



STAFF REPORT SAN CLEMENTE PLANNING COMMISSION

Date: February 5, 2020

PLANNER: Christopher Wright, Associate Planner II

SUBJECT: **Strategic Implementation Program Update for Fiscal Year 2020-2021**, a request for direction on the annual update of the General Plan Strategic Implementation Program for Fiscal Year 2020-2021 (“FY2020-21”).

BACKGROUND

This is a request for the Planning Commission to review and provide direction on an update of the Centennial General Plan Strategic Implementation Program (SIP) for FY2020-21. The Planning Commission’s comments will be forwarded to the City Council for consideration in their adoption of the FY2020-21 budget.

Since General Plan adoption on February 4, 2014, the City has made progress on implementing objectives and ongoing programs, known as “Implementation Measures (IMs)”, to accomplish the General Plan’s goals over time. The City’s SIP lists and prioritizes IMs for General Plan elements, excluding housing IMs that are evaluated separately as a part of the Housing Element. The SIP describes and ties implementation measures to elements and policies, and identifies the status, priority, and lead department for each action item. The City annually updates the SIP with the budget to:

- Ensure the General Plan evolves over time and responds to changing needs and conditions, and to recommit activities and investments to the Community’s long-term vision’
- Evaluate progress towards meeting goals by reviewing which IMs were and were not undertaken and/or implemented and why;
- Determine which IMs to implement in the next fiscal year;
- Identify and direct required resources according the priority of IMs ranked by City Council to ensure the budget supports high-priority activities; and
- Identify the department or entity best suited to lead and/or help carry out IMs.

The last SIP update occurred in June 2017 with the FY2017-18 budget according to direction to focus on other priorities during a period with limited staffing. Since then, a status update on General Plan implementation actions in 2017 and 2018 was provided to the City Council in the General Plan Annual Progress Report (APR). State law requires the City to submit an APR each year before April 1st. For a 2017 and 2018 status update on the SIP, please refer to Attachments 3 and 4.

DISCUSSION

Priority and Status of Implementation Measures

The SIP includes one-time projects and on-going activities that are reoccurring. Table 1 below summarizes the status of IMs and compares the existing and 2020 SIP update. Four categories are used to rank the priority of IMs:

- **“High priority”** are projects required by law, needed for public health or safety, or are a Council mandate, to be started within 3 years of General Plan adoption (February 2017).
- **“Medium priority”** are projects are those that are important, but not urgent, projects that are to be started within 5 years (February 2019).
- **“Low priority”** projects are important to a department’s overall mission but are not urgent and require several years of planning and design, to be undertaken in a 5+ year timeframe.
- **“On-going”** are regular or recurring activities with no specified end.

Table 1 - Status Summary

Priority	IMs Existing SIP	IMs FY2020-21 SIP Update	Completed*	Started*	Not Started*
High	55	17	6	9	2
Medium	63	33	4	7 (3 Inactive)	22
Low	64	38	6	4 (1 inactive)	28
Ongoing	131	155	N/A	155	N/A
Total	313	242	16	175	52

*Based on FY2020-21 SIP Update

Summary of 2019 Progress and FY2020-21 Priorities

Table 2 summarizes major actions in 2019 to implement the General Plan and staff’s priorities for FY2020-21 by City department. For a complete detailed list of IMs and their statuses, refer to Attachment 1, Exhibit A.

Table 2 – 2019 Implementation and FY2020-21 Priorities

Department	2019 Progress	Priorities for FY2020-21
Beaches, Parks, and Recreation	Started to evaluate and redesign aging recreation programs to align with community needs, and initiated work on site-specific master plan updates for parks: Bonito Canyon, San Gorgonio, Steed Park, San Luis Rey, and Linda Lane.	Complete evaluation of programs and start upgrades, and complete site-specific master plan updates for parks initiated in 2019.

Department	2019 Progress	Priorities for FY2020-21
City Manager	Reviewed City commissions and committees with City Council, worked on measures to provide services for City homeless, and worked on options to address medical service needs, including a new hospital site and zoning.	Continue progress on pursuing expanded medical and homeless services, and review options to expand library services.
Community Development	Updated the Pier Bowl Specific Plan, approved the Local Coastal Program Sea Level Rise Vulnerability Assessment (SLRVA), drafted chapters of the Local Coastal Program Implementation Plan (IP) for internal review, completed parking studies of the Downtown and North Beach areas, and started work on zoning changes that provide more options for new hospital and medical services. Staff began an update of the affordable housing in-lieu fee with a request for consultant proposals and worked on a draft ordinance for lot consolidations. Also, \$310,000 in State Senate Bill 2 grant funds were pursued and awarded for housing-related initiatives (grant approved in January 2020)	Pursue California Coastal Commission (CCC) certification of the SLRVA, update remaining Specific Plans for Coastal Zone areas, complete and obtain CCC certification of the Sea Level Rise Resiliency Plan, initiate hearings on the review of the IP, approve a historic district for North Beach and work with the owner of the Miramar to rehabilitation. Additionally, staff will commence the City's 6 th cycle Housing Element and complete an in-lieu fee update and lot consolidation ordinance.
Public Safety	Marine safety pursued and obtained over \$17,000 in grants and funding for training for the lifeguards and Junior Lifeguard programs, monitored beach erosion and attendance, and maintained active programs to enhance ocean safety.	Continue to pursue grant funding, monitor beach conditions and maintain ocean safety programs, and work with Public Works to prepare a feasibility study for a relocation of marine safety headquarters.
Public Works	Monitored and improved public facilities and infrastructure, pursued grant funding and completed conversion of several gasoline fleet vehicles to electric, expanded the trolley to be a daily service and to connect the route with the Dana Point trolley, worked on maintenance standards and a tree ordinance for City-owned trees, and worked on feasibility studies for obtaining generators for critical facilities.	Continue to improve facilities and infrastructure, complete tree ordinance, continue to improve trolley service operations, complete feasibility studies for facility generators, initiate a feasibility study for relocating marine safety headquarters.

Department	2019 Progress	Priorities for FY2020-21
Utilities	Improved utility infrastructure and water system capacity, worked on designing replacement odor control systems with biological towers, implemented the clean ocean program, established a strategic plan for waste diversion, and drafted an update of Drainage Master Plan.	Continue to improve utility infrastructure, complete the update of the City’s Drainage Master Plan, complete Water Reclamation Plant efficiency study to improve operation and reduce chemical and power use, work with customers to meet state mandated waste recycling and waste diversion requirements, complete water efficiency use surveys of all City facilities.

Proposed SIP Changes in FY2020-21 Update

City Departments propose changes to the SIP based on a review of resources, workload, prior Council direction, community need and interest, opportunities for efficiencies, and other criteria. The proposed SIP changes are shown in a tracked changes version of the SIP matrix, provided as Attachment 2. The matrix column “Reason for Changes” provides notes on substantive edits to IMs. Below is a high-level summary of the proposed changes to IMs in the FY2020-21 SIP.

- Consolidated 77 IMs to eliminate redundancies.
- Changed the priority of 40 IMs from high, medium, or low priority IMs to on-going priority that involve regular activities versus one-time projects with a specific goal.
- Increased the priority rank of one IM from low to medium (UD4).
- Decreased the priority rank of 19 IMs that seem less urgent and important than other IMs in terms of meeting legal requirements, Council direction, or for other reasons.
- Public Safety staff added 4 IMs to highlight on-going activities and to prioritize a feasibility study for the relocation of marine safety headquarters.
- Changed two IMs to highlight work completed and to reflect the actual phasing of the work program pursued based on Council direction and resources. For example, changes were made to Implementation Measure LU1 for General Plan consistency updates of the Zoning Ordinance, Specific Plans, and LCP.

ENVIRONMENTAL REVIEW/COMPLIANCE

The project was reviewed according to the California Environmental Quality Act (CEQA). Staff recommends the City find the project is categorically exempt from CEQA as a Class 6 exemption pursuant to CEQA Guidelines Section 15306. The exemption applies because the project is limited to the collection of information and the evaluation of resources leading to an action which the City has not yet approved, adopted, or funded.

RECOMMENDATION

This item is reviewed by the Planning Commission to obtain feedback and input on the proposed changes. Staff will forward Planning Commission feedback to the City Council. Based on the staff report and required Findings, staff recommends the Planning Commission:

1. Determine the project is Categorical Exempt from the requirements of the California Environmental Quality Act pursuant to CEQA Guidelines Section 15306 (Class No. 6), "Information Collection", and
2. Adopt Resolution No. PC 20-002, entitled: "A RESOLUTION OF THE PLANNING COMMISSION OF THE CITY OF SAN CLEMENTE, CALIFORNIA, RECOMMENDING THE CITY COUNCIL APPROVE THE GENERAL PLAN STRATEGIC IMPLEMENTATION PROGRAM FOR FISCAL YEAR 2020-2021."

Attachments

1. Draft Resolution PC 20-002
Exhibit A – FY2020-21 Strategic Implementation Program
2. Proposed changes to SIP IMs in tracked changes
3. 2017 SIP status update – Excerpt from 2017 General Plan Progress Report
4. 2018 SIP status update – Excerpt from 2018 General Plan Progress Report

ATTACHMENT 1

RESOLUTION NO. PC 20-002

A RESOLUTION OF THE PLANNING COMMISSION OF THE CITY OF SAN CLEMENTE, CALIFORNIA, RECOMMENDING THE CITY COUNCIL APPROVE THE GENERAL PLAN STRATEGIC IMPLEMENTATION PROGRAM FOR FISCAL YEAR 2020-2021

WHEREAS, the State of California requires cities to have an adopted General Plan to provide guidance on land use decisions; and

WHEREAS, on February 4, 2014, the City Council approved the Centennial General Plan, dated February 2014, and certified Final Environmental Impact Report (FEIR), State Clearinghouse (SCH) No. 2013041021), mitigation monitoring program, and statements of overriding consideration;

WHEREAS, the City of San Clemente Centennial General Plan ("General Plan") is the City's comprehensive long-term policy document comprised of goals and policies for achieving San Clemente's vision. The plan guides land use and physical development of the geographic area of the incorporated City limits; and

WHEREAS, the General Plan contains the seven State-required elements and six additional elements, as follows: 1) Land Use; 2) Urban Design; 3) Historic Preservation; 4) Economic Development; 5) Mobility and Complete Streets; 6) Housing, 7) Beaches, Parks and Recreation; 8) Natural Resources; 9) Coastal; 10) Safety; 11) Public Services, Facilities and Utilities; 12) Growth Management; and 13) Governance; and

WHEREAS, each General Plan element have goals and policies that are intended to achieve specific objectives. The City's General Plan Strategic Implementation Program (SIP) is updated each fiscal year with the budget, lists and prioritizes specific projects and ongoing programs or "Implementation Measures" that align with goals and policies in General Plan Elements, excluding Housing. For the Housing Element, implementation measures are included in a Housing Action Plan certified by the California Department of Housing and Community Development ("HCD") with the Housing Element; and

WHEREAS, the City has prepared a SIP for Fiscal Year 2020-2021 ("FY2020-21") to achieve the goals and policies of the General Plan; and

WHEREAS, the Planning Division completed an environmental assessment on the FY2020-21 SIP ("Project") according to the California Environmental Quality Act (CEQA), and recommends that the Planning Commission determine this project categorically exempt from CEQA as a Class 6 exemption pursuant to CEQA Guidelines Section 15306, because the project consists of the collection of information and the evaluation of potential projects which the City has not yet approved, adopted, or funded; and

WHEREAS, on June 18, 2014, the Planning Commission held a hearing on the FY2020-21 SIP, considered information presented by staff, and received input from other interested parties, and made a recommendation to the City Council as fully set forth herein; and

NOW, THEREFORE, The Planning Commission of the City of San Clemente does hereby resolve as follows:

Section 1. Incorporation of Recitals.

The Planning Commission hereby finds that all of the facts in the Recitals are true and correct and are incorporated and adopted as findings of the Planning Commission as fully set forth in this resolution.

Section 2. CEQA Findings.

Based upon its review of the entire record, including the Staff Report, any public comments or testimony presented to the Planning Commission, and the facts outlined below, the Planning Commission hereby finds and determines that the proposed project is categorically exempt from CEQA as a Class 6 exemption pursuant to CEQA Guidelines Section 15306, because the project consists of the collection of information and the evaluation of resources leading to an action which the City has not yet approved, adopted, or funded.

Section 3. General Plan Consistency Findings

The proposed FY2020-21 SIP is consistent with the General Plan in that:

- A. The SIP is a set of implementation measures to ensure the goals and policies of the Centennial General Plan are carried out over a long period of time through the implementation of day-to-day activities and short-term actions;
- B. The SIP will help evaluate policies, procedures, and projects to ensure that they are working towards the goals and policies set forth in the Centennial General Plan;
- C. The SIP will help identify projects to be included in the annual budget, based on yearly evaluation of priorities, to ensure appropriate funding, resources, and time are given to implement the various implementation measures; and
- D. The SIP will help make the Centennial General Plan a "living document" that is able to evolve over time and respond to the changing needs of the community over time.

Section 4. Planning Commission Recommendation.

Based on the entire record, including all written and oral evidence presented to the Planning Commission, and the findings made and evidence discussed in the staff report and this Resolution, the Planning Commission hereby recommends that the City Council approve the FY2020-21 SIP set forth in Exhibit A and incorporated herein.

PASSED AND ADOPTED at a regular meeting of the City of San Clemente Planning Commission on February 5, 2020.

Chair

CERTIFICATION:

I HEREBY CERTIFY this Resolution was adopted at a regular meeting of the City of San Clemente Planning Commission on February 5, 2020, carried by the following roll call vote:

AYES: COMMISSIONERS:
NOES: COMMISSIONERS:
ABSTAIN: COMMISSIONERS:
ABSENT: COMMISSIONERS:

Secretary of the Planning Commission

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)
MOBILITY AND COMPLETE STREETS (M)	M-3.05 M-2.29	22	ON-GOING	Host bicycle and walking safety lessons such as international walk/bike to school day events.	BPR	On-going	Bike safety is highlighted annually at Fun on the Run and introduced at the San Clemente Playschool.
BEACHES, PARKS and RECREATION (BPR)		2	LOW PRIORITY	Work with community groups to help promote and establish projects that help celebrate the City's surf heritage.	BPR	Not started	
BEACHES, PARKS and RECREATION (BPR)	BPR-1.03 BPR-2.02-03	5	ON-GOING	Monitor, plan, and implement recreational programs based on demand and resources according to the Beaches, Parks, and Recreation Master Plan.	BPR	On-going	Facility, program, and staffing needs are continually evaluated. Starting Fiscal year 19-20, staff will evaluate and redesign aging recreation programs (middle school after hours and elementary school after school) to align with new community needs, as directed in Beaches, Parks, and Recreation Master Plan.
BEACHES, PARKS and RECREATION (BPR)	BPR-2.09	8	ON-GOING	Establish or improve joint-use agreements to maximize public recreation opportunities.	BPR	On-going	
BEACHES, PARKS and RECREATION (BPR)	BPR-6.14	12	ON-GOING	The City will continue to support a dog park and access for dogs in neighborhood parks.	BPR	On-going	Staff promote the dog park and dog policies.
BEACHES, PARKS and RECREATION (BPR)	BPR-4.04	17	HIGH PRIORITY	Work with private land owners to help expand the community trails network by making privately-owned trails available for public use.	BPR	Completed	
BEACHES, PARKS and RECREATION (BPR)	BPR-5	21	LOW PRIORITY	Incorporate golf course management and design improvements in future Beaches, Parks and Recreation master planning.	BPR	Completed	2018 BPR Master Plan excludes golf services given the designated use of the golf course land.
BEACHES, PARKS and RECREATION (BPR)	BPR-6.02	26	ON-GOING	Encourage that healthy foods be served at City-sponsored events, meetings, and community-wide forums.	BPR	On-going	Staff encourages other departments and community groups to serve healthy food.

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)
BEACHES, PARKS and RECREATION (BPR)	BPR-7.01, 7.05	28	ON-GOING	Pursue funding such as private contributions, grants, and public-private partnerships provide, improve or maintain recreational facilities that promote health and wellness, for fitness stations, benches, bike racks, and play equipment, and other improvements.	BPR	On-going	Staff encourages private organizations to include public improvements in new developments and works with the Friends Foundation on the promotion of health and wellness in underserved areas.
BEACHES, PARKS and RECREATION (BPR)	BPR-6.02, 6.12	34	ON-GOING	Continue collaboration with local health providers to provide public health programs and services in City parks with an emphasis on target areas.	BPR	On-going	Staff actively participates with NuPAC and continues to work with the OC Health Department on initiatives that promote wellness, including the Fun on the Run Mobile Recreation Program and Goal Zone Sports.
BEACHES, PARKS and RECREATION (BPR)	BPR-6.11	35	ON-GOING	Staff shall continue participation in healthy living programs sponsored by collaborative partners and active youth.	BPR	On-going	Staff works with several collaborative partners, including the G.R.I.P. Initiative and NuPAC; additionally staff support community events hosted by non-profits which promote health and wellness, including the High 5 For Fitness event and the San Clemente Health & Wellness Expo..
BEACHES, PARKS and RECREATION (BPR)	BPR-4.07	51	ON-GOING	Review and update the Beaches, Parks and Recreation Master Plan including site specific park plans based on the budget and Capital Improvement Program. Park plan updates are to provide adequate guidance for the provision of parks, trails, and other recreational facilities.	BPR	On-going	BPR Master Plan was adopted March 2018. The RFP for a site specific master plan update for Bonito Canyon, San Geronio, Steed Park, San Luis Rey, and Linda Lane Parks was released. All are expected to be completed by fall 2020.
BEACHES, PARKS and RECREATION (BPR)	BPR-7.04	52	ON-GOING	Investigate the possibility of establishing a volunteer staffing program to assist with recreational programs and reduce staffing costs at City public parks and recreational facilities.	BPR	In process	Staff is researching other agencies' volunteer programs and continues to work with the Friends of San Clemente BPR Foundation on volunteer opportunities at events.

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NATURAL RESOURCES (NR)	NR-1.01	3	LOW PRIORITY	Create minimal and appropriate signage along the Coastal Beach Trail and in the Vista Hermosa Sports Park for educational outreach about critical habitats and native plant and animal species.	BPR	Not started	
LAND USE (LU)	LU-7.02, 7.03	5	ON-GOING	Meet with medical office professionals and hospital administration to better understand their needs and use of City resources, and provide leadership to help them better accomplish the City's goals and objectives.	City Manager	On-going	Staff continues to seek options to better address medical services in San Clemente. City will consider zoning changes in 2020 to accommodate a hospital.
ECONOMIC DEVELOPMENT (ED)	ED-1.01	4	MEDIUM PRIORITY	Adopt and implement an Economic Development Strategy that considers a Business Retention and Expansion (BRE) program, includes a branding and public relations program, and working with the local arts community. The Strategy shall emphasize the mid- and long-term development of the local economy rather than focusing on individual projects. It will incorporate the long-term goals of the General Plan, but may also include additional goals with shorter time horizons. The Economic Development Strategy shall establish measurable objectives and a performance evaluation mechanism.	City Manager	Not started	
ECONOMIC DEVELOPMENT (ED)	ED-2.02, 2.04	9	ON-GOING	Partner with regional business support agencies, such as the Orange County Workforce Investment Board and the Orange County Small Business Development Center, to ensure businesses in San Clemente are aware of and have access to workforce recruitment and training services, and to ensure residents are aware of and have access to job search and business start-up training.	City Manager	On-going	

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ECONOMIC DEVELOPMENT (ED)		11	ON-GOING	Meet with higher education administrators, trade school organizations and local businesses to better understand the opportunities to attract an educational or occupational training anchor in the Professional Business Overlay area.	City Manager	On-going	
ECONOMIC DEVELOPMENT (ED)	ED-2.03	12	ON-GOING	Continue to support and promote an annual business awards program to recognize San Clemente's outstanding business citizens.	City Manager	On-going	On-going with San Clemente Chamber of Commerce and City Manager.
ECONOMIC DEVELOPMENT (ED)	ED-5 (esp 5.06)	15	ON-GOING	Implement and update the Technology Strategic Plan as needed to guide communication and information technology decision making, budgeting, and implementation across all City functions and operations. The updates are to reflect new technology initiatives and technological advancements, while adapting to changing business needs and financial conditions.	City Manager	On-going	
ECONOMIC DEVELOPMENT (ED)	ED-5.03, 5.06	17	LOW PRIORITY	Establish a Technology Advisory Task Force to serve as a liaison between community stakeholders, staff and elected officials and to make recommendations to the City Council on technology matters.	City Manager	Completed	On 6/18/19, the City Council reviewed its commissions and committees and decided not to pursue a technology advisory task force at this time.
MOBILITY AND COMPLETE STREETS (M)	M-2.11	29	ON-GOING	Develop Geographic Information System solutions for public engagement, spatial analysis, decision support, and mapping and visualization.	City Manager	On-going	Community Development & Public Works have utilized Arc GIS to create Story Maps for Development projects in the City, location and status of short-term lodging units, and proposed CIP projects.
MOBILITY AND COMPLETE STREETS	M-1.22	32	ON-GOING	Encourage City officials and employees, as well as other employers, to participate in "Bike to Work Month" and "Bike to Work Week."	City Manager	On-going	Staff will work with Public Works to Promote Bike to Work Week in May 2020

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BEACHES, PARKS and RECREATION (BPR)	BPR-2.10	11	ON-GOING	Work with other public agencies and non-profit organizations to help ensure all community-serving facilities, such as libraries, health centers, wellness centers, recreation facilities and parks are universally accessible.	City Manager	On-going	On-going, it is collaborative effort between Risk Management & Community Development Building Services
BEACHES, PARKS and RECREATION (BPR)	BPR-6.08	32	ON-GOING	Continue City-sponsored Mayor's Walks and similar activities to encourage residents' participation in community events and encourage healthy neighborhoods.	City Manager	On-going	On-going effort with BPR and City Manager.
BEACHES, PARKS and RECREATION (BPR)		33	ON-GOING	Ensure that Police Services continues to work with neighborhoods to promote safety and the "Neighborhood Watch Program."	City Manager	On-going	On-going effort with OCSD and City Manager. In the FY19-20 Budget, the City added a full time Crime Prevention Specialist (CPS) to its contract with OCSD. The CPS is tasked with promoting and expanding Neighborhood Watch programs.
BEACHES, PARKS and RECREATION (BPR)		39	ON-GOING	Promote and support a City Employee Wellness Program.	City Manager	On-going	Implemented and on-going program
SAFETY (S)	S-3.03	7	ON-GOING	Partner with Orange County Fire Authority to pursue grant and other funding opportunities for appropriate Fire and Emergency Medical Services measures, staffing, and facilities, and to support wildfire mitigation efforts in the City and in surrounding open space areas such as the Richard and Donna O'Neill Conservancy and San Onofre State Beach.	City Manager	On-going	Staff applied for the CAL Fire Fire Prevention Grant for 2018-2019, but was not awarded funding. Staff plans to apply for the same grant for wildfire mitigation in the future. Reviewed during budget process .On-going with City staff and OCFA.
SAFETY (S)	S-7.04	20	ON-GOING	Information Technology staff will periodically review and update an emergency preparedness and response plan into overall City Emergency Response Plan.	City Manager	On-going	
SAFETY (S)	S-7.01	24	ON-GOING	Support and maintain an Active Ambulance Subscription Service.	City Manager	On-going	Implemented and on-going.

