at City properties.	City Manager	Completed 2022	Extended lease at former chamber location; on-going efforts for surplus land lease or sale; concession proposals are due January 2022.
SAFETY (S)	S-7.01	18	HIGH PRIORITY	Respond to Covid-19 by providing safe facilities for employees and the public.	City Manager	Completed 2022	Glass shields have been installed at the public counters, and hand sanitation stations have been installed at City Hall. Staff has been enabled to work remotely on revolving schedules to reduce the risk of Covid-19 transmission.
SAFETY (S)	S-7.01, S-7.02, S-7.03, S-7.04, S-7.05		HIGH PRIORITY	Implement emergency measures to facilitate public health and business support through the powers afforded to the Director of Emergency Services during the City's Declared Local Emergency due to the Covid-19 pandemic.	City Manager	Completed 2022	
SAFETY (S)	S-2.06	5	LOW PRIORITY	Obtain and maintain information on flooding, tsunami, and sea level rise hazards and make the information publicly available.	Public Works	Completed 2021	Updated the website and info on Flooding and FEMA map, Tsunami and Sea Level Rise have been updated and uploaded to the City's emergency management web page
ECONOMIC DEVELOPMENT (ED)	ED-1.03	1	HIGH PRIORITY	Consider establishing an Economic Development Manager Position. The Economic Development Manager may be a full-time or part-time position, funded by the business community, or through a mix of public and private funding sources.	City Manager	Completed 2020	Recognizing the importance of collaboration with the business community during the pandemic, the ICM provisionally appointed an Economic Development Officer.
ECONOMIC DEVELOPMENT (ED)		18	HIGH PRIORITY	Coordinate IT infrastructure needs to allow for staff to work remotely in response to Covid-19.	City Manager	Completed 2020	In addition to planned projects for 2020, the IT Division also adjusted to the hardware, software, and connectivity needs of maintaining City services and staffing through the remote working environment necessitated by the pandemic.
ECONOMIC DEVELOPMENT (ED)	ED-5.03, 5.06	17	LOW PRIORITY	Establish a Technology Advisory Task Force to serve as a liaison between community stakeholders, staff and elected officials and to make recommendations to the City Council on technology matters.	City Manager	Completed 2019	On 6/18/19, the City Council reviewed its commissions and committees and decided not to pursue a technology advisory task force at this time.
LAND USE (LU)	LU-12	17	HIGH PRIORITY	Update the Pier Bowl Specific Plan for consistency with the new General Plan or retire the Plan by relocating its unique development standards to the Zoning Ordinance, including residential building heights.	Community Development	Completed 2019	
MOBILITY AND COMPLETE STREETS (M)	M-1.04	11	LOW PRIORITY	Validate and incorporate a Multi-Modal Level of Service (LOS) or other metric to evaluate multi-modal facilities performance into future traffic studies.	Public Works	Completed 2019	