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	Goal 1	5	LOW PRIORITY	Explore opportunities to establish a new San Clemente School District.	City Manager	Completed	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-2.01	6	MEDIUM PRIORITY	Work closely with the County of Orange Library System and Friends of the San Clemente Library to understand their local services and facilities needs.	City Manager	Completed	City worked with County to facilitate an expansion of the library
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU Goal 2	8	ON-GOING	Explore opportunities to expand library services through creative public/private/non-profit partnerships, either as a supplement or alternative to the County operation.	City Manager	On-going	Will be reviewing options in FY 2020
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.02-03	15	ON-GOING	Collaborate with art associations, non-profits, businesses, educational institutions and the private sector to provide more opportunities and venues for cultural arts programs, including the establishment of a performing arts venue in San Clemente.	City Manager	On-going	
ECONOMIC DEVELOPMENT (ED)	ED-1.03	1	ON-GOING	Consider establishing an Economic Development Manager Position. The Economic Development Manager may be a full-time or part-time position, funded by the business community, or through a mix of public and private funding sources.	City Manager	On-going	Staffing changes are considered through annual budget process.
GROWTH MANAGEMENT (GM)	GM-1.02	3	ON-GOING	Maintain City participation in the Richard and Donna O'Neill Conservancy, located on the Reserve at Rancho Mission Viejo.	City Manager	On-going	
GROWTH MANAGEMENT (GM)	GM-2.01	5b	ON-GOING	City shall periodically update its standards for the provision of public services to reflect current needs and costs, including: fire/emergency medical, library, and police.	City Manager	On-going	On-going, the review of these standards will be considered during the City's Long Term Financial Plan and the annual budget process.

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GROWTH MANAGEMENT (GM)		6	ON-GOING	If annexation to the City is considered, the potential annexation shall require preparation of an economic impact analysis.	City Manager	On-going	In the event of an annexation, this requirement will be met.
GROWTH MANAGEMENT (GM)	GM-1.03	7	ON-GOING	The City will study and adopt updated fees and other appropriate financing measures to increase revenue and ensure new in-City development pays its share of the costs of new services and facilities needed to serve it.	City Manager	On-going	Staff periodically updates its fee, along with financing mechanisms to ensure new development covers costs of future City services.
LAND USE (LU)		1a	HIGH PRIORITY	Update the Zoning Ordinance and Zoning Map for consistency with the Centennial General Plan.	Community Development	Completed	In 2015, commercial and mixed-use Zoning districts, and the Zoning Map were updated. In 2018, zoning updates were finished to make Zoning consistent with the General Plan and involved certifying the Land Use Plan (LUP) part of the LCP.
LAND USE (LU)		1b	HIGH PRIORITY	Update Specific Plans for City areas outside the Coastal Zone to be consistent with the Centennial General Plan	Community Development	Not Started	Work will follow updates of Specific Plans of areas in the Coastal Zone as part of the Local Coastal Program Implementation Plan
LAND USE (LU)	LU-2.01, 2.03	2	LOW PRIORITY	Establish design guidelines for automobile repair, fueling stations, outdoor storage, and similar uses which provide for their physical and visual compatibility with the district in which they are located; including standards for building character and design, materials, colors, landscape, signage, lighting, and other pertinent elements.	Community Development	Not started	Design guideline updates will be prioritized and scheduled after updates to Specific Plans for General Plan consistency, and following the LCP, based on resources.
LAND USE (LU)	LU-1.02	4	LOW PRIORITY	Evaluate the locations of fast food outlets and drive-through restaurants and where applicable, establish zoning standards for the spatial distribution of such uses.	Community Development	Not started	

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)
LAND USE (LU)	LU-8.01, 8.02	6	MEDIUM PRIORITY	Update the Rancho San Clemente Specific Plan Business and Industrial Park regulations to facilitate the establishment of light manufacturing and business-oriented uses, and to protect employment-oriented businesses. This includes but is not limited to accommodating automobile, truck, motorcycle, watercraft, and RV sales and services.	Community Development	Not started	Work to follow updates of Specific Plans of areas in the Coastal Zone.
LAND USE (LU)	LU-6.05	11	LOW PRIORITY	Work with U.S. Postal Service to explore opportunities to re-design the post office located on Avenida Pico, or relocate to a more appropriate location, to provide opportunities for improved circulation and new development opportunities with a master plan for the Pico Plaza area.	Community Development	Not started	
LAND USE (LU)	LU-6.02	13	LOW PRIORITY	Consider changes to the Zoning Ordinance or incentives that preserve “experiential retail uses” in key shopping areas along Avenida Del Mar and El Camino Real, from the Downtown/T-zone to North Beach. Future changes in use must be sensitive to adjacent residential uses. [Experiential retail uses are those that enhance consumer interaction, drive repeat visits and purchases, and create distinction. This experience can only be achieved in “brick and mortar” retail establishments—not online.]	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP.
LAND USE (LU)	LU-10	14	MEDIUM PRIORITY	Consider design guidelines and zoning standards for North Beach that implement goals and policies for the North Beach/North El Camino Real Focus Area.	Community Development	Not started	Work to follow updates of Specific Plans of areas in the Coastal Zone.

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)
LAND USE (LU)	LU-12	17	HIGH PRIORITY	Update the Pier Bowl Specific Plan for consistency with the new General Plan or retire the Plan by relocating its unique development standards to the Zoning Ordinance, including residential building heights.	Community Development	Completed	
LAND USE (LU)	LU-12.02, 12.07	20	ON-GOING	Meet with developers to better understand changing opportunities and constraints (physical, regulatory and financial), and use feedback to maintain and implement effective standards for development that fulfills City goals.	Community Development	On-going	Monitor and research as needed to address issues and inform decision makers.
URBAN DESIGN	UD-1.11	4	MEDIUM PRIORITY	Re-examine public space/outdoor area requirements in the Zoning Ordinance and specific plans to identify opportunities to create new public spaces or expand existing ones and to remove barriers to their implementation.	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP.
URBAN DESIGN (UD)	UD-2.01 to UD-2.12	5	LOW PRIORITY	Identify and pursue opportunities to improve gateways with the creation of a gateways program and/or updates to the Design Guidelines.	Community Development	Not started	Design guideline updates will be prioritized and scheduled after updates to Zoning and Specific Plans for General Plan consistency, and following the LCP, based on resources.
URBAN DESIGN (UD)	UD-1.08-09 UD-2.07	6	ON-GOING	Maintain and expand the Wayfinding Sign Program and City website to facilitate regional access from Interstate 5 to popular destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Community Development /Public Works	On-going	Continue to monitor issue, identify opportunities for improved wayfinding, and assess maintenance. Consider improvements in annual budget process. With Council direction, in a future update of the design guidelines, the previously processed and accepted wayfinding sign program can be folded into guidelines.

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URBAN DESIGN (UD)	LU-11.03	7	MEDIUM PRIORITY	Review and where appropriate, amend zoning standards and design guidelines to allow added flexibility in land uses in the Downtown/T-Zone Focus Area to respond to changing economic market forces over time.	Community Development	Started but inactive	In 2015, the City Council adopted zoning amendments that allow stand-alone residential uses in the Downtown MU3.1 and MU3.3 zones, in addition to commercial and mixed-use projects. When the City Design Guidelines are updated, design principles for stand-alone residential uses in these areas will be considered.
URBAN DESIGN (UD)	UD-5.04, LU-13.04	8	MEDIUM PRIORITY	Consider amending the Design Guidelines to direct building mass and scale, preserve views of the ocean from Interstate-5, and address compatibility between buildings that back onto alleys adjacent to South El Camino Real, specifically addressing transition areas and the interface between commercial or mixed-use and residential uses.	Community Development	Completed	In 2015, the City adopted interim Design Guidelines for S. El Camino Real MU 3.2 Zone that address alley transitions and ocean views from the freeway. The interim guidelines will be considered and folded into a future overall update of the City Design Guidelines.
URBAN DESIGN (UD)	UD-5.05	11	LOW PRIORITY	Conduct public meetings or design charrettes, including community stakeholders, to discuss ways to identify, protect and enhance Downtown Village Character. Based on meeting findings, consider updating and refining a Downtown Mission Statement which new projects must follow, and consider adopting new development regulations such as form-based codes or objective design standards to improve the effectiveness and predictability of the design review process, including how to accommodate commercial development on small mixed-use zoned lots. This includes but is not limited to potential form-based standards for Avenida del Mar and El Camino Real with emphasis on the commercial core in the T-Zone.	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP. In regards to small mixed-use zoned lots, work is ongoing on a lot consolidation ordinance for Housing Element Program 2. The ordinance is to streamline lot mergers that would make it easier to develop properties.

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URBAN DESIGN (UD)	UD-5.05,	13	MEDIUM PRIORITY	Update the Design Guidelines to clarify encouraged design principles for Spanish Colonial Revival, including the incorporation of the Henry Lenny Design Guidelines.	Community Development	Not started	Design guideline updates will be prioritized and scheduled after updates to Specific Plans for General Plan consistency, and following the LCP, based on resources. Henry Lenny guidelines have been published on the City website in an accessible location and the public is frequently referred to the guidelines by planning staff.
URBAN DESIGN (UD)	UD-1.09	14	LOW PRIORITY	Prepare Sign Design Guidelines and incorporate them into the Design Guidelines. Preparation of the Guidelines will involve business, sign designers and manufacturers in their preparation and provide follow-up education.	Community Development	Not started	Design guideline updates will be prioritized and scheduled after updating Specific Plans for General Plan consistency, and following the LCP, based on resources.
URBAN DESIGN (UD)	UD-5.06	15	LOW PRIORITY	Prepare and adopt Design Guidelines for Historic Preservation that describe design methods and standards for development on or adjacent to sites with historic resources; including buildings in the Architectural Overlay with distinctive architecture other than Spanish Colonial Revival.	Community Development	Not started	Design guideline updates will be prioritized and scheduled after updating Specific Plans for General Plan consistency, and following the LCP, based on resources.

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URBAN DESIGN (UD)	UD-5.07-5.08	16	LOW PRIORITY	Update the Design Guidelines for Architectural Overlay areas where policies allow "Other Spanish" architectural styles in addition to Spanish Colonial Revival, such as Mission, Monterey, Italianate, and Tuscan; and include a "Surf Zone" architectural style in the South El Camino Real area east of Interstate 5, to allow additional design flexibility.	Community Development	Started but inactive	In 2015, with Phase 1 Zoning updates, interim design guidelines were adopted for S. El Camino Real MU 3.2 Zone that address policies for coastal view preservation from Interstate-5. The interim guidelines will be considered and folded into a future overall update of the City Design Guidelines. In general, design guideline updates will be prioritized and scheduled after updating Specific Plans for General Plan consistency and follow the LCP based on resources.
URBAN DESIGN (UD)	UD-5.13	17	MEDIUM PRIORITY	Update Zoning Ordinance to avoid penalizing commercial developments that include exterior patios, paseos and other similar outdoor use areas by allowing usable outdoor spaces to meet minimum Floor Area Ratio requirements.	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP.
URBAN DESIGN (UD)	UD-5.08	19	MEDIUM PRIORITY	Update design guidelines in the West Pico Corridor Specific Plan (future Los Molinos Specific Plan) to provide new design guidance for architecture and landscape character.	Community Development	Not started	Design guideline updates will be prioritized and scheduled after updating Specific Plans for General Plan consistency, and following the LCP, based on resources.
URBAN DESIGN (UD)	Element Goals	20	ON-GOING	Review and update regulations and design guidelines as necessary to reflect best practices in architectural design, landscaping and maintenance.	Community Development	On-going	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP.

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URBAN DESIGN (UD)	UD-5.13	21	ON-GOING	Review and update the Zoning Ordinance and Design Guidelines to streamline the development review process, including the possibility of parking waiver and in-lieu fee programs and other incentives that encourage the rehabilitation and facade upgrades in the Downtown Core.	Community Development	On-going	Zoning procedures were amended in 2015 with direction to reconsider and possibly streamline review process further after updates to Zoning, Specific Plans, and Design Guidelines.
URBAN DESIGN (UD)	UD-2.05 UD-6.06	24	MEDIUM PRIORITY	Update the Master Landscape Plan for Scenic Corridors for consistency with the General Plan, Local Coastal Program, and State regulations. The update will reconsider the tree palette, size, spacing, and irrigation guidelines for streets, neighborhoods, and districts, based on several factors such as water use, desired visual character, plant coverage, topography, public view corridors, and the Tree Ordinance.	Community Development	Not started	
HISTORIC PRESERVATION (HP)	HP-1.04	2	ON-GOING	Consider nominating properties for inclusion on the National and/or State Register of Historic Places when registration criteria is met.	Community Development	On-going	This gives the City additional protections for projects that can adversely affect the status of historic resources.
HISTORIC PRESERVATION (HP)	HP1.01	3	ON-GOING	Pursue financial resources from state, federal and private sources, and other funding options, including the possibility of public-private partnerships, to support of historic preservation objectives.	Community Development	On-going	Monitor and seek funding as opportunities become available, needs occur, and as directed by Council. Applied and obtained grant funding in 2019 for a North Beach Historic District.

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HISTORIC PRESERVATION (HP)		4	ON-GOING	Participate in the National Trust for Historic Preservation Main Street Program .	Community Development	On-going	
HISTORIC PRESERVATION (HP)		5a	ON-GOING	Maintain the City's list of designated Landmarks and Historic Resources.	Community Development	On-going	List is available online.
HISTORIC PRESERVATION (HP)		5b	LOW PRIORITY	Survey potential historic resources that are not currently listed in the City's list of designated Landmarks and Historic Resources, such as post-war, mid-century modern, etc.	Community Development	In progress	The last comprehensive historic resource survey was completed in 2006.
HISTORIC PRESERVATION (HP)		7	ON-GOING	Continue to support and explore preservation incentives and potential financial assistance, such as rehabilitation tax credits, facade easements, preservation grants, transfer of development rights, zoning incentives, and state, federal, non-profit assistance and private donations, permit fee waivers, and rehabilitation loans.	Community Development	On-going	Continue to monitor and support opportunities to incentivize historic preservation programs and improvements (e.g. HPPA), as directed by Council.

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HISTORIC PRESERVATION (HP)	HP-1.04-05	8	ON-GOING	Provide the public with technical assistance and information on preservation methods and promote the use of California's Historic Building Code for preservation of historic resources. This information may consist of historic preservation materials and media for homeowners, realtors, contactors and developers to educate the public on requirements, guidelines and processes. Outreach should be provided through workshops for homeowners, developers, real estate professionals and others describing the benefits and obligations of owning historic property and the incentives available for rehabilitation.	Community Development	On-going	HPPA program and development review process.
HISTORIC PRESERVATION (HP)	HP-1.01	12	MEDIUM PRIORITY	Develop and consider adopting criteria and procedures for designating historic districts and thematic historic districts. Consider establishing a historic district that 1) provide historic preservation incentives, 2) enforce historic preservation measures in the Zoning Ordinance, and 3) include eligibility criteria for the designation of potential district contributing properties.	Community Development	In progress	Work is underway on a historic district for North Beach with grant funding.
HISTORIC PRESERVATION (HP)	HP-1.01	15	ON-GOING	Develop and provide training for Cultural Heritage Board and City staff on the Secretary of the Interior's Standards for the Treatment of Historic Properties, the San Clemente preservation ordinance, the California Historical Building Code, and other preservation information.	Community Development	On-going	Training is provided annually.
HISTORIC PRESERVATION (HP)	HP1.03	16	ON-GOING	Maintain Certified Local Government (CLG) status.	Community Development	On-going	Status is maintained annually.

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HISTORIC PRESERVATION (HP)	HP-1.04	18	ON-GOING	Establish and regularly update a list of qualified architectural historians to use for project consultation.	Community Development	On-going	Qualified historic specialists are being used to assess proposed and existing Historic Preservation Property Agreements.
HISTORIC PRESERVATION (HP)		21	ON-GOING	Review discretionary development applications for consistency with historic preservation policies in the General Plan, the Historic Preservation Ordinance and zoning standards, the Secretary of the Interior Standards for the Treatment of Historic Properties, and the Design Guidelines..	Community Development	On-going	Applications are reviewed for consistency with the Secretary of the Interior's Standards for the Treatment of Historic Structures and other policy and guideline documents.
HISTORIC PRESERVATION (HP)		23A	HIGH PRIORITY	Work with the property owner, citizens, San Clemente Historical Society, schools, performing arts, business and other community groups to assist in the rehabilitation of the Miramar Theatre.	Community Development	In progress	Application processed for Miramar rehabilitation. Building permits and construction are pending.
HISTORIC PRESERVATION (HP)		23B	ON-GOING	Work with public works through the CIP to identify and pursue public improvements adjacent to or on properties with historic resources .	Community Development	On-going	
HISTORIC PRESERVATION (HP)	HP-1.04	24	LOW PRIORITY	Help establish historic archives and/or library to protect, organize, preserve and make accessible the City's written and graphic archival records.	Community Development	Not started	
HISTORIC PRESERVATION (HP)		27	LOW PRIORITY	Implement a historic plaque program for all historic resources. Plaque designs shall be consistent with the adopted wayfinding sign program.	Community Development	In progress	The North Beach Historic District planning effort will include a plaque design program for historic resources.
HISTORIC PRESERVATION (HP)		28	LOW PRIORITY	Develop a digital wayfinding program, including electronic or web-based interpretive information.	Community Development	Not started	Based on resources, following updates to Specific Plans, and the LCP, a Geographic Information System (GIS) based storymap will be pursued or another electronic based option for wayfinding.

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ECONOMIC DEVELOPMENT (ED)	ED-1.01, 1-02, 1.03	3	ON-GOING	Continue to assign City urban planners with specialized knowledge and experience in specific business districts to serve as liaisons in the City's award-winning Business Liaison Program. The liaisons provide services to business owners. Services include on-site meetings to learn business owner needs and explain how to access City resources, where possible, to help businesses accomplish their goals and objectives.	Community Development	On-going	Liaison program. Planning Division working to strengthen the program in 2020.
ECONOMIC DEVELOPMENT (ED)	ED-1.01, 1-02, 1.03	6	ON-GOING	Support Business Improvement Districts or similar measures for Del Mar/T-zone, Los Molinos, El Camino Real, Pier Bowl, North Beach and other commercial districts. The districts should generate revenue to maintain each area, to support special events, and to publicize each area. The districts may also be empowered (or a separate financing vehicle established) to provide physical improvements, such as parking facilities, landscaping, lighting, and pedestrian and bicycle facilities.	Community Development	On-going	Liaison program
ECONOMIC DEVELOPMENT (ED)	ED-2.04	10	ON-GOING	Explore opportunities to partner with a business "incubator" in San Clemente.	Community Development	On-going	
ECONOMIC DEVELOPMENT (ED)		13	ON-GOING	Assess parking needs in Del Mar/T-Zone, Pier Bowl, and North Beach every five years, or as needed, and implement solutions to identified parking deficiencies to achieve the City's Vision and Strategic Plan.	Community Development	On-going	In 2018, City completed an update to Walker parking study supply analysis of Del Mar/T-Zone (Downtown Parking Study) and completed a similar study of North Beach. The staff Parking Action Team (PAT) continues to monitor and implement the parking study recommendations and direction received from Council.

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MOBILITY AND COMPLETE STREETS (M)	M-4.06	14	HIGH PRIORITY	Prepare comprehensive parking and circulation strategies for key commercial areas, including: North Beach, Del Mar/T-Zone and Plaza San Clemente.	Community Development	Completed	With Council approval of the Downtown and North Beach parking studies, the Parking Action Team (PAT) was created to coordinate implementation of the study recommendations and ongoing actions to improve parking as a comprehensive strategy. Plaza San Clemente parking was analyzed with the City approval of shared parking.
MOBILITY AND COMPLETE STREETS (M)	M-4.06	14	LOW PRIORITY	Prepare comprehensive parking and circulation strategies for the Pier Bowl.	Community Development	Not started	This item is an implementation measure of the Pier Bowl Specific Plan. With budget and Council direction, this item will be pursued following Specific Plan updates, the LCP, and Design Guidelines update.
BEACHES, PARKS and RECREATION (BPR)	BPR-3.06	14b	ON-GOING	Continue to enhance the beaches and beach support facilities at the North Beach train station, recognizing their importance as City gateways.	Community Development	On-going	Part of review process when opportunities for enhancement arise.
BEACHES, PARKS and RECREATION (BPR)		22	ON-GOING	Work with the State, Federal and County agencies to advocate strict enforcement of laws against the sale to or use of alcoholic beverages and tobacco products by minors.	Community Development	On-going	Code Compliance Division, OCSD, Human Affairs Committee, SC Collaborative, SCHS PTA, Wellness & Prevention Center @ SCHS
BEACHES, PARKS and RECREATION (BPR)		23	ON-GOING	Work with governmental and non-governmental agencies to stem the availability of illegal drugs and to prevent substance abuse.	Community Development	On-going	Code Compliance Division, OCSD, Human Affairs Committee, SC Collaborative, SCHS PTA, Wellness & Prevention Center @ SCHS, at Sheriff's Crime Prevention Unit

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BEACHES, PARKS and RECREATION (BPR)		25	ON-GOING	Encourage restaurants to provide nutritional information to help customers make healthy dining choices and recognize those that do.	Community Development	On-going	Human Affairs Committee, SC Collaborative Wellness Committee
BEACHES, PARKS and RECREATION (BPR)	BPR-6.01	30	MEDIUM PRIORITY	Amend the Zoning Ordinance to establish standards that allow for farmers markets, food cooperatives, community gardens, and similar temporary agricultural retail uses in commercial areas; and allow small, neighborhood-serving markets within easy walking and biking distance from most residential areas.	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP, based on resources.
BEACHES, PARKS and RECREATION (BPR)		36	ON-GOING	Continue to promote local health service providers participation in community-wide health fairs and similar events.	Community Development	On-going	BP&R collaborates with Human Affairs Committee on community events that encourage local service participation
BEACHES, PARKS and RECREATION (BPR)		37	ON-GOING	Continue to cooperate with nonprofit health organizations to provide no-or-low cost health services on a regular basis.	Community Development	On-going	Continue to support health organizations through social grants, such as CDBG funding of Camino Health Center & Mobile Vans
BEACHES, PARKS and RECREATION (BPR)	BPR-6.01	41	LOW PRIORITY	Consider amending the Zoning Ordinance to allow keeping chickens in low-density residential zones for home-based egg production and non-chemical pest control. City will establish guidelines and specific zoning standards for poultry raising in low-density residential zones.	Community Development	Not started	
BEACHES, PARKS and RECREATION (BPR)		43	ON-GOING	Where feasible, the City will implement the Vista Los Mares Revitalization recommendations in the University of California at Irvine's Healthy Community Guide (March 2012), as grant funding is available.	Community Development	On-going	Implementation occurs as funding and resources are available.

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BEACHES, PARKS and RECREATION (BPR)	BPR-6.12, 6.13	45	MEDIUM PRIORITY	Establish a Community Living Gardens program, identify viable community garden sites and consider the feasibility of planting fruit trees in parks and on City-owned property and parkways.	Community Development	Not started	
BEACHES, PARKS and RECREATION (BPR)	BPR-7.07	49	ON-GOING	Continue to require open space dedication or appropriate park in-lieu fees as part of the development review process.	Community Development	On-going	Reviewed by Public Works in discretionary review process through DMT.
NATURAL RESOURCES (NR)	NR-1.01, 1.02, 1.03	1	ON-GOING	Identify and protect riparian corridors through zoning, easements or other measures that ensure effective, long-term conservation.	Community Development	On-going	Will be included in Zoning updates and Local Coastal Program process.
NATURAL RESOURCES (NR)	NR-1.01	2	ON-GOING	Continue to provide public education materials regarding the City's sensitive habitats, the values of watershed, biological resources and sensitive habitats and how to protect them.	Community Development	On-going	Resources made available when needed or requested.
NATURAL RESOURCES (NR)	NR-1.02, 1.03, 1.04, 1.05, 1.06	4	MEDIUM PRIORITY	Review the Zoning Ordinance and amend if necessary to ensure regulations adequately address non-compatible land uses in habitat areas and passive open space, such as commercial uses, off-road motorized vehicle use, off-trail, non-motorized vehicle use, hang gliding, grading or other activities that conflict with biological conservation goals or policies.	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP.
NATURAL RESOURCES (NR)	NR-2.01	6	MEDIUM PRIORITY	Review the Zoning Ordinance, Hillside Development Ordinance and other City standards and amend if necessary to ensure regulations and guidelines adequately address ridgeline preservation, access roads, driveway and site design, and architectural and sign design to protect hillsides, coastal canyons and bluffs, and beaches.	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP.

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NATURAL RESOURCES (NR)	NR-2.09	9	HIGH PRIORITY	Conduct a Visual Resource Assessment to identify Public View Corridors and specific sections of the Corridors meriting designation and consider expanding the list of the designated View Corridors as a result of the Assessment's finding.	Community Development	Completed	View corridors were designated in the General Plan update process. With Council direction, view corridor policies and/or corridor designations can be reevaluated.
NATURAL RESOURCES (NR)	NR-5.01	12	ON-GOING	Review discretionary development applications to ensure projects follow mitigation measures of the General Plan Environmental Impact Report, including AQMD air quality requirements.	Community Development	On-going	Reviewed and required through discretionary project reviews through DMT, CEQA, and conditions of approval.
NATURAL RESOURCES (NR)	NR-5.03	14	LOW PRIORITY	Consider adopting an ordinance to establish an anti-idling zone (e.g. cars waiting to pick up students at schools).	Community Development	Not started	
NATURAL RESOURCES (NR)	NR-7.01, 7.02, 7.03	20	MEDIUM PRIORITY	Use the International Dark-Sky Association's (IDA's) Model Lighting Ordinance to aid in developing outdoor lighting standards for residential and non-residential uses lighting zones that provide different guidelines and standards for different areas, recognizing their various safety, aesthetic and environmental constraints and functions. Also, consider changes to public lighting design/spacing standards to reduce light pollution, improve energy efficiency and maintain safety.	Community Development	Started but inactive	Work is partially completed on a draft ordinance with a Dark Skies task force. Work to resume after Zoning and Specific Plan updates for General Plan consistency, and following LCP, based on resources.
NATURAL RESOURCES (NR)	Goal 6	29	LOW PRIORITY	Consider point-of-sale efficiency retrofit requirements.	Community Development	Not started	

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COASTAL (C)	C-2.05	1	HIGH PRIORITY	Prepare a Local Coastal Program and secure California Coastal Commission certification. The LCP includes an update of the Land Use Plan (LUP), a Sea Level Rise Vulnerability Assessment (SLRVA) and Sea Level Rise Resiliency Plan (SLRRP), and an Implementation Plan (IP), which comprises Specific Plans for coastal zone areas.	Community Development	In progress	Work in progress with grant funding. The California Coastal Commission certified the Local Coastal Program Land Use Plan (LUP) on August 8, 2018. The City is now preparing an IP for public review, City Council consideration and adoption, and Coastal Commission certification.
COASTAL (C)	C-1.01-04	3	ON-GOING	Protect the public's right of coastal access where established through public ownership, legislative authorization prescriptive rights, as adjudicated by a court of law. Where appropriate and legally permissible, new development shall be designed to provide public access or be required to provide public access or irrevocable offer to provide public access, as a condition of development.	Community Development	On-going	Monitor and protect coastal access through discretionary process (conditions of approval and design review) and plan checks with Coastal Commission.
COASTAL (C)	C-1.04	4	ON-GOING	Identify and require property owners to remove all non-permitted structures, including signs and fencing, which inhibit legal public access.	Community Development	On-going	Part of code enforcement duties, along with collaboration with the Coastal Commission's enforcement division.
COASTAL (C)	C-1.11	6	ON-GOING	Update the City's website to facilitate regional access from Interstate 5 to coastal destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Community Development	On-going	Website improvements made as opportunities arise. Information added to City community maps (on website) including beach access and amenities, trails, parks, etc.
COASTAL (C)	C-1.14	7	ON-GOING	Preserve existing and identify opportunities for and encourage new low cost overnight accommodations in the Coastal Zone.	Community Development	On-going	Through liaison program, planning staff provides guidance to business and property owners with interest in establishing accommodation uses in coastal zone.

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COASTAL (C)	C-1.01-02	8	ON-GOING	<p>Access management programs for Capistrano Shores and the private beach area north of Capistrano Shores, La Ladera, Cyprus Shores, Cyprus Cove, and Cotton's Point private communities shall be prepared when development is proposed in one of these private communities and a property owner is required to dedicate public coastal access. The purpose of such programs shall be to provide maximum public access consistent with the Coastal Act of 1976. The access management programs shall be implemented by the City of San Clemente, other public agencies or by private homeowner associations that accept the offers of dedication. The access management program shall include the following: a. Establishment of hours of public access which shall include, at a minimum, the hours between sunrise and sunset, and b. The provision of aesthetically pleasing bicycle racks for the appropriate number of bicycles based on use and site conditions, and c. The provision of signage at the entrance to the private communities in order to make the public aware of the existence of the accessway and its hours of operation, and d. The provision of a public restroom facility, and e. The provision of signage relating to proper animal management and animal waste disposal on the beach trail.</p>	Community Development	On-going	<p>Monitor and protect coastal access through discretionary process (conditions of approval and design review). Enforcement in collaboration between City code enforcement and maintenance staff, the Orange County Sheriff's department, and the California Coastal Commission.</p>

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COASTAL (C)	C-2.10	14	HIGH PRIORITY	Evaluate Environmentally Sensitive Habitat Areas (ESHAs) to determine their viability, restore degraded ESHAs, remove ESHA designation from areas that no longer contain environmentally sensitive habitat.	Community Development	Completed	Included in certified Local Coastal Program Land Use Plan. ESHA impacts are evaluated as necessary in compliance with the LUP.
COASTAL (C)	Goal 4	16	ON-GOING	Update hazard maps (e.g., sea level rise, flood zones, etc.) as new information becomes available.	Community Development	On-going	Included in Local Coastal Program Sea Level Rise Vulnerability Assessment.
COASTAL (C)	C-4.03-4.06	17	ON-GOING	Prepare and implement a shoreline management strategy which includes, but is not limited to, the following: a. An examination of local and regional long-term erosion rates and trends to identify and plan for shoreline changes. b. An examination of mean sea level elevation trends and future sea level rise projections to help determine future erosion rates and plan for potential shoreline changes.	Community Development	On-going	Included in Local Coastal Program Sea Level Rise Vulnerability Assessment and resiliency studies in process.
SAFETY (S)	S-1.02	2	ON-GOING	Review and update building, zoning, and grading codes to ensure adopted standards are appropriate to mitigate potential geologic, seismic, soils, flooding, and noise hazards, and would comply with the Alquist-Priolo Act if an active fault were identified in the City.	Community Development	On-going	Projects are reviewed through the permitting process for compliance with grading and health and safety building codes.
SAFETY (S)	S-1.03	3	MEDIUM PRIORITY	Encourage public and private entities to ensure that buildings housing critical public facilities, such as schools, hospitals and emergency services, are seismically strengthened to meet applicable building codes.	Community Development	Not started	Projects are reviewed through the permitting process for compliance with grading and health and safety building codes.

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SAFETY (S)	S-3.02	6	ON-GOING	Obtain and maintain information on fire and wildfire hazards and home, business, and open space fire mitigation measures.	Community Development	On-going	
SAFETY (S)	S-4.01	8	ON-GOING	Review the Existing and Future Noise Contour Maps and Noise Ordinance for applicability to each development project to identify potential impacts to sensitive uses.	Community Development	On-going	Reviewed during DMT process, when applicable.
SAFETY (S)	S-4.04	10	ON-GOING	Working with other agencies and property owners, the City will seek to re-establish ocean views blocked by noise barriers, where feasible.	Community Development	On-going	
SAFETY (S)		12	ON-GOING	As part of a larger regional effort, improve safety in the Quiet Zone by using targeted and directed measures to reduce noise to within acceptable General Plan levels.	Community Development	On-going	Quiet Zone safety measures and permitting pursued with Public Works and other agencies as directed by Council.
SAFETY (S)	S-4.08	13	MEDIUM PRIORITY	Adopt and maintain a City policy of best management practices for live entertainment uses to mitigate noise impacts on residential or other sensitive uses.	Community Development	Not started	
SAFETY (S)	S-7.07	21	MEDIUM PRIORITY	Update the City's Design Guidelines to address crime prevention features in the orientation and design of new buildings and public facilities.	Community Development	Not started	Consider after updates to Zoning and Specific Plan for General Plan consistency, the LCP, and other high priority items.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-1.04	2	ON-GOING	Continue communication and cooperation efforts between City officials and CUSD, especially in the areas of population projections, safety and security, circulation and pedestrian elements, development of schools and funding sources, and monitoring of development activities to prevent overcrowding of schools and help meet future educational needs.	Community Development	On-going	Human Affairs Committee, and Public Works – Safe Routes 2 School program

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.04	12	LOW PRIORITY	Consider establishing an Art in Public Places Ordinance.	Community Development	Not started	In 2018, completed zoning amendments that streamlined review of murals. Zoning processes for other forms of public art will be considered after updates to Zoning and Specific Plan for General Plan consistency, the LCP, and other high priority items.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.03	13	LOW PRIORITY	With the update of Design Guidelines, consider guidelines that highlight cultural or historic themes for different General Plan Focus Areas that provide cohesion City-wide, without compromising their distinctiveness.	Community Development	Not started	Incorporate public art when opportunities arise through discretionary process (conditions of approval and design review).
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.04	14	ON-GOING	Incorporate unique public art in public improvements such as street lighting, sidewalks, walls, bridges and public buildings.	Community Development	On-going	Work with staff from Public Works and Beaches, Parks, and Recreation to add public art when opportunities arise.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-4.01	18	ON-GOING	Continue coordination among the City and other human services-related agencies and institutions, both locally and regionally.	Community Development	On-going	Human Affairs Committee
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-4.05	20	MEDIUM PRIORITY	Consider amending the Zoning Ordinance to encourage child care facilities to be established, especially where such facilities are appropriate to serve working parents.	Community Development	Not started	Consider after updates to Zoning and Specific Plan for General Plan consistency, the LCP, and other high priority items.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.12	26	HIGH PRIORITY	Review and update City landscaping and irrigation requirements for public and private development to ensure regulations promote drought-tolerant landscaping and systems best practices.	Community Development	In process	

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.03-04	32	ON-GOING	Review structures intended for human occupancy located in the 100-year flood plain for conformance with local, State and Federal (FEMA) requirements.	Community Development	On-going	Projects are reviewed through the permitting process for compliance with grading and health and safety building codes.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.07-08	46	LOW PRIORITY	Update our codes to encourage the private development of alternative energy infrastructure where appropriate.	Community Development	Not started	
GROWTH MANAGEMENT (GM)	GM-1.07	2	ON-GOING	Maintain a formal communication process with Camp Pendleton to stay informed of land use, noise, and other issues relating to military sites adjacent to the City.	Community Development	On-going	Staff has established lines of communication related to issues affected by base operations.
GROWTH MANAGEMENT (GM)	GM-1.06, 2.06	4	HIGH PRIORITY	Working with LAFCO, update the City's Sphere of Influence and Municipal Services Review to address potential development in unincorporated areas adjacent to the City.	Community Development	In progress	
GOVERNANCE (G)	G-1.01-02	1	ON-GOING	Community Development Department staff will annually evaluate progress in achieving the Strategic Implementation Program and other General Plan milestones. Staff will report its findings to the Planning Commission, City Council, and State agencies as necessary.	Community Development	On-going	Progress evaluated annually in the process of updating the annual budget and completing the State mandated General Plan and Housing Annual Progress Report (APR).
GOVERNANCE (G)	G-1.04, 1.08	2	ON-GOING	Community Development Department staff will develop annual Centennial General Plan and Housing status reports. Reports will include a system of indicators or other feedback mechanisms to track the General Plan's progress toward achieving its goals and community vision. The reports will be used to inform the Planning Commission, City Council, and the Long Term Financial Plan and annual budget process.	Community Development	On-going	Progress evaluated annually as part of the State mandated General Plan and Housing Annual Progress Report process.

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GOVERNANCE (G)	G-1.02	3	ON-GOING	Community Development Department staff will annually review the General Plan to ensure internal consistency and consistency with other Federal, State and local regulations and policies.	Community Development	On-going	
GOVERNANCE (G)	G-1.06	4	ON-GOING	Community Development Department staff will review each new Capital Improvement Plan and Long Term Financial Plan for consistency with the General Plan and report its findings to the Planning Commission and City Council.	Community Development	On-going	An analysis is completed as part of the process of updating the budget and Capital Improvement Program (CIP).
GOVERNANCE (G)	G-1.09, 1.11	5	ON-GOING	The City will collect an impact fee as part of development applications or permits to offset costs of maintaining the Centennial General Plan, including updating web based text and graphics.	Community Development	On-going	Impact fee is established
GOVERNANCE (G)	G-1.07	6	MEDIUM PRIORITY	Develop a Public Engagement Manual that includes specific strategies and guidelines for enhanced community notice and participation to promote informed and comprehensive decision-making. Strategies could include, but are not limited to, an interactive website, public opinion surveys, automatic public notifications through various media, etc.	Community Development	Started but inactive	Research and attendance in trainings and seminars. Work on manual was started but is inactive based on resources and higher priorities.

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GOVERNANCE (G)	G-3.08, G-3.09	7	ON-GOING	With clear communication and effective coordination among private and non-profit organizations, improve awareness and promote the following: a. The City's rich local arts, history and culture. b. Dark skies. c. Organic gardening and other health and wellness issues. d. City historic resource appreciation and preservation. e. Social and housing services. f. Residential landscape plantings in coastal canyon and bluff areas. The information should address recommended plant types and their care, invasive plants removal, and landscaping for fire safety. g. Maps of hazard areas, land use plans, etc. h. Energy conservation. i. Liaison and customer service programs. j. Preservation and creation of coastal terrestrial wildlife or plant sanctuaries.	Community Development	On-going	
MOBILITY AND COMPLETE STREETS (M)	M-1.09	25	ON GOING	Consider designating a law enforcement liaison officer for the bicycle and pedestrian community.	Public Safety	On-going	Law enforcement staffing is considered and adjusted through the annual budget process
BEACHES, PARKS and RECREATION (BPR)	BPR-1.03	26	ON-GOING	Monitor beach attendance and trends in beach usage, using the data to develop projections for future lifeguard tower and staffing needs.	Public Safety	On-going	Beach attendance and trends for individual beach usage are continually evaluated and lifeguard staffing is adjusted accordingly. Current trend has been a population shift from the north end our City beaches towards the south due to eroded beaches in the north.

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BEACHES, PARKS and RECREATION (BPR)	BPR-1.01	27	ON-GOING	Support and maintain active programs to enhance ocean safety through community education programs such as: School Outreach program; Junior Lifeguards; safety presentations to civic groups; distribution of rip current awareness materials to hotels, trolleys, and Metro-link Beach Train; Ocean Safety Public Safety Announcements (PSA's) on YouTube; and Neighborhood Beach Watch program teaching proficient surfers how to safely assist others in the ocean.	Public Safety	On-going	In 2019, Marine Safety presented ocean safety talks to eight elementary schools, reaching an estimated 1,660 participants; taught Neighborhood Beach Watch to 1,000 participants; provided rip current safety posters for all five City trolleys; taught over 800 Junior Lifeguard participants ocean safety; and produced and posted five one-minute PSA's on ocean safety on YouTube and the City website. Explore other social mediums to reach more each visitors for ocean safety education purposes.
SAFETY (S)	S-7.02,	19b	ON-GOING	Pursue emergency services grants and other funding opportunities for Marine Safety staffing, facilities, training, and programs.	Public Safety	On-going	FY 2019 pursued and obtained over \$17,000 in grants and funding for training for the lifeguards and Junior Lifeguard programs. Grants and funding have been received from the San Clemente Ocean Festival (\$1,200), the San Clemente Lifeguard and Junior Lifeguard Foundation (\$12,000), and Rancho Santiago College (\$3,750). These are annual grants and funding opportunities which will be pursued again in FY 2020.

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COASTAL (C) / SAFETY (S)	C-4.04/ S-7.02	25	ON-GOING	Monitor beach erosion and the limitations reduced beach widths will have on emergency transportation access and lifeguard tower placement. Develop alternative lifeguard tower designs, and methods for safely transporting equipment, personnel, and injured persons as necessary.	Public Safety	On-going	As beach widths have narrowed with erosion, Marine Safety has reduced the number of full-sized Jeeps from three to two and increased the number of smaller ATV's, as well as increasing the use of the Emergency Personal Watercraft for reaching emergencies via the water. In the future, new lifeguard tower designs or portable towers may be necessary, smaller vehicles used as well as more hand transportation of patients, and consideration of using more offshore modes of response via watercraft or boat may be necessary.
COASTAL (C) / SAFETY (S)	S-7.01, S-7.02	28	MEDIUM PRIORITY	Prepare a feasibility study to determine the best location for a new lifeguard headquarters. Consider future sea level rise, local and long-term sand erosion rates and trends, as well as applicable Coastal Act policies.	Public Works	Not started	Per Council will budget funds in FY2021 for this study.
LAND USE (LU)	LU-8.06, 9.05, 10.09, 12.09, 13.02, 14.05	18	ON-GOING	Develop strategies to improve transit, pedestrian and bicycle access and reduce congestion, possibly including shuttle services and bicycle facilities.	Public Works	On-going	Implemented trolley service starting in 2017. Continuing to improve and/or add bicycle facilities in conjunction with approved street rehabilitation projects. Also, continue to implement innovative rideshare program in partnership with Lyft.

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LAND USE (LU)	LU-11.09	22	MEDIUM PRIORITY	Develop a Downtown Improvement Plan to improve sidewalk quality and consistency and to encourage the construction and expansion of public spaces, such as courtyards, plazas and paseos.	Public Works	Not started	
LAND USE (LU)	LU-12.09	23	ON-GOING	Consider traffic calming strategies in the area.	Public Works	On-going	Do as requests/petitions are received and in conjunction with street improvement projects plus annual CIP planning.
LAND USE (LU)	LU-14.05	25	ON-GOING	Develop a new streetscape and landscaping plan and Safe Routes to School program to implement the Mobility and Complete Streets Element and Bicycle and Pedestrian Master Plan.	Public Works	On-going	Currently pursuing South El Camino Real land reduction and bicycle improvements. Completed Concordia and Shorecliffs Safe Routes to schools projects. Will consider and evaluate other opportunities as future grant solicitations become available. Due to ongoing nature of work going forward, in next SIP update staff will recommend changing priority to ongoing.

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)
URBAN DESIGN (UD)	Goals 7-14	1	ON-GOING	Expand and upgrade the City's important public places, giving high priority to urban design and streetscape improvements in the following areas, in no particular order: a. North Beach b. South El Camino Real, between T-Zone and Interstate c. Los Molinos d. South El Camino Real, south of Avenida Magdalena e. Del Mar/T-Zone f. Pier Bowl g. South El Camino Real, between Interstate 5 and Avenida Magdalena h. Camino de Estrella/Camino de Los Mares i. North El Camino Real	Public Works	On-going	Improvements are pursued as directed by Council through budget and Capital Improvement Program
URBAN DESIGN (UD)	UD-4.01, UD-4.06	10	MEDIUM PRIORITY	Establish programs to maintain clean, attractive sidewalks in commercial areas.	Public Works	Not started	No standard – City has Council approved program for T-Zone.
URBAN DESIGN (UD)		23b	HIGH PRIORITY	Review the standards established by the International Society of Arboriculture and adopt a citywide maintenance plan for street trees and City-owned trees, including trimming and pruning procedures, which cultivates the full potential of street trees as providers of shade and designators of key design corridors. Consider referencing the plan in the Tree Ordinance and into city policies for maintenance of city-owned trees.	Public Works	In progress	Plan to complete end of 2020.

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)
MOBILITY AND COMPLETE STREETS (M)	M-1.01, M-1.11-13	1	MEDIUM PRIORITY	Adopt a Street Design Manual based on the Model Design Manual of Living Streets.	Public Works	Not started	
MOBILITY AND COMPLETE STREETS (M)	M1.08	2	LOW PRIORITY	Conduct regular surveys of City residents to identify preferences and behavior and report on the survey results to the City Council to benchmark travel behavior.	Public Works	Not started	
MOBILITY AND COMPLETE STREETS (M)	M-1.19-24 M-2.11-54	3	ON-GOING	Implement the Bicycle and Pedestrian Master Plan, including candidate projects in subject to more detailed engineering studies.	Public Works	On-going	Considered as part of annual budget process. Implemented as part of annual CIP process.
MOBILITY AND COMPLETE STREETS (M)		6	LOW PRIORITY	If necessary to mitigate potential impacts, the City will implement improvements identified as mitigation measures in the Final Environmental Impact Report for the Centennial General Plan.	Public Works	Not started	
MOBILITY AND COMPLETE STREETS (M)	M-2.22, 2.46	8	ON-GOING	Working with other agencies, the City will seek grants to help develop, operate and maintain a comprehensive trail system through San Clemente's open spaces.	Public Works	On-going	Ongoing effort with regular maintenance and improvements.
MOBILITY AND COMPLETE STREETS (M)	M-1.04	11	LOW PRIORITY	Validate and incorporate a Multi-Modal Level of Service (LOS) or other metric to evaluate multi-modal facilities performance into future traffic studies.	Public Works	Not started	
MOBILITY AND COMPLETE STREETS (M)	M-1.11	13	ON-GOING	Consider preparing detailed concept plans to evaluate alternate visions for major MPAH corridors, and address types of multi-modal improvements that can be included within the constrained rights-of-way (unless it is decided to acquire more right-of-way) for various alternatives.	Public Works	On-going	Part of CIP project development process
MOBILITY AND COMPLETE STREETS (M)	M-2.39-41	15	ON-GOING	Identify and designate Class 2 bike lanes where considered appropriate and there is sufficient curb-to-curb street paveout width.	Public Works	On-going	Addressed in annual CIP process.

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MOBILITY AND COMPLETE STREETS (M)	M-2.17, 2.25-26	16	ON-GOING	Install vehicle actuation to detect bicycles (CVC 21450.5) and install bicycle detector pavement markings at traffic signals using best practices and adopted State or Federal standards when intersections with signals are rehabilitated.	Public Works	On-going	Addressed in annual CIP process when we have signal rehabilitation projects.
MOBILITY AND COMPLETE STREETS (M)	M-2.24	19	ON-GOING	Periodically review (for example, when the Bicycle and Pedestrian Master Plan is updated and as part of the Long Term Financial Plan process) official databases of bicycle and pedestrian accidents, analyze their causes and locations, and strive to reduce accidents through infrastructure improvements, community outreach and education and law enforcement efforts.	Public Works	On-going	Review reports of accidents.
MOBILITY AND COMPLETE STREETS (M)	M-2.21-22	21	ON-GOING	Integrate walking routes into new greenways and open space areas, where appropriate, and encourage them in existing greenways and open space areas.	Public Works	On-going	Improvements pursued as opportunities arise.
MOBILITY AND COMPLETE STREETS (M)	M-1.22-24M-2.29	23	LOW PRIORITY	Assist employers in implementing a comprehensive bicycle awareness program for their employees.	Public Works	Completed.	OCTA has a bike website: https://www.octa.net/Bike-Month-2019/ The website includes safety tips and employer resources. A link to the OCTA webpage is on the City website.
MOBILITY AND COMPLETE STREETS (M)	M-2.21, 2.25-26, 2.28	26	ON-GOING	Provide training opportunities for engineering and planning staff on ways to integrate bicyclists and pedestrians with the transportation network.	Public Works	On-going	Ongoing as training opportunities/ courses arise.
MOBILITY AND COMPLETE STREETS (M)	M-3.05	27	ON-GOING	Provide training and public outreach opportunities about bicyclists' and pedestrians' legal rights and duties for City engineering and planning staff, as well as for law enforcement officials.	Public Works	On-going	Ongoing. Conduct outreach when opening new major bike facilities.