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ELEMENT	GENERAL PLAN POLICY	IM #	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	STATUS NOTES
MOBILITY AND COMPLETE STREETS (M)	M-1.22, M-2.22, M-2.23, M-2.24 M-2.29	23	LOW PRIORITY	Assist employers in implementing a comprehensive bicycle awareness program for their employees.	Public Works	Completed 2019	OCTA has a bike website: https://www.octa.net/Bike-Month-2019/ The website includes safety tips and employer resources. A link to the OCTA webpage is on the City website. City GIS map to be developed by FY2022.
MOBILITY AND COMPLETE STREETS (M)	M-2.29	31	LOW PRIORITY	Collaborate with local businesses, bicycle shops, non-profits, schools, and government agencies to produce and distribute bicycle and pedestrian safety materials.	Public Works	Completed 2019	OCTA has a bike website: https://www.octa.net/Bike-Month-2019/ The website includes safety tips and employer resources. A link to the OCTA webpage is on the City website. City GIS map to be developed by FY2022.
BEACHES, PARKS, AND RECREATION (BPR)	BPR-3.02	47	MEDIUM PRIORITY	Implement the City's Quiet Zone/Railroad Safety Program.	Public Works	Completed 2019	Information is made available upon request.
BEACHES, PARKS, AND RECREATION (BPR)	BPR-2.04, BPR-2.05	7	HIGH PRIORITY	Create a Beaches, Parks and Recreation Master Plan within two years of General Plan adoption and update it at least every ten years.	BPR	Completed 2018	Adopted by Council on 3/20/18.
BEACHES, PARKS, AND RECREATION (BPR)	BPR-2.01	10	HIGH PRIORITY	Prepare a plan which identifies underserved areas in terms of parks and recreational facilities and seek grants or other funding sources to help implement the plan.	BPR	Completed 2018	The BPR Master Plan 2018 provides insight on underserved areas. Review of new dog access opportunities will be included in 2021 Site Specific Master Plans
BEACHES, PARKS, AND RECREATION (BPR)	BPR-4.04	17	HIGH PRIORITY	Work with private land owners to help expand the community trails network by making privately-owned trails available for public use.	BPR	Completed 2018	
BEACHES, PARKS, AND RECREATION (BPR)	BPR-5	21	LOW PRIORITY	Incorporate golf course management and design improvements in future Beaches, Parks and Recreation master planning.	BPR	Completed 2018	2018 BPR Master Plan excludes golf services given the designated use of the golf course land.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	Goal 1	5	LOW PRIORITY	Explore opportunities to establish a new San Clemente School District.	City Manager	Completed 2018	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-2.01	6	MEDIUM PRIORITY	Work closely with the County of Orange Library System and Friends of the San Clemente Library to understand their local services and facilities needs.	City Manager	Completed 2018	City worked with County to facilitate an expansion of the library
URBAN DESIGN (UD)	UD-5.02 (UD5.11)	22	HIGH PRIORITY	Review and update the Zoning Ordinance and Design Guidelines to require three-story buildings in the Downtown to reflect high-quality design and materials and to reinforce San Clemente's Spanish Village by the Sea architectural character. Three-story buildings shall require City Council approval.	Community Development	Completed 2018	In 2018, as part of phase 2 zoning updates (see IM#1), zoning was updated to require Council approval of a Conditional Use Permit to allow third story in Del Mar/T-zone (MU3.0 zone) with top of roof height of 35'-0" for sites with sloping topography.

ATTACHMENT 4

ELEMENT	GENERAL PLAN POLICY	IM #	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	STATUS NOTES
MOBILITY AND COMPLETE STREETS (M)	M-4.06	14a	HIGH PRIORITY	Prepare comprehensive parking and circulation strategies for key commercial areas, including: North Beach, Del Mar/T-Zone and Outlets at San Clemente.	Community Development	Completed 2018	With Council approval of the Downtown and North Beach parking studies, the Parking Action Team (PAT) was created to coordinate implementation of the study recommendations and ongoing actions to improve parking as a comprehensive strategy. Plaza San Clemente parking was analyzed with the City approval of shared parking.
COASTAL (C)	C-2.10	14	HIGH PRIORITY	Evaluate Environmentally Sensitive Habitat Areas (ESHAs) to determine their viability, restore degraded ESHAs, remove ESHA designation from areas that no longer contain environmentally sensitive habitat.	Community Development	Completed 2018	Included in certified Local Coastal Program Land Use Plan. ESHA impacts are evaluated as necessary in compliance with the LUP.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU- 5.02	22	MEDIUM PRIORITY	Continue implementation of a tiered water rate structure to incentivize water conservation.	Utilities	Completed 2018	Cost-of-Service study was completed in FY 2018 and replaced tiered rates with a uniform rate based on customer class. Demand Management Rates were established in the event of a drought or major water supply challenge.
MOBILITY AND COMPLETE STREETS (M)	M-1.21-22 M-2.12, 2.19, etc	7	HIGH PRIORITY	Update the Municipal Code to require end of trip bicycle facilities, as appropriate to the scale and use of the project, such as parking, lockers, and showers in new or major remodels of non-residential sites.	Community Development	Completed 2017	The 2016 California Green Building Code added bicycle parking standards that went into effect in 2017. With Council direction, this issue can be reviewed and addressed further after Zoning and Specific Plan updates for General Plan consistency and following the LCP, based on resources.
LAND USE (LU)	LU-1.02	3	MEDIUM PRIORITY	Consider a community-serving shuttle or trolley type transit system that connects San Clemente's key destination areas (e.g., North Beach, Del Mar/T-Zone, Marblehead, Pier Bowl and Pier) and residential areas with public transit and bicycle routes.	Public Works	Completed 2017	Trolley successfully completed first year operation in Summer 2017 and will operate annually in summer for next 6 years per existing grant agreement with OCTA. Due to ongoing nature of work going forward, in next SIP update staff will recommend changing priority to ongoing.
MOBILITY AND COMPLETE STREETS (M)	M-1.25-29	5b	MEDIUM PRIORITY	Implement the Camino Del Rio roadway extension improvements based on the Mobility Element and Complete Streets Roadways Map and subject to design/environmental studies.	Public Works	Completed 2017	Completed with Council direction separate from SIP. Del Rio connection opened to traffic in January 2017.