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MOBILITY AND COMPLETE STREETS (M)	M-2.29	28	ON-GOING	Provide an outreach and education component to coincide with the first installation of any new type of bicycle facility as part of the implementation of the associated capital improvement project.	Public Works	On-going	Ongoing on an as-requested basis.
MOBILITY AND COMPLETE STREETS (M)	M-2.29	31	LOW PRIORITY	Collaborate with local businesses, bicycle shops, non-profits, schools, and government agencies to produce and distribute bicycle and pedestrian safety materials.	Public Works	Completed	OCTA has a bike website: https://www.octa.net/Bike-Month-2019/ The website includes safety tips and employer resources. A link to the OCTA webpage is on the City website.
MOBILITY AND COMPLETE STREETS (M)	M-1.22, 2.48-49	34	LOW PRIORITY	Establish a bicycle-friendly business program to encourage and facilitate use of alternative modes of transportation by employees and customers.	Public Works	Not started	OCTA has a bike website: https://www.octa.net/Bike-Month-2019/ The website includes safety tips and employer resources. A link to the OCTA webpage is on the City website.
MOBILITY AND COMPLETE STREETS (M)	M-2.30, 2.36 M-3.03	36	ON-GOING	Provide assistance to school districts in facility planning and transportation operations to ensure safety for users of all modes during school pick-up, drop-off and other special events.	Public Works	On-going	ADA ramps are installed or upgraded when implementing street rehabilitation projects.
MOBILITY AND COMPLETE STREETS (M)	M-1.21-22 M-2.31	37	LOW PRIORITY	Establish mode shift/share goals.	Public Works	Not started	
MOBILITY AND COMPLETE STREETS (M)	M-1.21-22 M-2.31	38	LOW PRIORITY	Track mode shift to quantify greenhouse gas reductions.	Public Works	Not started	
MOBILITY AND COMPLETE STREETS (M)	M-3.01	39	HIGH PRIORITY	Prepare and maintain an inventory of sidewalk facilities to determine where pedestrian improvements are most needed to provide a continuous safe route for pedestrians throughout San Clemente.	Public Works	In progress	Inventory is updated via ongoing inspections.

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MOBILITY AND COMPLETE STREETS (M)	M-3.02	40	ON-GOING	Retrofit streets and require developments to install public improvements that provide disabled access and mobility on public streets, as required by State or Federal law.	Public Works	On-going	This is an ongoing effort with regular maintenance.
MOBILITY AND COMPLETE STREETS (M)	M-3.01-02	41	ON-GOING	Work towards closing gaps in San Clemente's pedestrian network.	Public Works	On-going	Addressed via annual CIP budget process and with ongoing private development.
BEACHES, PARKS and RECREATION (BPR)	BPR-3.01-03	13	ON-GOING	Continue to maintain and enhance the City's beaches and Municipal Pier and seek outside funding sources to help support these efforts.	Public Works	On-going	This is an ongoing effort with regular maintenance.
BEACHES, PARKS and RECREATION (BPR)	BPR-3.06	14a	ON-GOING	Continue to enhance the beaches and beach support facilities at the Municipal Pier, recognizing their importance as City gateways, and North Beach train stations	Public Works	On-going	Ongoing effort. Completed North Beach opportunistic project in late 2016.
BEACHES, PARKS and RECREATION (BPR)	BPR-3.10-11	15	ON-GOING	Seek sand nourishment and replacement funding opportunities to ensure beachgoers have a high quality beach experience and to maintain ongoing monitoring activities.	Public Works	On-going	Received grants to continue pursuing federal sand project.
BEACHES, PARKS and RECREATION (BPR)	BPR-3.02	16	ON-GOING	Continue to provide and maintain beach fire pits in designated public beach locations.	Public Works	On-going	
BEACHES, PARKS and RECREATION (BPR)		27	ON-GOING	Implement the Bicycle and Pedestrian Master Plan by allocating a portion of the annual City budget to complete sidewalk projects that infill public sidewalk gaps and provide connectivity.	Public Works	On-going	Completed installation of AWS system in 2016.
BEACHES, PARKS and RECREATION (BPR)	BPR-3.02	47	MEDIUM PRIORITY	Implement the City's Quiet Zone/Railroad Safety Program.	Public Works	Completed	

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NATURAL RESOURCES (BPR)	NR-5.07	7	HIGH PRIORITY	Develop a Tree Ordinance. The ordinance will consider standards and procedures for city-owned property tree selection and removal, preservation and maintenance and the establishment of a tree canopy percentage target, based on standards encouraged by the International Society of Arboriculture. The tree ordinance shall include criteria for evaluating potential conflicts which may arise when trees uplift sidewalks or where new sidewalks are being constructed. Potential mitigation may include root pruning, modification of frontage improvements, root barriers, relocation, and removal and replacement.	Public Works	In progress	This will involve collaboration with Community Development. Plan to complete by end 2020.
NATURAL RESOURCES (BPR)	NR-2.07	8	MEDIUM PRIORITY	The City will develop and implement a utilities undergrounding plan to avoid the adverse impacts to aesthetic resources of public utilities and unmanned telecommunications facilities, where feasible and where costs of such undergrounding do not pose economic hardship. Where undergrounding is determined by the City to not be physically possible, such features shall be located and designed to reduce their visibility and in developed areas, consistent with prevailing architectural character and scale. In beaches, parks and open spaces areas, such facilities shall be designed and located to blend in with natural colors, textures and landforms.	Public Works	In progress	Report to City Council in Spring 2020.
NATURAL RESOURCES (NR)	Goal 4	10	ON-GOING	Maintain up-to-date information regarding the location of mineral resource zones in the City.	Public Works	On-going	Update information as opportunities become available.

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NATURAL RESOURCES (BPR)	Goal 6	18	ON-GOING	Solicit state and federal grants to implement the City's energy conservation programs as such funding becomes available.	Public Works and Utilities	On-going	Ongoing as opportunities arise.
NATURAL RESOURCES (BPR)	NR-7.02	22	LOW PRIORITY	Establish a retrofitting plan for outdoor lighting at City buildings, streets and parks.	Public Works	In progress	Similar for City facilities as lighting needs to be replaced, more efficient LED lighting is installed.
COASTAL (C)	C-1.07	2	ON-GOING	Maintain the San Clemente Beach Trails as part of the California Coastal Trail siting and design standard.	Public Works	On-going	Staff continues to seek funding opportunities to approved and potential projects.
COASTAL (C)	C-1.06, 1.11	5	ON-GOING	Periodically inventory beach access facilities to identify access needs. Based on the inventory, prepare capital improvements projects and/or establish schedule for renovating access facilities, and update the City's way-finding program to facilitate regional access from Interstate 5 to coastal destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Public Works	On-going	Part of on-going asset inspection and maintenance program.

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COASTAL (C)	C-1.06	11	ON-GOING	Seek funding to maintain and improve access ways, implement complete streets projects as identified in the Mobility and Complete Streets Element, and to enhance public coastal access, including: a. Improved pedestrian railroad crossings through the construction of at-grade, above-grade, or below-grade crossings at existing accessways. b. Additional off-street public parking spaces at or near public coastal access ways through improvements of existing beach parking lots and creation of parking lots, where feasible.	Public Works	On-going	Information is made available upon request.
COASTAL (C)	C-1.01	15	ON-GOING	Implement City Policies and Procedures (effective date September 5, 2001) regarding Management of Beach Facilities in terms of their maintenance, replacement, protection, or relocation.	Public Works	On-going	Information is made available upon request.
SAFETY (S)	S-1.01	1	ON-GOING	When feasible, make information on fault locations, soil hazards and areas of landslide or liquefaction publicly available, on request.	Public Works	On-going	
SAFETY (S)	S-2.04-06	4	ON-GOING	Review and update drainage and water retention studies and improvement plans to incorporate appropriate best practices and Federal, State, and County flood control regulations.	Public Works	On-going	Reviewing and updating drainage and water retention studies and improvement plans.
SAFETY (S)	S-2.06	5	LOW PRIORITY	Obtain and maintain information on flooding, tsunami, and sea level rise hazards and make the information publicly available.	Public Works	Not started	Target Spring 2020to complete.
SAFETY (S)	S-4.02-03	9	ON-GOING	Work with local, State and Federal agencies to reduce highway-generated noise levels to within acceptable General Plan levels.	Public Works	On-going	Part of current operations.

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SAFETY (S)	S-4.06	11	ON-GOING	Continue to use a program of truck prohibitions, including appropriate signage, to minimize truck traffic noise impacts to sensitive land uses.	Public Works	On-going	
SAFETY (S)	S-5.01	14	ON-GOING	Continue to collect and disseminate information relating to all hazards, as well as to radiological hazards preparedness, response, and recovery for SONGS.	Public Works	On-going	Occurs via emergency planning efforts.
SAFETY (S)		16	ON-GOING	Regularly review and update, exercise and revise the San Clemente Multi-Hazard Emergency Plan with appropriate best practices related to the community's natural and human-made hazards.	Public Works	On-going	Part of current operations.
SAFETY (S)	S-7.01	17	ON-GOING	Explore the siting and structural integrity of the City's critical facilities to identify and plan to mitigate any potential defects related to natural or human-made hazards.	Public Works	On-going	Part of current operations.
SAFETY (S)	S-7.08-09	18	ON-GOING	Continue to maintain and update emergency services, preparedness, response and recovery plans and training programs that meet Federal and State requirements.	Public Works	On-going	Pursuing emergency services grants and other funding opportunities
SAFETY (S)	S-7.02	19a	ON-GOING	Pursue emergency services grants and other funding opportunities for emergency planning, and public safety.	Public Works	On-going	Information is made available upon request, outreach made when possible.
SAFETY (S)	S-7.03	22	ON-GOING	Provide educational materials and outreach efforts to inform the public about emergency preparation and response, and about the availability of emergency services.	Public Works	On-going	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.01	30	ON-GOING	Continue to prepare 5-year Capital Improvement Programs for the City's storm drainage system.	Public Works	On-going	Fee schedule periodically reviewed.

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	40	ON-GOING	Upgrade City facilities by installing energy-efficient lighting where feasible, upgrading City facilities with EnergyStar or equivalent facilities, updating HVAC systems and establishing shut-off times, occupancy-sensing lighting controls, programmable thermostats and variable speed drive motors in City water and sewer pumping stations.	Public Works	On-going	LED traffic signals completed, and almost all LED pedestrian signals completed.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	41	ON-GOING	Transition to light emitting diode traffic signal light bulbs and pedestrian crossing signals.	Public Works	On-going	Continue to seek grant funds.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	42	ON-GOING	Where appropriate and feasible, install solar-powered street radar signs.	Public Works	On-going	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.09	45	ON-GOING	Pursue grant funding and other financial resources to offset the public cost of energy retrofits to existing City facilities.	Public Works	On-going	Reviewed by Public Works, Sewer, and Water Departments
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	NR-2.07	48	MEDIUM PRIORITY	Update priorities for the undergrounding of overhead utility lines, including implementation plan and funding strategies.	Public Works	In progress	
GROWTH MANAGEMENT (GM)	GM-2.03, 2.05	1	ON-GOING	Continue to regularly update development impact fees and/or other financing mechanisms so that development outside City Limits that request use of City services or facilities pays the full costs needed to serve it and does not decrease levels of service to San Clemente residents.	Public Works	On-going	Standards periodically reviewed.
GROWTH MANAGEMENT (GM)	GM-2.01	5a	ON-GOING	City shall periodically update its standards for the provision of public services and facilities to reflect current needs and costs, including: drainage/flood control, parks, water and wastewater, and traffic.	Public Works	On-going	Standards periodically reviewed.

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)
URBAN DESIGN (UD)	UD-4.04	9	MEDIUM PRIORITY	Work with neighborhood volunteers to establish a Zero Trash chapter, or similar organization devoted to keeping San Clemente litter free. [Link to ZeroTrash.org]	Utilities	Not started	
URBAN DESIGN (UD)	UD-5.18	18	ON-GOING	Develop incentives for the use of drought-tolerant and California native species in landscape design.	Utilities	On-going	There incentives for turf removal and installation of drought tolerant plants along with drip irrigation conversion.
NATURAL RESOURCES (NR)	NR-1.06	5	HIGH PRIORITY	Working with community volunteers, conservation clubs, youth groups and non-profit agencies, help plan and support conservation activities such as habitat restoration, interpretive signage and tours, trail building, erosion control and litter removal.	Utilities	Not started	
NATURAL RESOURCES (NR)	NR-5.03	13	ON-GOING	Implement greenhouse gas emission reduction measures of the City's Climate Action Plan.	Utilities	On-going	Funding and resources are needed for Utilities to implement this program.
NATURAL RESOURCES (NR)	Goal 5	15	ON-GOING	Review and update the San Clemente Municipal Code to further the goals, policies and measures of the Climate Action Plan and Sustainability Action Plan. Enforce provisions and establish additional energy performance requirements in the building code as information becomes available.	Utilities	On-going	Funding and resources are needed for Utilities to implement this program.
NATURAL RESOURCES (NR)	NR-6.08	16	ON-GOING	Promote private utility programs for energy audits of existing structures and public education programs to promote energy conservation. The programs should define the current levels of use, compare these to current standards for similar types of structures and prescribe corrective methods to improve conservation.	Utilities	On-going	Funding and resources are needed for Utilities to implement this program.

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)
NATURAL RESOURCES (NR)	NR-6.04	27	ON-GOING	Consider potential for achieving LEED Operations and Maintenance certification, or the equivalent, for appropriate City facilities.	Utilities	On-going	Funding and resources are needed for Utilities to implement this program.
NATURAL RESOURCES (NR)	Goal 6	28	ON-GOING	Consider programs that benchmark and sub-meter all City facilities and audit energy usage.	Utilities	On-going	Funding and resources are needed for Utilities to implement this program.
NATURAL RESOURCES (NR)	NR-6.07	30	ON-GOING	Research opportunities for Power Purchase Agreements (PPAs) and Sustainable Communities Program (SDG&E) for renewable power on City facilities.	Utilities	On-going	Funding and resources are needed for Utilities to implement this program.
NATURAL RESOURCES (NR)	NR-6.08	31	ON-GOING	Continue to promote energy conservation and educate residents on benefits of energy efficiency and solar power generation.	Utilities	On-going	Funding and resources required to implement this program. Participate in local forums.
NATURAL RESOURCES (NR)	NR-6.07	32	ON-GOING	Continue to promote utility sponsored programs and training for City staff, local businesses and residents.	Utilities	On-going	Met with SDG&E and coordinated with utilities.
NATURAL RESOURCES (NR)	NR-6.07	33	ON-GOING	Approach SDG&E about forming a local government partnership to develop, operate and maintain energy resources using sustainable practices and materials.	Utilities	On-going	Ongoing part of routine maintenance and considered as part of CIP design and implementation process.
SAFETY (S)		15	HIGH PRIORITY	Study the feasibility and practicality of obtaining adequate generators for critical City facilities that do not currently have them.	Utilities/ Public Works	In progress	Generator operational at old city hall site on Avenida Presidio. A feasibility study is a planned activity for FY2020. Generators Study is ongoing with Trussell Engineers to evaluate wastewater processes and chemical usage. have been evaluated and implemented as recommended within the City's Water Master Plan.

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)
SAFETY (S)	S-7.10	23	ON-GOING	Support and maintain active programs to enhance community safety, emergency preparedness and disaster response through volunteer programs such as the Community Emergency Response Team Program (CERT), Retired Senior Volunteer Program (RSVP), Explorer Scouts, Neighborhood Watch and Radio Amateur Citizen Emergency Services (RACES).	Utilities	On-going	Part of current operations.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-Goal 5	21	ON-GOING	Study feasibility and effectiveness of new technologies to reduce the use of chemicals at the water treatment plant.	Utilities	On-going	This is an ongoing activity, a study by Trussell Engineers will be completed in FY2020.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.02	22	MEDIUM PRIORITY	Implement a tiered water rate structure to incentivize water conservation.	Utilities	Completed	Cost-of-Service study was completed in FY 2018 and replaced tiered rates with a uniform rate based on customer class. Demand Management Rates were established in the event of a drought or major water supply challenge.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.08	23	ON-GOING	Expand local water recycling capabilities.	Utilities	On-going	Participating in regional study and designing expansion of the system.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.05	24	ON-GOING	Explore the feasibility of desalinization and other regional projects as an alternative resource to reduce the City's dependency on imported water.	Utilities	On-going	Plan is updated as needed.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.06	25	ON-GOING	Maintain and update the City's Urban Water Management Plan, as needed, and implement and enforce the water conservation ordinance.	Utilities	On-going	Urban Water Management Plan is updated every five years. Outreach is completed as part of the City's Water Conservation Program.

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.09	27	MEDIUM PRIORITY	Complete water efficiency use surveys of all City facilities.	Utilities	In progress	Planned activity for FY2020.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.07	28	ON-GOING	Continue providing education and community outreach on water conservation options and methods.	Utilities	On-going	Part of regular operations.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.02	29	HIGH PRIORITY	Review and if necessary, update the existing City Drainage Master Plan in order to identify deficiencies and needed improvements in the drainage system.	Utilities	In progress	Study is drafted and in process with approval expected in 2020.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.07	31	ON-GOING	Review and amend as necessary and appropriate, drainage impact fees collected from new development for the construction of new drainage facilities necessitated by the new development.	Utilities	On-going	Consider fee adjustment following the completion of Drainage Master Plan.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-7.01	33	ON-GOING	Continue to implement the Clean Ocean Program and Stormwater Local Implementation Plan to protect local surface water quality and meet or exceed applicable regional, state and federal requirements.	Utilities	On-going	Staff enforcing water quality run-off standards. Clean Ocean Program sunsets and will be up for renewal in June 2020.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-8.02	36	LOW PRIORITY	Establish a strategic plan and public outreach campaign to exceed solid waste diversion requirements of AB 939, including waste created by construction and demolition activities.	Utilities	Completed	Implemented an organics collection program in 2016.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-8.05	37	ON-GOING	Continue using rubberized asphalt and recycled aggregate for City street projects, as appropriate.	Utilities	On-going	Where appropriate, City uses rubberized asphalt for street rehabilitation projects
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-8.10	38	ON-GOING	Achieve state solid waste requirements including but not limited to a minimum construction and demolition waste diversion requirement of 75 percent.	Utilities	On-going	Upgrades completed in 2016 and on an ongoing basis.

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.09	43	LOW PRIORITY	Explore the feasibility of establishing a City grant program to provide funding support for local energy retrofiting projects.	Utilities	Not started	Funding and resources are needed for Utilities to implement this program.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	44	LOW PRIORITY	Consider requiring future City facilities to meet LEED Certification standards or equivalent standards.	Utilities	Not started	Funding and resources are needed for Utilities to implement this program.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-Goal 9	47	MEDIUM PRIORITY	Implement the Climate Action Plan and Sustainability Action Plan.	Utilities	Not started	Specific actions considered in annual budget process. Funding and resources are needed for Utilities to implement this program.

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)	REASON FOR SIP CHANGES
MOBILITY AND COMPLETE STREETS (M)	M-3.05 M-2.29	22	ON-GOING	Include Host Bicycle-bicycle and Walking walking Safety-safety lessons in City recreation programs such as international walk/bike to school day events and collaborate with local schools and law enforcement to offer bicycle and pedestrian skills and safety education programs.	BPR	On-going	Bike safety is highlighted annually at Fun on the Run and introduced at the San Clemente Playschool.	Consolidate M1, M22, M24.
MOBILITY AND COMPLETE STREETS	M-3.03	24	HIGH PRIORITY	Expand the Safe Routes to School program, including International Walk/Bike to School events, and encourage all schools to get involved.	BPR	In progress	Walk to School events are initiated through the schools; Staff work to incorporate Fun on the Run services into National Walk to School Day.	Consolidate M1, M22, M24.
BEACHES, PARKS and RECREATION	BPR-1.01-03	1	ON-GOING	Explore new opportunities for all City recreational facilities to improve programming and maximize facility use.	BPR	In progress	Staff continually evaluates recreational facilities and programs to maximize use.	Consolidate M1, M22, M24.
BEACHES, PARKS and RECREATION (BPR)		2	MEDIUM LOW PRIORITY	Work with community groups to help promote and establish projects that help celebrate the City's surf heritage.	BPR	Not started		Change priority (workload, less urgency).
BEACHES, PARKS and RECREATION	BPR-1.01-03	3	ON-GOING	Continue to provide a variety of programs to meet a range of needs and maximize facility use.	BPR	In progress	Currently offer programming for infants to seniors, including physical fitness, arts, aquatics, education, and more.	Consolidate BPR3, BPR4, BPR5.
BEACHES, PARKS and RECREATION	BPR-1.03	4	ON-GOING	Monitor program participation to identify demand, including populations with special needs.	BPR	In progress	Programs including contract Special Needs programming are currently offered and monitored through Recreation.	Consolidate BPR3, BPR4, BPR5.

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BEACHES, PARKS and RECREATION (BPR)	BPR-1.03 BPR-2.02-03	5	ON-GOING	Monitor, plan, and implement recreational programs based on demand and resources according to the Beaches, Parks, and Recreation Master Plan facility (including beaches) use, population and development projections to plan for future program, facility, and staffing needs.	BPR	On-going	Facility, program, and staffing needs are continually evaluated. Starting Fiscal year 19-20, staff will evaluate and redesign aging recreation programs (middle school after hours and elementary school after school) to align with new community needs, as directed in Beaches, Parks, and Recreation Master Plan.	Consolidate BPR3, BPR4, BPR5.
BEACHES, PARKS and RECREATION (BPR)	BPR-2.09	8	MEDIUM PRIORITY ON-GOING	Establish or improve joint-use agreements to maximize public recreation opportunities.	BPR	Not started On-going		Change to ongoing. Activities are recurring
BEACHES, PARKS and RECREATION	BPR-2.07	9	- MEDIUM PRIORITY	Consider reconfiguring Bonita Park to meet changing park user needs and provide additional parking for the Los Molinos area.	BPR	In progress	A site specific Master Plan for Bonito Canyon Park is recommended by the BPR Master Plan.	Consolidate BPR9, BPR51.
BEACHES, PARKS and RECREATION (BPR)	BPR-6.14	12	ON-GOING	The City will continue to support a dog park and access for dogs in neighborhood parks.	BPR	On-going	Staff promote the dog park and dog policies.	
BEACHES, PARKS and RECREATION (BPR)	BPR-4.04	17	HIGH PRIORITY	Work with private land owners to help expand the community trails network by making privately-owned trails available for public use.	BPR	Not started Completed		
BEACHES, PARKS and RECREATION (BPR)	BPR-5	21	LOW PRIORITY	Incorporate golf course management and design improvements in future Beaches, Parks and Recreation master planning.	BPR	Not started Completed	2018 BPR Master Plan excludes golf services given the designated use of the golf course land.	
BEACHES, PARKS and RECREATION (BPR)	BPR-6.02	26	ON-GOING	Encourage that healthy foods be served at City-sponsored events, meetings, and community-wide forums.	BPR	On-going	Staff encourages other departments and community groups to serve healthy food.	

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BEACHES, PARKS and RECREATION (BPR)	BPR-7.01, 7.05	28	ON-GOING	Pursue funding Encourage private contributions to <u>such as private contributions, grants, and public-private partnerships</u> provide, improve or maintain public improvements <u>recreational facilities</u> that promote health and wellness, such as <u>for</u> fitness stations, benches, bike racks, and play equipment, <u>and other improvements.</u>	BPR	On-going	Staff encourages private organizations to include public improvements in new developments- and works with the Friends Foundation on the promotion of health and wellness in underserved areas.	Consolidate BPR28, BPR29, BPR50.
BEACHES, PARKS and RECREATION	BPR-7.01	29	ON-GOING	Seek grant funding and innovative public-private partnerships, where feasible, to increase residents' access to healthy foods and opportunities for physical activity, especially in underserved areas.	BPR	In progress	Staff is working with the Friends Foundation for opportunities to promote health and wellness in underserved areas.	Consolidate BPR28, BPR29, BPR50.
BEACHES, PARKS and RECREATION (BPR)	BPR-6.02, 6.12	34	ON-GOING	Continue collaboration with local health providers to provide public health programs and services in City parks with an emphasis on target areas.	BPR	On-going	Staff actively participates with NuPAC and continues to work with the OC Health Department on initiatives that promote wellness, including the Fun on the Run Mobile Recreation Program and Goal Zone Sports.	
BEACHES, PARKS and RECREATION (BPR)	BPR-6.11	35	ON-GOING	Staff shall continue participation in healthy living programs sponsored by collaborative partners and active youth.	BPR	On-going	Staff works with several collaborative partners, including the G.R.I.P. Initiative and NuPAC; additionally staff support community events hosted by non-profits which promote health and wellness, including the High 5 For Fitness event and the San Clemente Health & Wellness Expo..	
BEACHES, PARKS and RECREATION	BPR-7.01	50	ON-GOING	Pursue grants and other funding opportunities for beaches, trails, parks and other recreational facilities in San Clemente.	BPR	In progress	Staff complete and submit grants as opportunities arise.	Consolidate BPR28, BPR29, BPR50.

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BEACHES, PARKS and RECREATION (BPR)	BPR-4.07	51	HIGH PRIORITY ON-GOING	Regularly r Review and update the Beaches, Parks and Recreation Master Plan , Bike and Pedestrian Master Plan and the City Facilities Master Plan including site specific park plans based on the budget and Capital Improvement Program. Park plan updates are to provide adequate guidance for the provision of parks, trails, and other recreational facilities.	BPR	On-going In process	BPR Master Plan was adopted March 2018. The RFP for a site specific master plan update for Bonito Canyon, San Gorgonio, Steed Park, San Luis Rey, and Linda Lane Parks was released. All are expected to be completed by fall 2020.	Clarify intended focus on recurring updates of BPR Master Plan.
BEACHES, PARKS and RECREATION (BPR)	BPR-7.04	52	ON-GOING HIGH PRIORITY	Investigate the possibility of establishing a volunteer staffing program to assist with recreational programs and reduce staffing costs at City public parks and recreational facilities.	BPR	On-going In process	Staff is researching other agencies' volunteer programs and continues to work with the Friends of San Clemente BPR Foundation on volunteer opportunities at events.	Change to ongoing. Activities are recurring.
NATURAL RESOURCES (NR)	NR-1.01	3	MEDIUM LOW PRIORITY	Create minimal and appropriate signage along the Coastal Beach Trail and in the Vista Hermosa Sports Park for educational outreach about critical habitats and native plant and animal species.	BPR	Not started		Change priority (workload, less urgency).
NATURAL RESOURCES (NR)	NR-1.06	5	HIGH PRIORITY	Working with community volunteers, conservation clubs, youth groups and non-profit agencies, help plan and support conservation activities such as habitat restoration, interpretive signage and tours, trail building, erosion control and litter removal.	BPR	Not started		Change lead to Utilities based on roles.
LAND USE (LU)	LU-7.02, 7.03	5	HIGH PRIORITY ON-GOING	Meet with medical office professionals and hospital administration to better understand their needs and use of City resources, and provide leadership to help them better accomplish the City's goals and objectives.	City Manager	On-going In progress	Staff continues to seek options to better address medical services in San Clemente. City will consider zoning changes in 2020 to accommodate a hospital.	Change to ongoing. Activities are recurring.

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LAND-USE	LU-6.02	10	MEDIUM PRIORITY	Meet with higher education administrators, trade school organizations and local businesses to better understand the opportunities to attract an educational or occupational training anchor in the Professional Business Overlay area.	City Manager	Not started		Consolidate LU10, ED11.
ECONOMIC DEVELOPMENT	ED-1.01	2	HIGH PRIORITY	Consider adopting a Business Retention and Expansion (BRE) Program.	City Manager	In progress	Reviewing methods and practices that encourage business retention and expansion.	Consolidate ED2, ED4, ED5.
ECONOMIC DEVELOPMENT (ED)	ED-1.01	4	MEDIUM PRIORITY	Adopt and implement an Economic Development Strategy that considers a Business Retention and Expansion (BRE) program, includes a branding and public relations program, and working with the local arts community. The Strategy shall emphasize the mid- and long-term development of the local economy rather than focusing on individual projects. It will incorporate the long-term goals of the General Plan, but may also include additional goals with shorter time horizons. The Economic Development Strategy shall establish measurable objectives and a performance evaluation mechanism.	City Manager	Not started		Consolidate ED2, ED4, ED5.

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ECONOMIC DEVELOPMENT	-	5	MEDIUM PRIORITY	Adopt and implement a Branding and Public Relations Program. The Economic Development Strategy shall include a branding and public relations program to establish a unified identity for San Clemente based on its Spanish Village by the Sea history. The Strategy shall also include implementation measures to ensure consistent quality of the "brand experience" and create a communications program to publicize the San Clemente brand for residents, visitors and potential visitors.	City Manager	Not started		Consolidate ED2, ED4, ED5.
ECONOMIC DEVELOPMENT	-	8	HIGH PRIORITY	Establish and operate a City business visitation program to improve communication and understanding of business needs, opportunities and issues.	City Manager	In progress	Evaluating. Implemented through the Community Liaison program.	Consolidate ED3, ED6, ED8.
ECONOMIC DEVELOPMENT (ED)	ED-2.02, 2.04	9	MEDIUM PRIORITY <u>N-GOING</u>	Partner with regional business support agencies, such as the Orange County Workforce Investment Board and the Orange County Small Business Development Center, to ensure businesses in San Clemente are aware of and have access to workforce recruitment and training services, and to ensure residents are aware of and have access to job search and business start-up training.	City Manager	On-going Not started		Change to ongoing. Activities are recurring.
ECONOMIC DEVELOPMENT (ED)		11	LOW PRIORITY <u>N-GOING</u>	<u>Meet with higher education administrators, trade school organizations and local businesses to better understand the opportunities to attract an educational or occupational training anchor in the Professional Business Overlay area.</u> Attract higher education facilities to San Clemente.	City Manager	On-going Not started		Clarify focus and objectives of ongoing activities.

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ECONOMIC DEVELOPMENT (ED)	ED-2.03	12	ON-GOING	Continue to support and promote an annual business awards program to recognize San Clemente's outstanding business citizens.	City Manager	On-going	On-going with San Clemente Chamber of Commerce and City Manager.	
ECONOMIC DEVELOPMENT (ED)	ED-5 (esp 5.06)	15	LOW PRIORITY ON-GOING	Establish and maintain a method to implement and update the <u>Information Technology Strategic Plan as needed to guide</u> rack <u>communications</u> and information technology demands <u>decision making, budgeting, and implementation of</u> residents and employees, both current and future <u>across all City functions and operations.</u> The updates are to reflect new <u>technology initiatives and technological advancements, while adapting to changing business needs and financial conditions.</u>	City Manager	Not started On-going		Clarify focus and objectives of ongoing activities.
ECONOMIC DEVELOPMENT	ED-5.07	16	HIGH PRIORITY	Maintain best practices in local government for providing public information and in e-government.	City Manager	In progress	On-going, as part of the IT Strategic Plan, staff are being diligent to continue to maintain best practices.	Consolidate ED16, M29.
ECONOMIC DEVELOPMENT (ED)	ED-5.03, 5.06	17	LOW PRIORITY	Establish a Technology Advisory Task Force to serve as a liaison between community stakeholders, staff and elected officials and to make recommendations to the City Council on technology matters.	City Manager	Not started Completed	On 6/18/19, the City Council reviewed its commissions and committees and decided not to pursue a technology advisory task force at this time.	
ECONOMIC DEVELOPMENT	-	18	LOW PRIORITY	Review and consider incorporating the Wireless Communications Master Plan, or portions thereof, into a broader Technology Master Plan that incorporates aspects of the preceding implementation ideas and other technologies.	City Manager	Not started	IT is implementing an IT Strategic Plan. Staff to meet with IT to understand if a broader Technology Master Plan is needed, or if it would be a duplicative effort.	Consolidate ED15, ED18.
MOBILITY AND COMPLETE STREETS (M)	M-2.11	29	LOW PRIORITY ON-GOING	Develop City-wide navigational <u>Geographic Information System solutions for public engagement, spatial analysis, decision support, and mapping tools such as maps, digital map, GPS, or other emerging and visualization technologies.</u>	City Manager	On-going Not started	Community Development & Public Works have utilized Arc GIS to create Story Maps for Development projects in the City, location and status of short-term lodging units, and proposed CIP projects.	Clarify IM to reflect focus and goals of GIS ongoing programs and activities.

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MOBILITY AND COMPLETE STREETS	M-1.22	32	ON-GOING	Encourage City officials and employees, as well as other employers, to participate in "Bike to Work Month" and "Bike to Work Week."	City Manager	On-going	Staff will work with Public Works to Promote Bike to Work Week in May 2020	
BEACHES, PARKS and RECREATION (BPR)	BPR-2.10	11	ON-GOING	Work with other public agencies and non-profit organizations to help ensure all community-serving facilities, such as libraries, health centers, wellness centers, recreation facilities and parks are universally accessible.	City Manager	On-going	On-going, it is collaborative effort between Risk Management & Community Development Building Services	
BEACHES, PARKS and RECREATION (BPR)	BPR-6.08	32	ON-GOING	Continue City-sponsored Mayor's Walks and similar activities to encourage residents' participation in community events and encourage healthy neighborhoods.	City Manager	On-going	On-going effort with BPR and City Manager.	
BEACHES, PARKS and RECREATION (BPR)		33	ON-GOING	Ensure that Police Services continues to work with neighborhoods to promote safety and the "Neighborhood Watch Program."	City Manager	On-going	On-going effort with OCSD and City Manager. In the FY19-20 Budget, the City added a full time Crime Prevention Specialist (CPS) to its contract with OCSD. The CPS is tasked with promoting and expanding Neighborhood Watch programs.	
BEACHES, PARKS and RECREATION (BPR)		39	ON-GOING	Promote and support a City Employee Wellness Program.	City Manager	On-going	Implemented and on-going program	
SAFETY (S)	S-3.03	7	ON-GOING	Partner with Orange County Fire Authority to pursue grant and other funding opportunities for appropriate Fire and Emergency Medical Services measures, staffing, and facilities, and to support wildfire mitigation efforts in the City and in surrounding open space areas such as the Richard and Donna O'Neill Conservancy and San Onofre State Beach.	City Manager	On-going	Staff applied for the CAL Fire Fire Prevention Grant for 2018-2019, but was not awarded funding. Staff plans to apply for the same grant for wildfire mitigation in the future. Reviewed during budget process .On-going with City staff and OCFA.	

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SAFETY (S)	S-7.04	20	MEDIUM PRIORITY <u>N-GOING</u>	Information Technology staff will periodically review and update an emergency preparedness and response plan into overall City Emergency Response Plan.	City Manager	On-going		Change to on-going. Activities are recurring.
SAFETY (S)	S-7.01	24	ON-GOING	Support and maintain an Active Ambulance Subscription Service.	City Manager	On-going	Implemented and on-going.	
PUBLIC SERVICES, FACILITIES AND UTILITIES	PSFU-1.06	1	- LOW PRIORITY	Publicize and promote the successes of the schools on an ongoing basis. While this is a typical responsibility of the local school district, we recognize that an educated workforce and quality educational opportunities are important considerations for investment by residents, businesses and property owners, and as such, we seek to recognize local educational excellence.	City Manager	Not started		Not needed. The promotion of schools is a function of the school district.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	Goal 1	5	LOW PRIORITY	Explore opportunities to establish a new San Clemente School District.	City Manager	Not started <u>Completed</u>		
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-2.01	6	MEDIUM PRIORITY	Work closely with the County of Orange Library System and Friends of the San Clemente Library to understand their local services and facilities needs.	City Manager	Not started <u>Completed</u>	-City worked with County to facilitate an expansion of the library	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU Goal 2	8	ON-GOING <u>HIGH PRIORITY</u>	Explore opportunities to expand library services through creative public/private/non-profit partnerships, either as a supplement or alternative to the County operation.	City Manager	Not started <u>On-going</u>	Will be reviewing options in FY 2020	Change to ongoing. Activities are recurring.
PUBLIC SERVICES, FACILITIES AND UTILITIES	PSFU-3.02	9	- LOW PRIORITY	Work with the local arts community to contribute to future economic development through tourism, branding and retail spinoffs, and community events or activities.	City Manager	Not started		Consolidate PSFU9, PSFU15, ED3, ED6, ED8.

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.02-03	15	ON-GOING	Foster e Collaboration between City, with art associations, non-profits, businesses, educational institutions and the private sector to provide more opportunities and venues for cultural arts programs, including the establishment of a performing arts venue in San Clemente.	City Manager	On-going		Minor clarifications.
PUBLIC SERVICES, FACILITIES AND UTILITIES	PSFU-3.01	16	MEDIUM PRIORITY	Establish a dedicated source of funding for preservation, enhancement and promotion of arts and cultural and historical resources and programs.	City Manager	Not started		Consolidate PSFU16, HP7.
ECONOMIC DEVELOPMENT (ED)	ED-1.03	1	ON-GOING MEDIUM PRIORITY	Consider establishing an Economic Development Manager Position. The Economic Development Manager may be a full-time or part-time position, funded by the business community, or through a mix of public and private funding sources.	City Manager	On-going Not started	Staffing changes are considered through annual budget process.	Change to ongoing. Activities are recurring.
GROWTH MANAGEMENT (GM)	GM-1.02	3	ON-GOING MEDIUM PRIORITY	Maintain City participation in the Richard and Donna O'Neill Conservancy, located on the Reserve at Rancho Mission Viejo.	City Manager	On-going Not started		Change to ongoing. Activities are recurring.
GROWTH MANAGEMENT (GM)	GM-2.01	5b	ON-GOING	City shall periodically update its standards for the provision of public services and facilities to reflect current needs and costs, including: fire/emergency medical, library, and police.	City Manager	On-going	On-going, the review of these standards will be considered during the City's Long Term Financial Plan and the annual budget process.	Minor clarifications.
GROWTH MANAGEMENT (GM)		6	ON-GOING	If annexation to the City is considered, the potential annexation shall require preparation of an economic impact analysis.	City Manager	On-going	In the event of an annexation, this requirement will be met.	

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GROWTH MANAGEMENT (GM)	GM-1.03	7	ON-GOING	The City will study and adopt updated fees and other appropriate financing measures to increase revenue and ensure adopt a development fee program and other appropriate financing measures, so that new in-City development pays its share of the costs of new services and facilities needed to serve it.	City Manager	On-going	Staff periodically updates its fee, along with financing mechanisms to ensure new development covers costs of future City services.	Clarify fee study updates are for an overall review of revenue to cover costs.
LAND USE (LU)		1a	HIGH PRIORITY	Update the Zoning Ordinance, and Zoning Map, Local Coastal Program and specific plans to ensure for consistency with the Centennial General Plan. Key land use related areas to be revised include, but are not limited to: a. Zoning district changes to reflect General Plan land use changes. b. Mixed use districts development standards to reflect land use changes in the Focus Areas. c. Consideration of form-based standards for Avenida del Mar and El Camino Real, with emphasis on the commercial core in the T-Zone. d. New development standards for Professional Business and Medical Office Overlays. e. New standards to reflect the increases in Floor Area Ratios (FARs) in commercial areas along El Camino Real. f. Amending the Forster Ranch Specific Plan to change the former hotel site from CRC2 to RH and to require the property be used for senior housing.	Community Development	In progress Completed	In 2015, commercial and mixed-use Zoning districts, and the Zoning Map were updated. In 2018, zoning updates were finished to make Zoning consistent with the General Plan and involved certifying the Land Use Plan (LUP) part of the LCP.	Highlight completed work and to reflect phasing of the work programs. Added IM LU1b below for inland Specific Plan updates. The Local Coastal Program and coastal Specific Plan updates are addressed in IM C1.
LAND USE (LU)	-	1b	HIGH PRIORITY	Update Specific Plans for City areas outside the Coastal Zone to be consistent with the Centennial General Plan	Community Development	Not Started	Work will follow updates of Specific Plans of areas in the Coastal Zone as part of the Local Coastal Program Implementation Plan	Highlight completed work and to reflect work program phasing.

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LAND USE (LU)	LU-2.01, 2.03	2	LOW PRIORITY	Establish design standards <u>guidelines</u> for automobile repair, fueling stations, outdoor storage, and similar uses which provide for their physical and visual compatibility with the district in which they are located; including standards for building character and design, materials, colors, landscape, signage, lighting, and other pertinent elements.	Community Development	Not started	Design guideline updates will be prioritized and scheduled after updates to Specific Plans for General Plan consistency, and following the LCP, based on resources.	
LAND USE (LU)	LU-1.02	4	LOW PRIORITY	Evaluate the locations of fast food outlets and drive-through restaurants and where applicable, establish <u>zoning</u> standards for the spatial distribution of such uses.	Community Development	Not started		
LAND USE (LU)	LU-8.01, <u>8.02</u>	6	HIGH <u>MEDIUM</u> PRIORITY	Update the Rancho San Clemente Business Park Specific Plan <u>Business and Industrial Park regulations to facilitate the establishment of</u> to strengthen policies to encourage light manufacturing and business-oriented uses, and to protect employment-oriented businesses. <u>This includes but is not limited to accommodating automobile, truck, motorcycle, watercraft, and RV sales and services.</u>	Community Development	Not started	Work to follow updates of Specific Plans of areas in the Coastal Zone.	Clarify, change priority (workload, less urgency), and group LU6 and LU7.
LAND USE	LU-8.02	7	HIGH PRIORITY	Amend the Zoning Ordinance, Design Guidelines and Rancho San Clemente Specific Plan to accommodate automobile, truck, motorcycle, watercraft, and RV sales and services.	Community Development	Not started	Work to follow updating Zoning and Specific Plans for consistency with the General Plan, and follow the LCP.	Consolidate LU6 and LU7.
LAND USE	LU-9	8	HIGH PRIORITY	Update the West Pico Specific Plan to reflect the vision, land uses and policies for the Los Molinos Focus Area.	Community Development	Started but inactive	Community meeting held in 2016. Work was put on hold to focus on Pier Bowl Specific Plan update. In 2019, work to resume on this IM.	Consolidate LU1b and LU8.

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LAND USE	Goal 9	9	MEDIUM PRIORITY	Foster and support local efforts to attract arts and design businesses to the Los Molinos district.	Community Development	Not started	Through liason program, planning staff provides guidance to business and property owners, including those with interest in establishing arts and design businesses to the Los Molinos district.	Consolidate LU9, G7.
LAND USE (LU)	LU-6.05	11	MEDIUM LOW PRIORITY	Work with U.S. Postal Service to explore opportunities to re-design the post office located on Avenida Pico, or relocate to a more appropriate location, to provide opportunities for improved circulation and new development opportunities with a master plan for the Pico Plaza area.	Community Development	Not started		Change priority (workload, less urgency).
LAND USE	LU-11.06	12	MEDIUM PRIORITY	Identify opportunities (e.g., sites and programming) for new or improved public spaces along or near Avenida Del Mar to provide areas for socializing or relaxing.	Community Development	Not started		Consolidate LU12, LU22, UD1.
LAND USE (LU)	LU-6.02	13	HIGH LOW PRIORITY	Develop new flexible use standards in the Zoning Ordinance to accommodate changing market demands. Consider changes to the Zoning Ordinance or incentives that preserve experiential retail uses in key shopping areas along Avenida Del Mar and El Camino Real, from the Downtown/T-zone to North Beach. Future changes in use must be sensitive to adjacent residential uses. [Experiential retail uses are those that enhance consumer interaction, drive repeat visits and purchases, and create distinction. This experience can only be achieved in “brick and mortar” retail establishments—not online.]	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP.	Change priority (workload, less urgency).

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LAND USE (LU)	LU-10	14	MEDIUM PRIORITY	Prepare a specific plan, zoning overlay or similar <u>Consider design guidelines and zoning standards planning mechanism</u> for North Beach to that implement <u>reflect the changes in goals and policies for</u> the North Beach/North El Camino Real Focus Area.	Community Development	Not started	Work to follow updates of Specific Plans of areas in the Coastal Zone.	Minor clarifications and remove mention of new Specific Plan. Zoning and design guideline updates can implement goals and policies, and likely involve less resources.
LAND USE	LU-10.01, 10.02	15	LOW PRIORITY	Consider establishing a historic district to ensure new and remodeled buildings are architecturally compatible with the area's Spanish Colonial Revival character, provide historic preservation incentives, and enforce historic preservation measures in the Zoning Ordinance.	Community Development	Not started	At Council's direction, grant funding is being pursued for creation of historic districts, starting in 2019.	Consolidate LU15, HP12, HP13, HP26.
LAND USE (LU)	LU-12	17	HIGH PRIORITY	Update the Pier Bowl Specific Plan for consistency with the new General Plan or retire the Plan by relocating its unique development standards to the Zoning Ordinance, including residential building heights.	Community Development	In <u>progress</u> <u>Completed</u>		
LAND USE	LU-12.07	19	ON-GOING	Working with the Chamber of Commerce, Downtown Business Association, Pier Bowl Merchants' Association, property owners, businesses and other groups, support efforts to develop economic development tools to aid in the area's continued revitalization.	Community Development	In progress	Continue liaison programs for Downtown, Pier Bowl, and North Beach. Liaisons are also designated for South El Camino Real, business parks, and historic preservation.	Consolidate ED3, ED6, ED8.