ATTACHMENT 4

ELEMENT	GENERAL PLAN POLICY	IM #	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	STATUS NOTES
MOBILITY AND COMPLETE STREETS (M)	M-1.08-09 M-2.08-2.10	10	MEDIUM PRIORITY	When and where appropriate, prepare a feasibility study for a community-serving trolley type transit system that connects San Clemente's key destination areas (e.g., North Beach, Del Mar/T-Zone, Marblehead Coastal, Pier Bowl) and residential areas with public transit and bicycle routes.	Public Works	Completed 2017	Downtown trolley started Summer 2017. Planned expansion to connect to Dana Point will start Summer 2019.
LAND USE (LU)	LU-10.10, 13.01	16	HIGH PRIORITY	Consider improvements to our alleyways and paseos to provide alternative pedestrian and bicycle routes.	Community Development	Completed 2016	Paseo and alley master plan adopted in 2016. Plan implementation/Capital Improvement Projects considered in annual CIP and budget process.
MOBILITY AND COMPLETE STREETS (M)	M-1.25-29	5a	HIGH PRIORITY	Implement the La Pata roadway extension improvements based on the Mobility Element and Complete Streets Roadways Map and subject to design/environmental studies:	Public Works	Completed 2016	Completed with Council direction separate from SIP. La Pata Gap Closure completed and opened to traffic in August 2016.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-8.02	36	LOW PRIORITY	Establish a strategic plan and public outreach campaign to exceed solid waste diversion requirements of AB 939, including waste created by construction and demolition activities.	Utilities	Completed 2016	Implemented an organics collection program in 2016.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-2.06	7	HIGH PRIORITY	Work with the County of Orange to expedite the expansion of San Clemente's Public Library into the former Senior Citizen's Center and to include state-of-the-art technology and facilities.	City Manager	Completed 2015	Completed in 2015.
LAND USE (LU)	S-7.01, S-7.02, S-7.03, S-7.04, S-7.05	1a	HIGH PRIORITY	Update the Zoning Ordinance and Zoning Map for consistency with the Centennial General Plan.	Community Development	Completed 2015	In 2015, commercial and mixed-use Zoning districts, and the Zoning Map were updated. In 2018, zoning updates were finished to make Zoning consistent with the General Plan and involved certifying the Land Use Plan (LUP) part of the LCP.
LAND USE (LU)	11.02-03, 12.02, 12.07, 14.07	21	HIGH PRIORITY	Create new development standards for mixed use, including stand-alone corridor residential uses.	Community Development	Completed 2015	Completed in 2015 with Phase 1 of Zoning update.
LAND USE (LU)	LU-13.04	24	MEDIUM PRIORITY	Staff will prepare and implement a public view corridor plan that will be used to help maintain and restore ocean views from the I-5 Freeway, by reviewing development for its visual effects, including, but not limited to new buildings, signs and noise walls	Community Development	Completed 2015	In Phase 1 of Zoning update, I-5 freeway ocean views were analyzed and interim design guidelines were adopted for mixed-use zone (MU 3.2) on S. El Camino Real. With Council direction, issue can be reviewed and addressed further after Zoning and Specific Plan updates, based on resources.

ATTACHMENT 4

ELEMENT	GENERAL PLAN POLICY	IM #	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	STATUS NOTES
URBAN DESIGN (UD)	UD-5.04, LU-11.03	8	MEDIUM PRIORITY	Consider amending the Design Guidelines to direct building mass and scale, preserve views of the ocean from Interstate-5, and address compatibility between buildings that back onto alleys adjacent to South El Camino Real, specifically addressing transition areas and the interface between commercial or mixed-use and residential uses.	Community Development	Completed 2015	In 2015, the City adopted interim Design Guidelines for S. El Camino Real MU 3.2 Zone that address alley transitions and ocean views from the freeway. The interim guidelines will be considered and folded into a future overall update of the City Design Guidelines.
NATURAL RESOURCES (NR)	NR-2.09	9	HIGH PRIORITY	Conduct a Visual Resource Assessment to identify Public View Corridors and specific sections of the Corridors meriting designation and consider expanding the list of the designated View Corridors as a result of the Assessment's finding.	Community Development	Completed 2015	View corridors were designated in General Plan as an exhibit. With Council direction, view corridor policies and/or corridor designations can be reevaluated.
COASTAL (C)	C-3.02	10	LOW PRIORITY	Develop a GIS-based map of significant designated scenic view corridors and significant public views.	Community Development	Completed 2015	A GIS-based view corridors map was adopted in General Plan. As resources become available, a dynamic web-based GIS web map to be published on website.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	41	MEDIUM PRIORITY	Transition to light emitting diode traffic signal light bulbs and pedestrian crossing signals.	Public Works	Completed 2014	Continue to seek grant funds.

RESOLUTION NO. PC 23-005

A RESOLUTION OF THE PLANNING COMMISSION OF THE CITY OF SAN CLEMENTE, CALIFORNIA, RECOMMENDING THAT THE CITY COUNCIL APPROVE THE GENERAL PLAN STRATEGIC IMPLEMENTATION PROGRAM (SIP) FOR FISCAL YEAR 2023-2024

WHEREAS, the State of California requires cities to have an adopted General Plan to provide guidance on land use decisions; and

WHEREAS, on February 4, 2014, the City Council approved the Centennial General Plan, dated February 2014, and certified Final Environmental Impact Report (FEIR), State Clearinghouse (SCH) No. 2013041021, mitigation monitoring program, and statements of overriding consideration;

WHEREAS, the City of San Clemente Centennial General Plan ("General Plan") is the City's comprehensive long-term policy document comprised of goals and policies for achieving San Clemente's vision. The plan guides land use and physical development of the geographic area of the incorporated City limits; and

WHEREAS, the General Plan contains the seven State-required elements and six additional elements, as follows: 1) Land Use; 2) Urban Design; 3) Historic Preservation; 4) Economic Development; 5) Mobility and Complete Streets; 6) Housing, 7) Beaches, Parks and Recreation; 8) Natural Resources; 9) Coastal; 10) Safety; 11) Public Services, Facilities and Utilities; 12) Growth Management; and 13) Governance; and

WHEREAS, each General Plan Element has goals and policies that are intended to achieve specific objectives. The City's General Plan Strategic Implementation Program (SIP), updated each fiscal year with the budget, lists and prioritizes specific projects and ongoing programs or Implementation Measures that align with goals and policies in General Plan Elements, excluding Housing. For the Housing Element, implementation measures are included in a Housing Action Plan certified by the California Department of Housing and Community Development ("HCD") with the Housing Element; and

WHEREAS, the City has prepared a SIP for Fiscal Year 2023-2024 ("FY2023-24 SIP") to achieve the goals and policies of the General Plan; and

WHEREAS, the Planning Division completed an environmental assessment on the FY2023-24 SIP according to the California Environmental Quality Act (CEQA), and recommends that the Planning Commission finds the FY2023-24 SIP does not require further environmental analysis because the FY2023-24 SIP: 1) is not a "project" within the meaning of the term in State CEQA Guidelines Section 15378, and 2) is exempt under Section 15061(b)(3), the general rule exemption; and

WHEREAS, on April 19, 2023, the Planning Commission of the City of San Clemente held a public meeting on the FY2023-24 SIP, considered written and oral comments, and facts and evidence presented by City staff, and other interested parties. The FY2023-24 SIP is Exhibit A and Exhibit B incorporated herein by reference.

NOW, THEREFORE, the Planning Commission of the City of San Clemente does hereby resolve as follows:

Section 1. Incorporation of Recitals.

The Planning Commission hereby finds that all of the facts in the Recitals are true and correct and are incorporated and adopted as findings of the Planning Commission as fully set forth in this resolution.

Section 2. CEQA Findings.