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LAND USE (LU)	LU-12.02, 12.07	20	ON-GOING	Meet with developers who specialize in mixed use and residential infill development to better understand changing opportunities and constraints (physical, regulatory and financial), <u>and use feedback to maintain and implement effective standards for development that fulfills City goals.</u>	Community Development	On-going	Monitor and research as needed to address issues and inform decision makers.	Minor clarifications.
LAND USE (LU)	LU-11.09	22	- MEDIUM PRIORITY	Develop a Downtown Improvement Plan to improve sidewalk quality and consistency and to encourage the construction and expansion of public spaces, such as courtyards, plazas and paseos.	Community Development	Not started		Change lead to public works based on roles.
URBAN DESIGN	UD-1.11	4	LOW MEDIUM PRIORITY	Re-examine public space/outdoor area requirements in the Zoning Ordinance and specific plans to identify opportunities to create new public spaces or expand existing ones and to remove barriers to their implementation.	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP.	Change priority (workload, less urgency).
URBAN DESIGN (UD)	UD-2.01 to UD-2.12	5	MEDIUM LOW PRIORITY	Create a Citywide Identify and pursue opportunities to improve gateways program to identify and implement gateway improvements with the creation of a gateways program and/or updates to the Design Guidelines.	Community Development	Not started	Design guideline updates will be prioritized and scheduled after updates to Zoning and Specific Plans for General Plan consistency, and following the LCP, based on resources.	Clarify and change priority (workload, less urgency).
URBAN DESIGN (UD)	UD-1.08-09 UD-2.07	6	ON-GOING	Maintain and expand the Wayfinding Sign Program and City website to facilitate regional access from Interstate 5 to popular destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Community Development <u>/Public Works</u>	On-going	Continue to monitor issue, identify opportunities for improved wayfinding, and assess maintenance. Consider improvements in annual budget process. With Council direction, in a future update of the design guidelines, the previously processed and accepted wayfinding sign program can be folded into guidelines.	Added Public Works as joint-lead department to reflect shared effort on the recurring activity.

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URBAN DESIGN (UD)	LU-11.03	7	MEDIUM PRIORITY	Review and where appropriate, amend Zoning Ordinance, Design Guidelines and other City zoning standards <u>and design guidelines</u> to allow added flexibility in land uses <u>in the Downtown/T-Zone Focus Area</u> to respond to changing economic market forces over time.	Community Development	Not started <u>Started but inactive</u>	In 2015, the City Council adopted zoning amendments that allow stand-alone residential uses in the Downtown MU3.1 and MU3.3 zones, in addition to commercial and mixed-use projects. When the City Design Guidelines are updated, design principles for stand-alone residential uses in these areas will be considered.	Minor clarifications.
URBAN DESIGN (UD)	UD-5.04, <u>LU-13.04</u>	8	MEDIUM PRIORITY	Consider amending the Design Guidelines to <u>direct building mass and scale, preserve views of the ocean from Interstate-5, and</u> address compatibility between buildings that back onto alleys adjacent to South El Camino Real, specifically addressing transition areas and the interface between commercial or mixed-use and residential uses.	Community Development	Started but inactive <u>Completed</u>	In 2015, the City adopted interim Design Guidelines for S. El Camino Real MU 3.2 Zone that address alley transitions and ocean views from the freeway. The interim guidelines will be considered and folded into a future overall update of the City Design Guidelines.	Minor clarifications.

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URBAN DESIGN (UD)	UD-5.05	11	HIGH -LOW PRIORITY	Conduct public meetings or design charrettes, including community stakeholders, to discuss ways to identify, protect and enhance Downtown Village Character. Based on meeting findings, consider updating and refining a Downtown Mission Statement which new projects must follow, and consider adopting new development regulations such as form-based codes or revised objective design guidelines-standards to improve the effectiveness and predictability of the design review process, including how to accommodate commercial development on small MU mixed-use- zoned lots. <u>This includes but is not limited to potential form-based standards for Avenida del Mar and El Camino Real with emphasis on the commercial core in the T-Zone.</u>	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP. In regards to small mixed-use zoned lots, work is ongoing on a lot consolidation ordinance for Housing Element Program 2. The ordinance is to streamline lot mergers that would make it easier to develop properties.	Clarify and change priority (workload, less urgency).
URBAN DESIGN (UD)	UD-5.05, 5.06, 5.07	13	HIGH MEDIUM PRIORITY	Update the Design Guidelines <u>to clarify encouraged design principles for Spanish Colonial Revival, including the incorporation of</u> incorporate the Henry Lenny Spanish Colonial Revival Architectural Design Guidelines for Spanish Colonial Revival Architecture .	Community Development	Not started	Design guideline updates will be prioritized and scheduled after updates to Specific Plans for General Plan consistency, and following the LCP, based on resources. Henry Lenny guidelines have been published on the City website in an accessible location and the public is frequently referred to the guidelines by planning staff.	Clarify and change priority (workload, less urgency).
URBAN DESIGN (UD)	UD-1.09	14	HIGH -LOW PRIORITY	Prepare Sign Design Guidelines and incorporate them into the Design Guidelines. Preparation of the Guidelines will involve business, sign designers and manufacturers in their preparation and provide follow-up education.	Community Development	Not started	Design guideline updates will be prioritized and scheduled after updating Specific Plans for General Plan consistency, and following the LCP, based on resources.	Change priority (workload, less urgency).

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URBAN DESIGN (UD)	UD-5.06	15	MEDIUM <u>LOW</u> PRIORITY	Prepare and adopt Design Historic Preservation Guidelines for Historic Preservation that describing describe design methods and standards for development on or adjacent to sites with historic resources; <u>including buildings in the Architectural Overlay with distinctive architecture other than Spanish Colonial Revival.</u>	Community Development	Not started	Design guideline updates will be prioritized and scheduled after updating Specific Plans for General Plan consistency, and following the LCP, based on resources.	Clarify, change priority (workload, less urgency), and consolidate UD15, HP19.
URBAN DESIGN (UD)	UD-5.07-5.08	16	MEDIUM <u>LOW</u> PRIORITY	We will prepare and adopt urban design guidelines for the portion of the South El Camino Real corridor, west of Interstate 5, to direct building mass and scale and to allow new three-story buildings or building elements that meet specific standards and that protect designated public view corridors. Update the Design Guidelines for the entire South El Camino Real Corridor with for Architectural Overlay areas where policies allow. Allow "Other Spanish" architectural styles in addition to Spanish Colonial Revival, such as Mission, Monterey, Italianate, <u>and Tuscan</u> ; and include a "Surf Zone" architectural style in the South El Camino Real area east of Interstate 5, to allow additional design flexibility.	Community Development	Not started <u>Started but inactive</u>	In 2015, with Phase 1 Zoning updates, interim design guidelines were adopted for S. El Camino Real MU 3.2 Zone that address policies for coastal view preservation from Interstate-5. The interim guidelines will be considered and folded into a future overall update of the City Design Guidelines. In general, design guideline updates will be prioritized and scheduled after updating Specific Plans for General Plan consistency and follow the LCP based on resources.	Clarify, change priority (workload, less urgency), and remove Interstate-5 coastal views addressed by UD8.
URBAN DESIGN (UD)	UD-5.13	17	HIGH <u>MEDIUM</u> PRIORITY	Update Zoning Code Ordinance to avoid penalizing commercial developments that include exterior patios, paseos and other similar outdoor use areas by allowing usable outdoor spaces to meet minimum Floor Area Ratio requirements.	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP.	Clarify and change priority (workload, less urgency).

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URBAN DESIGN (UD)	UD-5.08	19	MEDIUM H HIGH PRIORITY	Update design guidelines in the West Pico Corridor Specific Plan (future Los Molinos Specific Plan) to provide new design guidance for architecture and landscape character.	Community Development	Not started	Design guideline updates will be prioritized and scheduled after updating Specific Plans for General Plan consistency, and following the LCP, based on resources.	Clarify and change priority (workload, less urgency).
URBAN DESIGN (UD)	Element Goals	20	ON-GOING	Review and update regulations and design guidelines specific plans and Zoning Ordinance as necessary to reflect best practices in architectural design, landscaping and maintenance.	Community Development	On-going	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP.	Clarify and change priority (workload, less urgency).
URBAN DESIGN (UD)	UD-5.13	21	ON-GOING H HIGH PRIORITY	Review and update the Zoning Ordinance and Design Guidelines to streamline the development review process and to include process, including the possibility of parking waiver and in-lieu fee programs and other incentives that encourage the rehabilitation and facade upgrades to one- and two-story buildings in the Downtown Core.	Community Development	Started but inactive On-going	Zoning procedures were amended in 2015 with direction to reconsider and possibly streamline review process further after updates to Zoning, Specific Plans, and Design Guidelines.	Clarify, specify in-lieu fees as an example, and change to ongoing. Activities are recurring.

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URBAN-DESIGN	-	23A	HIGH PRIORITY	Review the standards established by the International Society of Arboriculture and incorporate appropriate standards into a Tree Ordinance. The Ordinance shall consider standards and procedures for private property tree selection and removal, preservation and maintenance and the establishment of a tree canopy percentage target, based on standards encouraged by the International Society of Arboriculture. The tree ordinance shall include criteria for evaluating potential conflicts which may arise when trees uplift sidewalks or where new sidewalks are being constructed. Potential mitigation may include root pruning, modification of frontage improvements, root barriers, relocation, and removal and replacement.	Community Development	In progress	Public works is reviewing standards for tree maintenance on City-owned properties with plans to complete a tree ordinance in 2019 in collaboration with Community Development staff.	Clarify and consolidate UD23a, UD23b, UD28, UD29.

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URBAN DESIGN (UD)	UD-2.05 UD-6.06	24	MEDIUM PRIORITY	Update the Master Landscape Plan for Scenic Corridors <u>for consistency with the General Plan, Local Coastal Program, and State regulations. The update will reconsider the tree palette, size, spacing, and irrigation guidelines for streets, neighborhoods, and districts, based on several factors such as water use, desired visual character, plant coverage, topography, public view corridors, and the Tree Ordinance.</u> to identify public view corridors and views and establish a process for doing so, including public outreach, and formulate a comprehensive master plan which lists permitted trees in the public right-of-way for all areas in San Clemente. It will specify species, minimum size, spacing, and irrigation requirements and address considerations for topographical context and public view considerations in hillside neighborhoods. The Master Landscape Plan shall identify consistent tree species for blocks, streets, neighborhood, or districts to provide distinctive identities for these areas.	Community Development	Not started		Simplify and clarify the description, reference IM UD23b for a tree ordinance to address trees on public property, and change priority (workload, less urgency).
URBAN DESIGN	UD-6.04	25	HIGH PRIORITY	Identify incentives for tree maintenance on private property.	Community Development	Not started	This will be a collaboration with Public Works.	Council directed to focus IMs on City-owned trees, not private.
HISTORIC PRESERVATION (HP)	HP-1.04	2	LOW-ON-GOING PRIORITY	Consider a City program to nominate nominating properties <u>nominating properties</u> for inclusion on the National <u>and/or State</u> Register of Historic Places <u>when registration criteria is met.</u>	Community Development	Not started <u>On-going</u>	<u>This gives the City additional protections for projects that can adversely affect the status of historic resources.</u>	Clarify and change to ongoing. Activities are recurring

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HISTORIC PRESERVATION (HP)	HP1.01	3	ON-GOING	Pursue financial resources from state, federal and private sources, <u>and other funding options, including the possibility of public-private partnerships, that assist in the identification and designation of cultural resources to support of historic preservation objectives.</u>	Community Development	On-going	Monitor and seek funding as opportunities become available, needs occur, and as directed by Council. Applied and obtained grant funding in 2019 for a North Beach Historic District.	Consolidated grants portion of HP16, and HP3, HP7, HP11, HP20.
HISTORIC PRESERVATION (HP)		4	LOW-ON-GOING PRIORITY	Participate in the National Trust for Historic <u>Preservation Main Street Program.</u>	Community Development	Not started <u>On-going</u>		Clarify, reference the Preservation Main Street Program, and change to ongoing. Activities are recurring
HISTORIC PRESERVATION (HP)		5a	MEDIUM-ON-GOING PRIORITY	<u>Maintain the City's list of designated</u> Consider adding historic features and sites to the Landmarks and Historic Resources <u>lists and expanding the City's inventory of historic resources to include historic districts.</u>	Community Development	In progress <u>On-going</u>	List is available online.	Split IM into an on-going item (5a) for list maintenance and added IM 5b for survey of potential new resources.
<u>HISTORIC PRESERVATION (HP)</u>	-	<u>5b</u>	MEDIUM-LOW PRIORITY	<u>Survey potential historic resources that are not currently listed in the City's list of designated Landmarks and Historic Resources, such as post-war, mid-century modern, etc.</u>	<u>Community Development</u>	<u>In progress</u>	<u>The last comprehensive historic resource survey was completed in 2006.</u>	Same as above
HISTORIC PRESERVATION	-	6	LOW-ON-GOING PRIORITY	Explore strategies for relocating threatened historic resources when other means of preservation are infeasible.	Community Development	Not started		Not needed. This is standard practice.

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HISTORIC PRESERVATION (HP)		7	ON-GOING	Continue to support and explore preservation incentives <u>and potential financial assistance</u> , such as rehabilitation tax credits, facade easements, preservation grants, transfer of development rights, zoning incentives, and state, federal, non-profit assistance and private donations, <u>permit fee waivers, and rehabilitation loans</u> .	Community Development	On-going	Continue to monitor and support opportunities to incentivize historic preservation programs and improvements (e.g. HPPA), as directed by Council.	Consolidated grants portion of HP16, and HP3, HP7, HP11, HP20.
HISTORIC PRESERVATION (HP)	HP-1.04-05	8	ON-GOING	Provide the public with technical assistance and information on preservation methods and promote the use of California's Historic Building Code for preservation of historic resources. This information may consist of historic preservation materials and media for homeowners, realtors, contactors and developers to educate the public on requirements, guidelines and processes. Outreach should be provided through workshops for homeowners, developers, real estate professionals and others describing the benefits and obligations of owning historic property and the incentives available for rehabilitation.	Community Development	On-going	HPPA program and development review process.	
HISTORIC PRESERVATION	HP-1.05	10	ON-GOING	Pursue a comprehensive strategy in partnership with other organizations to promote community awareness and appreciation of San Clemente's historic resources.	Community Development	In progress	Liaison collaborates with historic society, Casa and other organizations.	Consolidate HP10 into new G7.
HISTORIC PRESERVATION	-	11	LOW PRIORITY	Pursue a public-private partnership with financial institutions to establish a financing program for preservation of historic resources.	Community Development	Not started	-	Consolidate HP3, HP7, HP11, grants portion of HP16, HP20.

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)	REASON FOR SIP CHANGES
HISTORIC PRESERVATION (HP)	HP-1.01	12	MEDIUM PRIORITY	Develop, and consider adopting, separate criteria and procedures for designating historic districts and thematic (noncontiguous) historic districts. <u>Consider establishing a historic district to ensure new and remodeled buildings are architecturally compatible with the area's Spanish Colonial Revival character, that 1) provide historic preservation incentives, and 2) enforce historic preservation measures in the Zoning Ordinance, and 3) include eligibility criteria for the designation of potential district contributing properties.</u>	Community Development	Not started <u>In progress</u>	Work is underway on a historic district for North Beach with grant funding.	Consolidate LU15, HP12, HP13, HP26.
HISTORIC PRESERVATION	HP-1.01	13	MEDIUM PRIORITY	Develop new eligibility criteria for the designation of potential district-contributing properties.	Community Development	Not started	-	Consolidate LU15, HP12, HP13, HP26.
HISTORIC PRESERVATION (HP)	HP-1.01	15	ON-GOING	Develop and provide training for Cultural Heritage Board and City staff on the Secretary of the Interior's Standards for the Treatment of Historic Properties, the San Clemente preservation ordinance, the California Historical Building Code, and other preservation information.	Community Development	On-going	Training is provided annually.	
HISTORIC PRESERVATION (HP)	HP1.03	16	ON-GOING	Maintain Certified Local Government (CLG) status and apply for CLG grants to help update the historic inventory and accomplish other important preservation objectives.	Community Development	On-going	Status is maintained annually.	Consolidated grants portion of IM with HP3, HP7, HP11, HP20.
HISTORIC PRESERVATION (HP)	HP-1.04	18	LOW PRIORITY <u>ON-GOING</u>	Establish and regularly update a list of qualified architectural historians to use for project consultation.	Community Development	On-going <u>In progress</u>	Qualified historic specialists are being used to assess proposed and existing Historic Preservation Property Agreements.	Change to ongoing. Activities are recurring
HISTORIC PRESERVATION	-	19	MEDIUM PRIORITY	Develop Historic Preservation Guidelines for historic resources that include sustainability measures.	Community Development	Not started	-	Consolidated UD15 and HP19.

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HISTORIC PRESERVATION	-	20	LOW PRIORITY	Establish a rehabilitation loan program, as funding is available, and explore building-permit fee waivers, redevelopment assistance, local financing programs, and	Community Development	Not started	-	Consolidated grants portion of HP16, and HP3, HP7, HP11, HP20.
HISTORIC PRESERVATION (HP)		21	ON-GOING	Review discretionary development applications for consistency with historic preservation policies in the General Plan, the Historic Preservation Ordinance and zoning standards, the Secretary of the Interior Standards for the Treatment of Historic Properties, and the Design Guidelines. Utilize guidelines for discretionary design review to address exterior alterations proposed to historic buildings in accordance with the Historic Preservation Ordinance.	Community Development	On-going	Applications are reviewed for consistency with the Secretary of the Interior's Standards for the Treatment of Historic Structures and other policy and guideline documents.	
HISTORIC PRESERVATION	HP-1.01-02	22	HIGH PRIORITY	Amend the Zoning Ordinance to require an assessment of potential impacts to onsite and nearby historic resources as part of applications for changes in zoning.	Community Development	In progress	This is being considered with Zoning updates in progress.	Not needed. This is standard practice for zoning changes pursuant to the California Environmental Quality Act
HISTORIC PRESERVATION (HP)		23A	HIGH PRIORITY	Work with the property owner, citizens, San Clemente Historical Society, schools, performing arts, business and other community groups to assist in the rehabilitation of the Miramar Theatre.	Community Development	In progress	Application processed for Miramar rehabilitation. Building permits and construction are pending.	
HISTORIC PRESERVATION (HP)		23B	HIGH PRIORITY ON-GOING	Work with public works through the Adopt a CIP program to identify and pursue public improvements adjacent to or on properties with historic resources to assist in the rehabilitation of the Miramar Theatre.	Community Development	Not started On-going	Application processed for Miramar rehabilitation.	Clarify and change to ongoing. Activities are recurring

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HISTORIC PRESERVATION (HP)	HP-1.04	24	LOW PRIORITY	Help establish historic archives and/or library to protect, organize, preserve and make accessible the City's written and graphic archival records.	Community Development	Not started		
HISTORIC PRESERVATION	HP-1.01	26	MEDIUM PRIORITY	Consider establishing a historic district in North Beach.	Community Development	Not started	At Council's direction, grant funding is being pursued for creation of historic districts, which may include North Beach in 2019.	Consolidate LU15, HP12, HP13, HP26.
HISTORIC PRESERVATION (HP)		27	LOW PRIORITY	Implement a historic plaque program for all historic resources. Plaque designs shall be consistent with the adopted wayfinding sign program.	Community Development	Not started In progress	The North Beach Historic District planning effort will include a plaque design program for historic resources.	
HISTORIC PRESERVATION (HP)		28	LOW PRIORITY	Develop a digital wayfinding program, including electronic or web-based interpretive information.	Community Development	Not started	Based on resources, following updates to Specific Plans, and the LCP, a Geographic Information System (GIS) based storymap will be pursued or another electronic based option for wayfinding.	
ECONOMIC DEVELOPMENT (ED)	ED-1.01, 1-02, 1.03	3	ON-GOING	Continue to assign City urban planners with specialized knowledge and experience in specific business districts to serve as liaisons in the City's award-winning Business Liaison Program. The liaisons provide services to business owners. Services include on-site meetings to learn business owner needs and explain how to access City resources, where possible, to help businesses accomplish their goals and objectives.	Community Development	On-going	Liaison program. Planning Division working to strengthen the program in 2020.	

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ECONOMIC DEVELOPMENT (ED)	ED-1.01, 1-02, 1.03	6	ON-GOING	Support Business Improvement Districts or similar measures for Del Mar/T-zone, Los Molinos, El Camino Real, Pier Bowl, North Beach and other commercial districts. The districts should generate revenue to maintain each area, to support special events, and to publicize each area. The districts may also be empowered (or a separate financing vehicle established) to provide physical improvements, such as parking facilities, landscaping, lighting, and pedestrian and bicycle facilities.	Community Development	On-going	Liaison program	
ECONOMIC DEVELOPMENT	ED-4.02	7	MEDIUM PRIORITY	Adopt a specific plan for North Beach.	Community Development	Not Started	-	Consolidate with LU14.
ECONOMIC DEVELOPMENT (ED)	ED-2.04	10	LOW PRIORITY ON-GOING	Explore opportunities to partner with a business “incubator” in San Clemente.	Community Development	On-going Not started		Change to ongoing. Activities are recurring
ECONOMIC DEVELOPMENT (ED)		13	ON-GOING	Assess parking needs in Del Mar/T-Zone, Pier Bowl, and North Beach every five years, or as needed, and implement solutions to identified parking deficiencies to achieve the City’s Vision and Strategic Plan.	Community Development	On-going	In 2018, City completed an update to Walker parking study supply analysis of Del Mar/T-Zone (Downtown Parking Study) and completed a similar study of North Beach. The staff Parking Action Team (PAT) continues to monitor and implement the parking study recommendations and direction received from Council.	

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MOBILITY AND COMPLETE STREETS (M)	M-4.06	14	HIGH PRIORITY	Prepare comprehensive parking and circulation strategies for key commercial areas, including: North Beach, Pier Bowl , Del Mar/T-Zone and Plaza San Clemente.	Community Development	Not started Completed	With Council approval of the Downtown and North Beach parking studies, the Parking Action Team (PAT) was created to coordinate implementation of the study recommendations and ongoing actions to improve parking as a comprehensive strategy. Plaza San Clemente parking was analyzed with the City approval of shared parking.	Highlight completed work (see M14 above) and to reflect phasing of the work programs (IM in Pier Bowl Specific Plan).
MOBILITY AND COMPLETE STREETS (M)	M-4.06	14	LOW PRIORITY	Prepare comprehensive parking and circulation strategies for the Pier Bowl.	Community Development	Not started	This item is an implementation measure of the Pier Bowl Specific Plan. With budget and Council direction, this item will be pursued following Specific Plan updates, the LCP, and Design Guidelines update.	Same as above.
BEACHES, PARKS and RECREATION (BPR)	BPR-3.06	14b	ON-GOING	Continue to enhance the beaches and beach support facilities at the North Beach train station, recognizing their importance as City gateways.	Community Development	On-going	Part of review process when opportunities for enhancement arise.	
BEACHES, PARKS and RECREATION (BPR)		22	ON-GOING	Work with the State, Federal and County agencies to advocate strict enforcement of laws against the sale to or use of alcoholic beverages and tobacco products by minors.	Community Development	On-going	Code Compliance Division, OCSD, Human Affairs Committee, SC Collaborative, SCHS PTA, Wellness & Prevention Center @ SCHS	
BEACHES, PARKS and RECREATION (BPR)		23	ON-GOING	Work with governmental and non-governmental agencies to stem the availability of illegal drugs and to prevent substance abuse.	Community Development	On-going	Code Compliance Division, OCSD, Human Affairs Committee, SC Collaborative, SCHS PTA, Wellness & Prevention Center @ SCHS, at Sheriff's Crime Prevention Unit	

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BEACHES, PARKS and RECREATION	BPR-6.01	24	ON-GOING	Encourage the development of healthy food outlets, farmers markets food cooperatives and amend the Zoning Ordinance to establish standards allowing such uses where appropriate.	Community Development	On-going	Through the liaison program, staff provides support for farmers markets in downtown and north beach as needed. Zoning farmers market provisions will follow updates to Specific Plans for consistency with the General Plan, and the LCP, based on resources.	Consolidate public information activities into new G7. Consolidate zoning change items into BPR30.
BEACHES, PARKS and RECREATION (BPR)		25	ON-GOING	Encourage restaurants to provide nutritional information to help customers make healthy dining choices and recognize those that do.	Community Development	On-going	Human Affairs Committee, SC Collaborative Wellness Committee	
BEACHES, PARKS and RECREATION (BPR)	BPR-6.01	30	HIGH MEDIUM PRIORITY	Amend the Zoning Ordinance to <u>establish standards that allow for farmers markets, food cooperatives, community gardens, and similar temporary agricultural retail uses in commercial areas; and allow</u> small, neighborhood-serving markets within easy walking and biking distance from most residential areas and encourage such markets to include fruits, vegetables and other healthy foods.	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP, based on resources.	Clarify one-time project and consolidate BPR30, BPR31, BPR46, BPR48; and remove on-going public information activities addressed by new IM G7.
BEACHES, PARKS and RECREATION	BPR Goal 3 of Health and Wellness	31	ON-GOING	Support farmers' markets and similar types of events at various locations, times, and days of the week throughout the community and amend the Zoning Ordinance to broaden the range of temporary uses to allow the sale of agricultural products in commercial areas.	Community Development	In progress	Support the DBA farmer's market and address farmers markets in a Zoning amendment, after Zoning and Specific Plans are updated for consistency with the General Plan.	Same as above.