Based upon its review of the entire record, including the Staff Report, any public comments or testimony presented to the Planning Commission, and the facts outlined below, the Planning Commission hereby finds the FY2023-24 SIP does not require further environmental analysis because the FY2023-24 SIP: 1) is not a "project" within the meaning of the term in State CEQA Guidelines Section 15378, and 2) is exempt under Section 15061(b)(3), the general rule exemption. The FY2023-24 SIP is limited to an organizational and administrative government activity to list and prioritize General Plan implementation measures, evaluate progress, and to direct resources through the budget process to meet City goals. General Plan implementation activities are separately processed and evaluated according to CEQA.

Section 3. General Plan Consistency Findings

The Planning Commission hereby finds that the FY2023-24 SIP is consistent with the Centennial General Plan and the Plan's goal to achieve continuous progress in implementing the City's Five-Year "Strategic Implementation Program", in that:

- A. The SIP is a set of implementation measures to ensure the goals and policies of the Centennial General Plan are carried out over a long period of time through the implementation of day-to-day activities and short-term actions;
- B. The SIP will help evaluate policies, procedures, and projects to ensure that they are working towards the goals and policies set forth in the Centennial General Plan;
- C. The SIP will help identify projects to be included in the annual budget, based on yearly evaluation of priorities, to ensure appropriate funding, resources, and time are given to implement the various implementation measures;

- D. The SIP will help make the Centennial General Plan a "living document" that is able to evolve over time and respond to the changing needs of the community over time;
- E. Consistent with the Governance Element, the SIP assists City Council in preparing the Long Term Financial Plan and Strategic Priorities to implement the General Plan priority actions in a timely manner; and
- F. Consistent with the Governance Element, the SIP completes the City's objective in tracking and reporting progress with achieving the goals of the Centennial General Plan by evaluating the effectiveness of Implementation Measures and by complying with State requirements to prepare a City-wide Annual Progress Report.

Section 4. Approval of FY2023-24 Strategic Implementation Program

Based on the entire record, including all written and oral evidence presented to the Planning Commission, and the findings made and evidence discussed in the Staff Report and this Resolution, the Planning Commission hereby recommends the City Council approve the FY2023-24 SIP set forth in **Exhibit A** and **Exhibit B** incorporated herein by reference.

PASSED AND ADOPTED at a regular meeting of the City of San Clemente Planning Commission on April 19, 2023.



Scott McKhann, Chair

CERTIFICATION:

I HEREBY CERTIFY this Resolution was adopted at a regular meeting of the City of San Clemente Planning Commission on April 19, 2023, carried by the following roll call vote:

- AYES: COMMISSIONERS: Camp, McCaughan, Cosgrove and McKhann
- NOES: COMMISSIONERS:
- ABSTAIN: COMMISSIONERS:
- ABSENT: COMMISSIONERS: Davis, Crandell and Prescott-Loeffler



Jonathan Lightfoot, Acting Secretary of the Planning Commission

These minutes will be considered for approval at the Planning Commission meeting of 05-03-2023.

**MINUTES OF THE REGULAR MEETING
OF THE CITY OF SAN CLEMENTE
PLANNING COMMISSION
April 19, 2023 @ 6:00 p.m.
San Clemente City Hall Council Chambers
910 Calle Negocio, San Clemente, CA 92673
Teleconference via www.san-clemente.org/live or Cox Channel 854**

CALL TO ORDER

Chair McKhann called the Regular Meeting of the Planning Commission of the City of San Clemente to order at 6:00 p.m. The meeting was offered in person at San Clemente City Hall Council Chambers, 910 Calle Negocio, San Clemente, California, 92673, and also via live stream from the City's YouTube Channel or live on Cox Channel 854.

2. PLEDGE OF ALLEGIANCE

Chair pro tem Camp led the Pledge of Allegiance.

3. ROLL CALL

Commissioners Present: Gary P. McCaughan, M.D., Chair pro tem M. Steven Camp, Vice Chair Cameron Cosgrove, Chair Scott McKhann

Commissioners Absent: Barton Crandell, Brent Davis, Karen Prescott-Loeffler,

Staff Present: Jonathan Lightfoot, Economic Development Officer, (Acting Planning Commission Secretary)
Laura Coury, Assistant Planner
Kyle Webber, Assistant Planner
Christopher Wright, Associate Planner II
Elizabeth Mitchell, City Attorney
Eileen White, Recording Secretary

On a 4-0 straw vote, the Commission voted to rearrange the agenda. These minutes reflect the order in which items appeared on the meeting agenda and do not necessarily reflect the order in which items were actually considered.