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BEACHES, PARKS and RECREATION (BPR)		36	ON-GOING	Continue to promote local health service providers participation in community-wide health fairs and similar events.	Community Development	On-going	BP&R collaborates with Human Affairs Committee on community events that encourage local service participation	
BEACHES, PARKS and RECREATION (BPR)		37	ON-GOING	Continue to cooperate with nonprofit health organizations to provide no-or-low cost health services on a regular basis.	Community Development	On-going	Continue to support health organizations through social grants, such as CDBG funding of Camino Health Center & Mobile Vans	
BEACHES, PARKS and RECREATION (BPR)	BPR-6.01	41	LOW PRIORITY	Consider amending the Zoning Ordinance to allow keeping chickens in low-density residential zones for home-based egg production and non-chemical pest control. City will establish guidelines and specific zoning standards for poultry raising in low-density residential zones.	Community Development	Not started		
BEACHES, PARKS and RECREATION (BPR)		43	ON-GOING	Where feasible, the City will implement the Vista Los Mares Revitalization recommendations in the University of California at Irvine's Healthy Community Guide (March 2012), as grant funding is available.	Community Development	On-going	Implementation occurs as funding and resources are available.	
BEACHES, PARKS and RECREATION (BPR)	BPR-6.12, 6.13	45	MEDIUM PRIORITY	Establish a Community Living Gardens program, identify viable community garden sites and consider the feasibility of planting fruit trees in parks and on City-owned property and parkways.	Community Development	Not started		
BEACHES, PARKS and RECREATION	BPR-6.12, 6.13	46	LOW PRIORITY	Amend the Zoning Ordinance to allow compatible agriculture uses in Residential, Commercial and Public zones.	Community Development	Not started	-	Consolidate BPR30, BPR31, BPR46, BPR48.

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BEACHES, PARKS and RECREATION	BPR-6.12, 6.13	48	LOW PRIORITY	Introduce and promote organic gardening and encourage pursuit of local community organic gardens through education and local grants or programs.	Community Development	Not started	-	Consolidate BPR30, BPR31, BPR46, BPR48.
BEACHES, PARKS and RECREATION (BPR)	BPR-7.07	49	ON-GOING	Continue to require open space dedication or appropriate park in-lieu fees as part of the development review process.	Community Development	On-going	Reviewed by Public Works in discretionary review process through DMT.	
NATURAL RESOURCES (NR)	NR-1.01, 1.02, 1.03	1	ON-GOING	Identify and protect riparian corridors through zoning, easements or other measures that ensure effective, long-term conservation.	Community Development	On-going	Will be included in Zoning updates and Local Coastal Program process.	
NATURAL RESOURCES (NR)	NR-1.01	2	ON-GOING	Continue to provide public education materials regarding the City's sensitive habitats, the values of watershed, biological resources and sensitive habitats and how to protect them.	Community Development	On-going	Resources made available when needed or requested.	
NATURAL RESOURCES (NR)	NR-1.02, 1.03, 1.04, 1.05, 1.06	4	HIGH MEDIUM PRIORITY	Amend Review the Zoning Ordinance <u>and amend if necessary to ensure regulations adequately address</u> to regulate the establishment or encroachment of non-compatible land uses or activities in habitat areas and passive open space, such as commercial uses, off-road motorized vehicle use, off-trail, non- motorized vehicle <u>motorized vehicle</u> use, hang gliding, grading or other activities that conflict with biological conservation goals or policies.	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP.	Clarify and change priority (workload, less urgency).

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NATURAL RESOURCES (NR)	NR-2.01	6	HIGH MEDIUM PRIORITY	Review the Zoning Ordinance, Hillside Development Ordinance and other City standards <u>and amend if necessary</u> to ensure regulations and guidelines adequately address ridgeline preservation, access roads, driveway and site design, and architectural and sign design to protect hillsides, coastal canyons and bluffs, and beaches.	Community Development	Not started	Work to follow updating Specific Plans for consistency with the General Plan, and follow the LCP.	Clarify and change priority (workload, less urgency).
NATURAL RESOURCES (NR)	NR-2.09	9	HIGH PRIORITY	Conduct a Visual Resource Assessment to identify Public View Corridors and specific sections of the Corridors meriting designation and consider expanding the list of the designated View Corridors as a result of the Assessment's finding.	Community Development	Not started Completed	View corridors were designated in the General Plan update process. With Council direction, view corridor policies and/or corridor designations can be reevaluated.	
NATURAL RESOURCES	NR-4.04	11	HIGH PRIORITY	Revise City ordinances to require that all proposals for mineral extraction and reclamation be reviewed by the Planning Commission and City Council.	Community Development	Not started	Work to follow updating Zoning and Specific Plans for consistency with the General Plan, and follow the LCP.	Not needed. There aren't City mineral resources per the General Plan EIR. This is evaluated per CEQA process.
NATURAL RESOURCES (NR)	NR-5.01	12	ON-GOING	Require <u>Review development projects discretionary development applications to ensure projects follow mitigation measures of the General Plan Environmental Impact Report, including utilize appropriate</u> AQMD air quality <u>mitigation measures</u> requirements.	Community Development	On-going	Reviewed and required through discretionary project reviews through DMT, CEQA, and conditions of approval.	Minor clarifications.
NATURAL RESOURCES (NR)	NR-5.03	14	LOW PRIORITY	Consider adopting an ordinance to establish an anti-idling zone (e.g. cars waiting to pick up students at schools).	Community Development	Not started		
NATURAL RESOURCES	NR-6.03	17	LOW PRIORITY	Promote the retrofitting of buildings to help achieve energy conservation goals.	Community Development	Not started	-	Consolidate into new IM G7.

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NATURAL RESOURCES	NR-6.02	19	- MEDIUM PRIORITY	Ensure that energy conservation improvements for historic buildings preserve original historic features, materials, and details, consistent with the Secretary of the Interior's Standards for the Treatment of Historic Properties.	Community Development	Not started	Energy consideration improvements involving exterior changes are evaluated through the discretionary review process.	Consolidate NR19 and UD15.
NATURAL RESOURCES (NR)	NR-7.01 , 7.02 , 7.03 Goal 7	20	HIGH MEDIUM PRIORITY	Use the International Dark-Sky Association's (IDA's) Model Lighting Ordinance to aid in developing outdoor lighting standards for residential and non-residential uses. <u>lighting zones that provide different guidelines and standards for different areas, recognizing their various safety, aesthetic and environmental constraints and functions.</u> Also, consider changes to public lighting design/spacing standards to reduce light pollution, improve energy efficiency and maintain safety.	Community Development	Started but inactive	Work is partially completed on a draft ordinance with a Dark Skies task force. Work to resume after Zoning and Specific Plan updates for General Plan consistency, and following LCP, based on resources.	Clarify, change priority (workload, less urgency), and group NR20, NR21, NR25.
NATURAL RESOURCES	NR-7.01, 7.02, 7.03	21	- MEDIUM PRIORITY	Establish lighting zones that provide different guidelines and standards for different areas, recognizing their various safety, aesthetic and environmental constraints and functions.	Community Development	Started but inactive	Work is partially completed on a draft ordinance with a Dark Skies task force. Work to resume after Zoning and Specific Plan updates for General Plan consistency, and following LCP, based on resources.	Consolidate NR20, NR21, NR25.
NATURAL RESOURCES	NR-7.04	24	- LOW PRIORITY	Develop a dark sky public awareness campaign (e.g., April is Dark Sky Month, dark sky page on city's website, City Council proclamation, etc.).	Community Development	Not started	-	Consolidate into new IM 67.
NATURAL RESOURCES	Goal 7	25	- LOW PRIORITY	Collaborate with neighboring jurisdictions to identify the appropriate location and night lighting standards for a dark sky park.	Community Development	Not Started	-	Consolidate NR20, NR21, NR25.

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NATURAL RESOURCES	NR-7.02	26	HIGH PRIORITY	Review Engineering standards for possible changes to public street lighting design/spacing to reduce light pollution, improve energy efficiency and maintain safety.	Community Development	Started but inactive	Work is partially completed on a draft ordinance with a Dark Skies task force. Work to resume after Zoning and Specific Plan updates for General Plan consistency, and following LCP, based on resources.	Consolidate NR20, NR21, NR25.
NATURAL RESOURCES (NR)	Goal 6	29	LOW PRIORITY	Consider point-of-sale efficiency retrofit requirements.	Community Development	Not started		
COASTAL (C)	C-2.05	1	HIGH PRIORITY	Prepare a Local Coastal Program and secure California Coastal Commission certification. The LCP includes an update of the Land Use Plan (LUP), a Sea Level Rise Vulnerability Assessment (SLRVA) and Sea Level Rise Resiliency Plan (SLRRP), and an Implementation Plan (IP), which comprises Specific Plans for coastal zone areas.	Community Development	In progress	Work in progress with grant funding. The California Coastal Commission certified the Local Coastal Program Land Use Plan (LUP) on August 8, 2018. The City is now preparing an IP for public review, City Council consideration and adoption, and Coastal Commission certification.	Minor clarifications.
COASTAL (C)	C-1.01-04	3	ON-GOING	Protect the public's right of coastal access where established through public ownership, legislative authorization prescriptive rights, as adjudicated by a court of law. Where appropriate and legally permissible, new development shall be designed to provide public access or be required to provide public access or irrevocable offer to provide public access, as a condition of development.	Community Development	On-going	Monitor and protect coastal access through discretionary process (conditions of approval and design review) and plan checks with Coastal Commission.	
COASTAL (C)	C-1.04	4	ON-GOING	Identify and require property owners to remove all non-permitted structures, including signs and fencing, which inhibit legal public access.	Community Development	On-going	Part of code enforcement duties, along with collaboration with the Coastal Commission's enforcement division.	

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COASTAL (C)	C-1.11	6	ON-GOING	Update the City's website to facilitate regional access from Interstate 5 to coastal destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Community Development	On-going	Website improvements made as opportunities arise. Information added to City community maps (on website) including beach access and amenities, trails, parks, etc.	
COASTAL (C)	C-1.14	7	ON-GOING	Preserve existing and identify opportunities for and encourage new low cost overnight accommodations in the Coastal Zone.	Community Development	On-going	Through liaison program, planning staff provides guidance to business and property owners with interest in establishing accommodation uses in coastal zone.	

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COASTAL (C)	C-1.01-02	8	ON-GOING	<p>Access management programs for Capistrano Shores and the private beach area north of Capistrano Shores, La Ladera, Cyprus Shores, Cyprus Cove, and Cotton's Point private communities shall be prepared when development is proposed in one of these private communities and a property owner is required to dedicate public coastal access. The purpose of such programs shall be to provide maximum public access consistent with the Coastal Act of 1976. The access management programs shall be implemented by the City of San Clemente, other public agencies or by private homeowner associations that accept the offers of dedication. The access management program shall include the following: a. Establishment of hours of public access which shall include, at a minimum, the hours between sunrise and sunset, and b. The provision of aesthetically pleasing bicycle racks for the appropriate number of bicycles based on use and site conditions, and c. The provision of signage at the entrance to the private communities in order to make the public aware of the existence of the accessway and its hours of operation, and d. The provision of a public restroom facility, and e. The provision of signage relating to proper animal management and animal waste disposal on the beach trail.</p>	Community Development	On-going	<p>Monitor and protect coastal access through discretionary process (conditions of approval and design review). Enforcement in collaboration between City code enforcement and maintenance staff, the Orange County Sheriff's department, and the California Coastal Commission.</p>	

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COASTAL	C-2.06	13	ON-GOING	Provide public information on residential landscape plantings in coastal canyon and bluff areas. The information should address recommended plant types and their care, invasive plants removal, and landscaping for fire safety.	Community Development	In progress	Included in Local Coastal Program in process.	Consolidate into new IM G7.
COASTAL (C)	C-2.10	14	HIGH PRIORITY	Evaluate Environmentally Sensitive Habitat Areas (ESHAs) to determine their viability, restore degraded ESHAs, remove ESHA designation from areas that no longer contain environmentally sensitive habitat; and develop standards to protect ESHAs as open space.	Community Development	In progress Completed	Included in certified Local Coastal Program Land Use Plan. ESHA impacts are evaluated as necessary in compliance with the LUP.	Clarify and consolidate portion of IM into C1 that includes standards for coastal zone.
COASTAL (C)	Goal 4	16	ON-GOING	Update hazard maps (e.g., sea level rise, flood zones, etc.) as new information becomes available and make these publicly available.	Community Development	On-going	Included in Local Coastal Program Sea Level Rise Vulnerability Assessment.	Consolidate portion of IM into new IM G7.
COASTAL (C)	C-4.03-4.06	17	MEDIUM PRIORITY ON-GOING	Prepare and implement a shoreline management strategy which includes, but is not limited to, the following: a. An examination of local and regional long-term erosion rates and trends to identify and plan for shoreline changes. b. An examination of mean sea level elevation trends and future sea level rise projections to help determine future erosion rates and plan for potential shoreline changes.	Community Development	Not started On-going	Included in Local Coastal Program Sea Level Rise Vulnerability Assessment and resiliency studies in process.	Change to ongoing. Activities are recurring
SAFETY (S)	S-1.02	2	MEDIUM PRIORITY ON-GOING	Review and update building, zoning, and grading codes to ensure adopted standards are appropriate to mitigate potential geologic, seismic, soils, flooding, and noise hazards, and would comply with the Alquist-Priolo Act if an active fault were identified in the City.	Community Development	Not started On-going	Projects are reviewed through the permitting process for compliance with grading and health and safety building codes.	Change to ongoing. Activities are recurring

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SAFETY (S)	S-1.03	3	MEDIUM PRIORITY	Encourage public and private entities to ensure that buildings housing critical public facilities, such as schools, hospitals and emergency services, are seismically strengthened to meet applicable building codes.	Community Development	Not started	Projects are reviewed through the permitting process for compliance with grading and health and safety building codes.	
SAFETY (S)	S-3.02	6	ON-GOING	Obtain and maintain information on fire and wildfire hazards and home, business, and open space fire mitigation measures. Make the information publicly	Community Development	On-going		Consolidate portion of IM into new IM G7.
SAFETY (S)	S-4.01	8	ON-GOING	Review the Existing and Future Noise Contour Maps and Noise Ordinance for applicability to each development project to identify potential impacts to sensitive uses.	Community Development	On-going	Reviewed during DMT process, when applicable.	
SAFETY (S)	S-4.04	10	ON-GOING W PRIORITY	Working with other agencies and property owners, the City will seek to re-establish ocean views blocked by noise barriers, where feasible.	Community Development	Not started On-going		Change to ongoing. Activities are recurring.
SAFETY (S)		12	ON-GOING	As part of a larger regional effort, improve safety in the Quiet Zone by using targeted and directed measures to reduce noise to within acceptable General Plan levels.	Community Development	On-going	Quiet Zone safety measures and permitting pursued with Public Works and other agencies as directed by Council.	
SAFETY (S)	S-4.08	13	MEDIUM PRIORITY	Adopt and maintain a City policy of best management practices for live entertainment uses to mitigate noise impacts on residential or other sensitive uses.	Community Development	Not started		
SAFETY (S)	S-7.07	21	MEDIUM PRIORITY	Update the City's Design Guidelines to address crime prevention features in the orientation and design of new buildings and public facilities.	Community Development	Not started	Consider after updates to Zoning and Specific Plan for General Plan consistency, the LCP, and other high priority items.	

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-1.04	2	ON-GOING	Continue communication and cooperation efforts between City officials and CUSD, especially in the areas of population projections, safety and security, circulation and pedestrian elements, development of schools and funding sources, and monitoring of development activities to prevent overcrowding of schools and help meet future educational needs.	Community Development	On-going	Human Affairs Committee, and Public Works – Safe Routes 2 School program	
PUBLIC SERVICES, FACILITIES AND UTILITIES	PSFU-1.05	3	ON-GOING	Through the development review process, solicit CUSD input to help assess the cumulative impacts of recent and new development on educational services and facilities.	Community Development	In progress	Human Affairs Committee	Consolidate PSFU2 and PSFU3.
PUBLIC SERVICES, FACILITIES AND UTILITIES	PSFU-3.01	10	ON-GOING	Encourage San Clemente arts and cultural groups and organizations to grow and contribute to the community's cultural richness and diversity.	Community Development	In progress	Projects and programs considered and pursued as resources arise and directed by Council	Consolidate into new IM G7.
PUBLIC SERVICES, FACILITIES AND UTILITIES	PSFU-3.03, 3.05	11	ON-GOING	Promote the City's rich cultural history by partnering with private and non-profit organizations to promote and support local arts, history and culture.	Community Development	In progress	Projects and programs considered and pursued as resources arise and directed by Council	Consolidate into new IM G7.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.04	12	HIGH LOW PRIORITY	Consider establishing an Art in Public Places Ordinance, including a funding mechanism that might include incentives to encourage private development to provide public art.	Community Development	Not started	In 2018, completed zoning amendments that streamlined review of murals. Zoning processes for other forms of public art will be considered after updates to Zoning and Specific Plan for General Plan consistency, the LCP, and other high priority items.	Change priority (workload, less urgency), and remove redundancies. Arts funding addressed by PSFU15.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.03	13	LOW PRIORITY	<u>With the update of Design Guidelines, consider</u> Establish <u>guidelines that highlight cultural or historic themes for different</u> General Plan Focus a <u>Areas of the City</u> that provides cohesion City-wide, without compromising their distinctiveness.	Community Development	Not started	Incorporate public art when opportunities arise through discretionary process (conditions of approval and design review).	Clarify and narrow focus onto General Plan Focus Areas

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-3.04	14	ON-GOING MEDIUM PRIORITY	Incorporate unique public art in public improvements such as street lighting, sidewalks, walls, bridges and public buildings.	Community Development	On-going Not started	Work with staff from Public Works and Beaches, Parks, and Recreation to add public art when opportunities arise.	Clarify and change to ongoing. Activities are recurring
PUBLIC SERVICES, FACILITIES AND UTILITIES	PSFU-3.01	17	ON-GOING	Recreational and cultural activities should be promoted in the Pier Bowl and North Beach since these are tourist and recreational hubs. Promote the City's historic resources in visitor and tourist-oriented media and publications.	Community Development	In progress	Business Liaisons	Consolidate ED3, ED6, ED8.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-4.01	18	ON-GOING	Continue coordination among the City and other human services-related agencies and institutions, both locally and regionally.	Community Development	On-going	Human Affairs Committee	
PUBLIC SERVICES, FACILITIES AND UTILITIES	-	19	MEDIUM PRIORITY	Establish a dedicated source of funding for preservation, enhancement and promotion of arts and cultural and historical resources and programs.	Community Development	Not started		Consolidate with PSFU19 that addresses arts funding.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-4.05	20	MEDIUM PRIORITY	Consider <u>Amending</u> the Zoning Ordinance to encourage child care facilities to be established, especially where such facilities are appropriate to serve working parents.	Community Development	Not started	Consider after updates to Zoning and Specific Plan for General Plan consistency, the LCP, and other high priority items.	Minor clarifications.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.12	26	HIGH PRIORITY	Review <u>and update</u> City landscaping and irrigation requirements for public and private development to ensure regulations promote drought-tolerant landscaping and systems best practices.	Community Development	Started but inactive In process		Minor clarifications.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.03-04	32	ON-GOING MEDIUM PRIORITY	Review structures intended for human occupancy located in the 100-year flood plain for conformance with local, State and Federal (FEMA) requirements.	Community Development	On-going Not started	Projects are reviewed through the permitting process for compliance with grading and health and safety building codes.	Clarify and change to ongoing. Activities are recurring.

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PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.07-08	46	LOW PRIORITY	Update our codes to encourage the private development of alternative energy infrastructure where appropriate.	Community Development	Not started	-	Change lead from Public Works based on roles.
GROWTH MANAGEMENT (GM)	GM-1.07	2	ON-GOING	Maintain a formal communication process with Camp Pendleton to stay informed of land use, noise, and other issues relating to military sites adjacent to the City.	Community Development	On-going	Staff has established lines of communication related to issues affected by base operations.	
GROWTH MANAGEMENT (GM)	GM-1.06, 2.06	4	HIGH PRIORITY	Working with LAFCO, initiate an update of the City's Sphere of Influence and Municipal Services Review to address potential development in unincorporated areas adjacent to the City.	Community Development	Not started In progress		Minor clarifications.
GOVERNANCE (G)	G-1.01-02	1	ON-GOING	Community Development Department staff will annually evaluate progress in achieving the Strategic Implementation Program and other General Plan milestones. Staff will report its findings to the Planning Commission, City Council, and State agencies as necessary.	Community Development	On-going	Progress evaluated annually in the process of updating the annual budget and completing the State mandated General Plan and Housing Annual Progress Report (APR).	
GOVERNANCE (G)	G-1.04, 1.08	2	ON-GOING	Community Development Department staff will develop annual Centennial General Plan and Housing status reports. Reports will include a system of indicators or other feedback mechanisms to track the General Plan's progress toward achieving its goals and community vision. The reports will be used to inform the Planning Commission, City Council, and the Long Term Financial Plan and annual budget process.	Community Development	On-going	Progress evaluated annually as part of the State mandated General Plan and Housing Annual Progress Report process.	
GOVERNANCE (G)	G-1.02	3	ON-GOING	Community Development Department staff will annually review the General Plan to ensure internal consistency and consistency with other Federal, State and local regulations and policies.	Community Development	On-going		

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GOVERNANCE (G)	G-1.06	4	ON-GOING	Community Development Department staff will review each new Capital Improvement Plan and Long Term Financial Plan for consistency with the General Plan and report its findings to the Planning Commission and City Council.	Community Development	On-going	An analysis is completed as part of the process of updating the budget and Capital Improvement Program (CIP).	
GOVERNANCE (G)	G-1.09, 1.11	5	ON-GOING	The City will collect an impact fee as part of development applications or permits to offset costs of maintaining the Centennial General Plan, including updating web based text and graphics.	Community Development	On-going	Impact fee is established	
GOVERNANCE (G)	G-1.07	6	MEDIUM PRIORITY	Community Development Department staff will develop a Public Engagement Manual that includes specific strategies and guidelines for enhanced community notice and participation to promote informed and comprehensive decision-making. Strategies could include, but are not limited to, an interactive website, public opinion surveys, automatic public notifications through various media, etc.	Community Development	Started but inactive	Research and attendance in trainings and seminars. Work on manual was started but is inactive based on resources and higher priorities.	Minor clarifications.