4. SPECIAL ORDERS OF BUSINESS

None

choice to install story poles or utilize computer programs; requiring third-party certification of the simulation results; or only requiring story poles/computer simulations if requesting a height variance. Discussion of this topic will continue at the June 7 meeting.

- Discussion of revising language regarding deadlines on inactive projects, including number of days before applicant is contacted as well as the amount of time the applicant has to respond after being contacted. Planner Wright will bring back revised language for further discussion.
- Discussion of public noticing requirements and whether in-concept reviews for non-discretionary applications in the Coastal Zone should require noticing or whether certain types of applications in the Coastal Zone should require noticing. Staff noted that the Long Range Planning team is currently working on the Local Coastal Program, and that considerations of this issue could be addressed under that work program..
- Suggestion to revise the Special Activities Permit request process, including potential to allow for approval of several activities at the same time rather than limiting it to one approval per year. Also suggested that certain types of Special Activities Permits may require Planning Commission review to ensure that proper notification is occurring for events and additional scrutiny for events in sensitive areas.. Staff clarified that Special Activities Permits are managed by the Planning division for activities on private property, while Special Event Permits are managed by the Beaches Parks and Recreation Department for activities on City Properties, including City-sponsored events.
- Consideration of revising the appeal process to allow the Planning Commission to appeal projects approved at the Zoning Administrator level.
- Established from staff that any testimony provided by a Planning Commissioner at higher level meetings can only be presented as a private citizen unless permission has been granted to speak for the Commission.

The public hearing for this agenda item will remain open during its continuance.

IT WAS MOVED BY COMMISSIONER MCCAUGHAN, SECONDED BY VICE CHAIR COSGROVE AND UNANIMOUSLY CARRIED TO CONTINUE ZONING AMENDMENT 22-366, ZONING PERMIT STREAMLINING, WITH THE PUBLIC HEARING HELD OPEN, TO THE MEETING OF JUNE 7, 2023.

[ITEM CONTINUED. PLANNING COMMISSION DECISION PENDING.]

9. NEW BUSINESS

A. General Plan Strategic Implementation Program (SIP)

A request to forward a recommendation to the City Council on the approval of an annual update to the General Plan Strategic Implementation Program for Fiscal Year 2023-2024 ("FY24")

Kyle Webber, Assistant Planner, reviewed the staff report. Technical issues limited display of the PowerPoint Presentation.

Chair McKhann invited the public to provide testimony. There being no one present to provide testimony, the Commission discussion commenced.

Comments/Suggestions:

- Comment that SB 167 calls for “objective” design standards; requested the Planning Commission and Design Review Subcommittee (DRSC) be involved in reviewing City Code to remove “subjective” design standards in this state-mandated process of establishing objective design standards for certain types of development;
- Established from staff that this project is an annual update used to help City Council allocate resources and prioritize projects during the annual budget process.

IT WAS MOVED BY COMMISSIONER MCCAUGHAN, SECONDED BY CHAIR PRO TEM CAMP AND UNANIMOUSLY CARRIED TO:

1) Determine a review of the project has been completed according to the California Environmental Quality Act (CEQA), and find the FY24 SIP is not subject to CEQA according to State CEQA Guidelines Section 15378 and Section 15061(b)(3); and

2) Adopt Resolution no. PC 23-005, entitled, “A RESOLUTION OF THE PLANNING COMMISSION OF THE CITY OF SAN CLEMENTE, CALIFORNIA, RECOMMENDING THAT THE CITY COUNCIL APPROVE THE GENERAL PLAN STRATEGIC IMPLEMENTATION PROGRAM (SIP) FOR FISCAL YEAR 2023-2024.”

[ACTION SUBJECT TO CITY COUNCIL APPROVAL.]

Deputy City Attorney Mitchell stated for the record that the Planning Commission’s action may be appealed within ten days of its decision.

10. OLD BUSINESS

None

11. REPORTS OF COMMISSIONERS AND STAFF

A. Tentative Future Agenda

Reports received and filed.