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GOVERNANCE (G)	G-3.08, G-3.09	7	ON-GOING	<p>With clear communication and effective coordination among private and non-profit organizations, improve awareness and promote the following:</p> <p>a. The City's rich local arts, history and culture.</p> <p>b. Dark skies.</p> <p>c. Organic gardening and other health and wellness issues.</p> <p>d. City historic resource appreciation and preservation.</p> <p>e. Social and housing services.</p> <p>f. Residential landscape plantings in coastal canyon and bluff areas. The information should address recommended plant types and their care, invasive plants removal, and landscaping for fire safety.</p> <p>g. Maps of hazard areas, land use plans, etc.</p> <p>h. Energy conservation.</p> <p>i. Liaison and customer service programs.</p> <p>j. Preservation and creation of coastal terrestrial wildlife or plant sanctuaries.</p>	Community Development	On-going		New IM to consolidate several Community Development on-going activities, including: LU9, HP10, BPR24, BPR30, BPR31, NR17, C6, C12, C13, C16, PSFU10, PSFU11, PSFU49.
MOBILITY AND COMPLETE STREETS (M)	M-1.09	25	LOW PRIORITY ON GOING	Consider designating a law enforcement liaison officer for the bicycle and pedestrian community.	Public Safety	On-going Not started	Law enforcement staffing is considered and adjusted through the annual budget process	Change to ongoing. Activities are recurring
BEACHES, PARKS and RECREATION (BPR)	BPR-1.03	26	ON-GOING	Monitor beach attendance and trends in beach usage, using the data to develop projections for future lifeguard tower and staffing needs.	Public Safety	On-going	Beach attendance and trends for individual beach usage are continually evaluated and lifeguard staffing is adjusted accordingly. Current trend has been a population shift from the north end our City beaches towards the south due to eroded beaches in the north.	Added to reflect ongoing activities.

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BEACHES, PARKS and RECREATION (BPR)	BPR-1.01	27	ON-GOING	Support and maintain active programs to enhance ocean safety through community education programs such as: School Outreach program; Junior Lifeguards; safety presentations to civic groups; distribution of rip current awareness materials to hotels, trolleys, and Metro-link Beach Train; Ocean Safety Public Safety Announcements (PSA's) on YouTube; and Neighborhood Beach Watch program teaching proficient surfers how to safely assist others in the ocean.	Public Safety	On-going	In 2019, Marine Safety presented ocean safety talks to eight elementary schools, reaching an estimated 1,660 participants; taught Neighborhood Beach Watch to 1,000 participants; provided rip current safety posters for all five City trolleys; taught over 800 Junior Lifeguard participants ocean safety; and produced and posted five one-minute PSA's on ocean safety on YouTube and the City website. Explore other social mediums to reach more each visitors for ocean safety education purposes.	Added to reflect ongoing activities.
SAFETY (S)	S-7.02,	19b	ON-GOING	Pursue emergency services grants and other funding opportunities for Marine Safety staffing, facilities, training, and programs.	Public Safety	On-going	FY 2019 pursued and obtained over \$17,000 in grants and funding for training for the lifeguards and Junior Lifeguard programs. Grants and funding have been received from the San Clemente Ocean Festival (\$1,200), the San Clemente Lifeguard and Junior Lifeguard Foundation (\$12,000), and Rancho Santiago College (\$3,750). These are annual grants and funding opportunities which will be pursued again in FY 2020.	

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-COASTAL (C) / SAFETY (S)	C-4.04/ S-7.02	25	ON-GOING	Monitor beach erosion and the limitations reduced beach widths will have on emergency transportation access and lifeguard tower placement. Develop alternative lifeguard tower designs, and methods for safely transporting equipment, personnel, and injured persons as necessary.	Public Safety	On-going	As beach widths have narrowed with erosion, Marine Safety has reduced the number of full-sized Jeeps from three to two and increased the number of smaller ATV's, as well as increasing the use of the Emergency Personal Watercraft for reaching emergencies via the water. In the future, new lifeguard tower designs or portable towers may be necessary, smaller vehicles used as well as more hand transportation of patients, and consideration of using more offshore modes of response via watercraft or boat may be necessary.	Added to reflect ongoing activities.
COASTAL (C) / SAFETY (S)	S-7.01, S-7.02	28	MEDIUM PRIORITY	Prepare a feasibility study to determine the best location for a new lifeguard headquarters. Consider future sea level rise, local and long-term sand erosion rates and trends, as well as applicable Coastal Act policies.	Public Works	Not started	Per Council will budget funds in FY2021 for this study.	Added to reflect Council direction.
LAND USE (LU)	LU-8.06, 9.05, 10.09, 12.09, 13.02, 14.05	18	ON-GOING MEDIUM PRIORITY	Develop strategies to improve transit, pedestrian and bicycle access and reduce congestion, possibly including shuttle services and bicycle facilities.	Public Works	Not progress On-going	Implemented trolley service starting in 2017. Continuing to improve and/or add bicycle facilities in conjunction with approved street rehabilitation projects. Also, continue to implement innovative rideshare program in partnership with Lyft.	Change to ongoing. Activities are recurring.

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LAND USE (LU)	LU-11.09	22	MEDIUM PRIORITY	Develop a Downtown Improvement Plan to improve sidewalk quality and consistency and to encourage the construction and expansion of public spaces, such as courtyards, plazas and paseos.	Public Works	Not started		Change lead from Community Development based on roles.
LAND USE (LU)	LU-12.09	23	ON-GOING	Consider traffic calming strategies in the area.	Public Works	On-going	Do as requests/petitions are received and in conjunction with street improvement projects plus annual CIP planning.	
LAND USE (LU)	LU-14.05	25	ON-GOING MEDIUM PRIORITY	Develop a new streetscape and landscaping plan and Safe Routes to School program to implement the Mobility and Complete Streets Element and Bicycle and Pedestrian Master Plan.	Public Works	On-going in progress	Currently pursuing South El Camino Real land reduction and bicycle improvements. Completed Concordia and Shorecliffs Safe Routes to schools projects. Will consider and evaluate other opportunities as future grant solicitations become available. Due to ongoing nature of work going forward, in next SIP update staff will recommend changing priority to ongoing.	Change to ongoing. Activities are recurring

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URBAN DESIGN (UD)	Goals 7-14	1	LOW PRIORITY <u>N-GOING</u>	Expand and upgrade the City's important public places, giving high priority to urban design and streetscape improvements in the following areas, in no particular order: a. North Beach b. South El Camino Real, between T-Zone and Interstate c. Los Molinos d. South El Camino Real, south of Avenida Magdalena e. Del Mar/T-Zone f. Pier Bowl g. South El Camino Real, between Interstate 5 and Avenida Magdalena h. Camino de Estrella/Camino de Los Mares i. North El Camino Real	Public Works	Not started <u>On-going</u>	Improvements are pursued as directed by Council through budget and Capital Improvement Program	Change to ongoing. Activities are recurring
URBAN DESIGN	UD-1.05	2	- LOW PRIORITY	Update landscape and streetscape plans for the public realm along for the entire length of El Camino Real within City Limits. The purpose is to ensure a cohesive and consistent design theme, while building on the unique character of different segments of El Camino Real and to strengthen the City's identity as the Spanish Village by the Sea.	Public Works	Not started		Consolidate UD1, UD2, UD3, UD24.

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URBAN DESIGN	(LU-11.06,09)	3	LOW PRIORITY	Develop a streetscape and public spaces plan and standards for the Del Mar/T-Zone Focus Area (beyond Avenida Del Mar and El Camino Real). The plan should address sidewalk paving and locations, pedestrian access to Avenida Del Mar (refer to Figure LU-4, Del Mar/T-Zone Mixed Use Guide), signage, lighting, paseos, bike racks, landscaping, street furniture, news racks and other design features within the public realm.	Public Works	Not started		Consolidate UD1, UD2, UD3, UD24.
URBAN DESIGN (UD)	UD-4.01, UD-4.06	10	MEDIUM PRIORITY	Establish standards and programs to maintain clean, attractive sidewalks in commercial areas.	Public Works	Not started	No standard – City has Council approved program for T-Zone.	There are existing standards.
URBAN DESIGN (UD)		23b	HIGH PRIORITY	Review the standards established by the International Society of Arboriculture and <u>adopt a citywide maintenance plan for street trees and City-owned trees, including trimming and pruning procedures, which cultivates the full potential of street trees as providers of shade and designators of key design corridors. Consider referencing the plan in the Tree Ordinance and into city policies for maintenance of city-owned trees</u> incorporate appropriate standards into City policies that address tree maintenance on City-owned properties, such as water tanks and other City-owned utility sites, and examine opportunities for public-private partnerships aimed at expanding the City's tree canopy.	Public Works	In progress	Plan to complete end of 2020.	Clarify and consolidate UD23a, UD23b, UD28, UD29, NR7.
URBAN DESIGN	UD-6.01	28	MEDIUM PRIORITY	New residential, commercial, and industrial development shall be required to install and maintain trees in accordance with the Tree Ordinance, as implemented through the City's Municipal Code.	Public Works	Not started		Consolidate UD23a, UD23b, UD28, UD29, NR7.

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URBAN DESIGN	UD-6.03	29	MEDIUM PRIORITY	Adopt a citywide street tree maintenance plan, including trimming and pruning procedures, which cultivates the full potential of street trees as providers of shade and designators of key design corridors. Consider folding plan into one of the master plans or ordinances identified above.	Public Works	In progress	Target completion Spring 2019.	Consolidate UD23a, UD23b, UD28, UD29, NR7.
MOBILITY AND COMPLETE STREETS (M)	M-1.01, M-1.11-13	1	MEDIUM PRIORITY	Adopt a Street Design Manual based on the Model Design Manual of Living Streets.	Public Works	Not started		
MOBILITY AND COMPLETE STREETS (M)	M1.08	2	LOW PRIORITY	Conduct regular surveys of City residents to identify preferences and behavior and report on the survey results to the City Council to benchmark travel behavior.	Public Works	Not started		
MOBILITY AND COMPLETE STREETS (M)	M-1.19-24 M-2.11-54	3	ON-GOING	Implement the Bicycle and Pedestrian Master Plan, including candidate projects in subject to more detailed engineering studies.	Public Works	In progress	Considered as part of annual budget process. Implemented as part of annual CIP process.	Minor clarifications.
MOBILITY AND COMPLETE STREETS	M-1.19-24M-2.11-54	4	ON-GOING	Implement the Candidate Projects in the Bicycle and Pedestrian Master Plan, subject to more detailed engineering studies.	Public Works	In progress	Ongoing. Implemented as part of annual CIP process.	Not needed. This is part of annual CIP process.
MOBILITY AND COMPLETE STREETS (M)		6	LOW PRIORITY	If necessary to mitigate potential impacts, the City will implement improvements identified as mitigation measures in the Final Environmental Impact Report for the Centennial General Plan.	Public Works	Not started		
MOBILITY AND COMPLETE STREETS (M)	M-2.22, 2.46	8	ON-GOING	Working with other agencies, the City will seek grants to help develop, operate and maintain a comprehensive trail system through San Clemente's open spaces.	Public Works	On-going	Ongoing effort with regular maintenance and improvements.	

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MOBILITY AND COMPLETE STREETS	M-2.10	9	LOW PRIORITY	Work with OCTA to identify shelter options to ensure adequate safety and comfort for transit users and encourage OCTA to provide bus shelters at all bus stops on El Camino Real, Camino De Los Mares, and Avenida Pico.	Public Works	Not started		Grant funds are only available for high use bus stops and none are in City.
MOBILITY AND COMPLETE STREETS (M)	M-1.04	11	LOW PRIORITY	Validate and incorporate a Multi-Modal Level of Service (LOS) or other metric to evaluate multi-modal facilities performance into future traffic studies.	Public Works	Not started		
MOBILITY AND COMPLETE STREETS (M)	M-1.11	13	LOW PRIORITY N-GOING	Consider preparing detailed concept plans to evaluate alternate visions for major MPAH corridors, and address types of multi-modal improvements that can be included within the constrained rights-of-way (unless it is decided to acquire more right-of-way) for various alternatives.	Public Works	On-going Not started	Part of CIP project development process	Change to ongoing. Activities are recurring
MOBILITY AND COMPLETE STREETS (M)	M-2.39-41	15	ON-GOING	Identify and designate Class 2 bike lanes where considered appropriate and there is sufficient curb-to-curb street paveout width.	Public Works	On-going	Addressed in annual CIP process.	
MOBILITY AND COMPLETE STREETS (M)	M-2.17, 2.25-26	16	ON-GOING	Install vehicle actuation to detect bicycles (CVC 21450.5) and install bicycle detector pavement markings at traffic signals using best practices and adopted State or Federal standards when intersections with signals are rehabilitated.	Public Works	On-going	Addressed in annual CIP process when we have signal rehabilitation projects.	
MOBILITY AND COMPLETE STREETS	M-2.24	18	LOW PRIORITY	Adopt a Pedestrian and Bicycle Facilities Management Plan.	Public Works	Not started		Not needed. Activities occur via existing efforts.

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MOBILITY AND COMPLETE STREETS (M)	M-2.24	19	ON-GOING MEDIUM PRIORITY	Periodically review (for example, when the Bicycle and Pedestrian Master Plan is updated and as part of the Long Term Financial Plan process) official databases of bicycle and pedestrian accidents, analyze their causes and locations, and strive to reduce accidents through infrastructure improvements, community outreach and education and law enforcement efforts.	Public Works	On-going Not started	Review reports of accidents.	Change to ongoing. Activities are recurring
MOBILITY AND COMPLETE STREETS (M)	M-2.21-22	21	LOW PRIORITY ON-GOING	Integrate walking routes into new greenways and open space areas, where appropriate, and encourage them in existing greenways and open space areas.	Public Works	Not started On-going	Improvements pursued as opportunities arise.	Change to ongoing. Activities are recurring
MOBILITY AND COMPLETE STREETS (M)	M-1.22-24M-2.29	23	LOW PRIORITY	Assist employers in implementing a comprehensive bicycle awareness program for their employees.	Public Works	Not started Completed.	OCTA has a bike website: https://www.octa.net/Bike-Month-2019/ The website includes safety tips and employer resources. A link to the OCTA webpage is on the City website.	
MOBILITY AND COMPLETE STREETS (M)	M-2.21, 2.25-26, 2.28	26	ON-GOING	Provide training opportunities for engineering and planning staff on ways to integrate bicyclists and pedestrians with the transportation network.	Public Works	On-going	Ongoing as training opportunities/ courses arise.	
MOBILITY AND COMPLETE STREETS (M)	M-3.05	27	ON-GOING	Provide training and public outreach opportunities about bicyclists' and pedestrians' legal rights and duties for City engineering and planning staff, as well as for law enforcement officials.	Public Works	On-going	Ongoing. Conduct outreach when opening new major bike facilities.	
MOBILITY AND COMPLETE STREETS (M)	M-2.29	28	ON-GOING	Provide an outreach and education component to coincide with the first installation of any new type of bicycle facility as part of the implementation of the associated capital improvement project.	Public Works	On-going	Ongoing on an as-requested basis.	

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MOBILITY AND COMPLETE STREETS	M-2.12	30	LOW PRIORITY	Consider establishing a Bicycling Advisory Committee to assist the City with grant writing and implementation of the Bicycle and Pedestrian Master Plan.	Public Works	Not started		Not needed. City is successful in doing this without a committee.
MOBILITY AND COMPLETE STREETS (M)	M-2.29	31	LOW PRIORITY	Collaborate with local businesses, bicycle shops, non-profits, schools, and government agencies to produce and distribute bicycle and pedestrian safety materials.	Public Works	Not started Completed	OCTA has a bike website: https://www.octa.net/Bike-Month-2019/ The website includes safety tips and employer resources. A link to the OCTA webpage is on the City website.	
MOBILITY AND COMPLETE STREETS	M-2.21-22, 2.46	33	LOW PRIORITY	Collaborate with the local off-road advocacy groups, conservation non-profits, State Parks, adjacent jurisdictions and the Donna O'Neil Land Conservancy to develop a plan for off-road trail facilities.	Public Works	Not started		Not needed. Areas are lead and directed by outside groups.
MOBILITY AND COMPLETE STREETS (M)	M-1.22, 2.48-49	34	LOW PRIORITY	Establish a bicycle-friendly business program to encourage and facilitate use of alternative modes of transportation by employees and customers.	Public Works	Not started	OCTA has a bike website: https://www.octa.net/Bike-Month-2019/ The website includes safety tips and employer resources. A link to the OCTA webpage is on the City website.	
MOBILITY AND COMPLETE STREETS	M-1.09	35	LOW PRIORITY	Consider establishing an Active Transportation Coordinator position to work with City departments and advocacy groups to support and coordinate efforts to improve alternative transportation modes and to implement the Bicycle and Pedestrian Master Plan.	Public Works	Not started		Not needed. City is successful in doing this without a committee.
MOBILITY AND COMPLETE STREETS (M)	M-2.30, 2.36 M-3.03	36	ON-GOING	Provide assistance to school districts in facility planning and transportation operations to ensure safety for users of all modes during school pick-up, drop-off and other special events.	Public Works	On-going	ADA ramps are installed or upgraded when implementing street rehabilitation projects.	

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MOBILITY AND COMPLETE STREETS (M)	M-1.21-22 M-2.31	37	LOW PRIORITY	Establish mode shift/share goals.	Public Works	Not started		
MOBILITY AND COMPLETE STREETS (M)	M-1.21-22 M-2.31	38	LOW PRIORITY	Track mode shift to quantify greenhouse gas reductions.	Public Works	Not started		
MOBILITY AND COMPLETE STREETS (M)	M-3.01	39	HIGH PRIORITY	Prepare and maintain an inventory of sidewalk facilities to determine where pedestrian improvements are most needed to provide a continuous safe route for pedestrians throughout San Clemente.	Public Works	In progress	Inventory is updated via ongoing inspections.	
MOBILITY AND COMPLETE STREETS (M)	M-3.02	40	ON-GOING	Retrofit streets and require developments to install public improvements that provide disabled access and mobility on public streets, as required by State or Federal law.	Public Works	On-going	This is an ongoing effort with regular maintenance.	
MOBILITY AND COMPLETE STREETS (M)	M-3.01-02	41	ON-GOING HIGH PRIORITY	Work towards closing gaps in San Clemente's pedestrian network.	Public Works	On-going In progress	Addressed via annual CIP budget process and with ongoing private development.	Change to ongoing. Activities are recurring
BEACHES, PARKS and RECREATION (BPR)	BPR-3.01-03	13	ON-GOING	Continue to maintain and enhance the City's beaches and Municipal Pier and seek outside funding sources to help support these efforts.	Public Works	On-going	This is an ongoing effort with regular maintenance.	
BEACHES, PARKS and RECREATION (BPR)	BPR-3.06	14a	ON-GOING	Continue to enhance the beaches and beach support facilities at the Municipal Pier, recognizing their importance as City gateways, and North Beach train stations	Public Works	On-going	Ongoing effort. Completed North Beach opportunistic project in late 2016.	
BEACHES, PARKS and RECREATION (BPR)	BPR-3.10-11	15	ON-GOING	Seek sand nourishment and replacement funding opportunities to ensure beachgoers have a high quality beach experience and to maintain ongoing monitoring activities.	Public Works	On-going	Received grants to continue pursuing federal sand project.	
BEACHES, PARKS and RECREATION (BPR)	BPR-3.02	16	ON-GOING	Continue to provide and maintain beach fire pits in designated public beach locations.	Public Works	On-going		

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)	REASON FOR SIP CHANGES
BEACHES, PARKS and RECREATION (BPR)		27	ON-GOING	Implement the Bicycle and Pedestrian Master Plan by allocating a portion of the annual City budget to complete sidewalk projects that infill public sidewalk gaps and provide connectivity.	Public Works	On-going	Completed installation of AWS system in 2016.	
BEACHES, PARKS and RECREATION (BPR)	BPR-3.02	47	MEDIUM PRIORITY ON-GOING	Implement the City's Quiet Zone/Railroad Safety Program.	Public Works	In progress Completed		
NATURAL RESOURCES (BPR)	NR-5.07	7	HIGH PRIORITY	Develop a Tree Ordinance (refer to Urban Forest Implementation Measures for Urban Design Element) . <u>The ordinance will consider standards and procedures for city-owned property tree selection and removal, preservation and maintenance and the establishment of a tree canopy percentage target, based on standards encouraged by the International Society of Arboriculture. The tree ordinance shall include criteria for evaluating potential conflicts which may arise when trees uplift sidewalks or where new sidewalks are being constructed. Potential mitigation may include root pruning, modification of frontage improvements, root barriers, relocation, and removal and replacement.</u>	Public Works	In progress	This will involve collaboration with Community Development. Plan to complete by end 2020.	Clarify and consolidate UD23a, UD23b, UD28, UD29, NR7.

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)	REASON FOR SIP CHANGES
NATURAL RESOURCES (BPR)	NR-2.07	8	MEDIUM PRIORITY	The City will develop and implement a utilities undergrounding plan to avoid the adverse impacts to aesthetic resources of public utilities and unmanned telecommunications facilities, where feasible and where costs of such undergrounding do not pose economic hardship. Where undergrounding is determined by the City to not be physically possible, such features shall be located and designed to reduce their visibility and in developed areas, consistent with prevailing architectural character and scale. In beaches, parks and open spaces areas, such facilities shall be designed and located to blend in with natural colors, textures and landforms.	Public Works	In progress	Report to City Council in Spring 2020.	
NATURAL RESOURCES (NR)	Goal 4	10	ON-GOING	Maintain up-to-date information regarding the location of mineral resource zones in the City.	Public Works	On-going	Update information as opportunities become available.	Change lead from Utilities based on roles.
NATURAL RESOURCES (BPR)	Goal 6	18	ON-GOING	Solicit state and federal grants to implement the City's energy conservation programs as such funding becomes available.	Public Works and Utilities	On-going	Ongoing as opportunities arise.	
NATURAL RESOURCES (BPR)	NR-7.02	22	LOW PRIORITY	Establish a retrofitting plan for outdoor lighting at City buildings, streets and parks.	Public Works	In progress	Similar for City facilities as lighting needs to be replaced, more efficient LED lighting is installed.	
COASTAL (C)	C-1.07	2	ON-GOING	Maintain the San Clemente Beach Trails as part of the California Coastal Trail siting and design standard contained here. [http://sanclemente.org/sc/Standard.aspx?PageID=356]	Public Works	On-going	Staff continues to seek funding opportunities to approved and potential projects.	

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)	REASON FOR SIP CHANGES
COASTAL (C)	C-1.06, 1.11	5	ON-GOING	Periodically inventory beach access facilities to identify access needs. Based on the inventory, prepare capital improvements projects and/or establish schedule for renovating access facilities, and update the City's way-finding program to facilitate regional access from Interstate 5 to coastal destinations (e.g., Del Mar, Pier Bowl, North Beach), primary beach access points, parks, public parking areas, prominent natural features and City entry points.	Public Works	On-going	Part of on-going asset inspection and maintenance program.	
COASTAL (C)	C-1.06	11	ON-GOING	Seek funding to maintain and improve access ways, implement complete streets projects as identified in the Mobility and Complete Streets Element, and to enhance public coastal access, including: a. Improved pedestrian railroad crossings through the construction of at-grade, above-grade, or below-grade crossings at existing accessways. b. Additional off-street public parking spaces at or near public coastal access ways through improvements of existing beach parking lots and creation of parking lots, where feasible.	Public Works	On-going	Information is made available upon request.	
COASTAL (C)	C-2.05, 2.08, 2.10, 2.11	12	ON-GOING	Advocate and support the preservation and creation of coastal terrestrial wildlife or plant sanctuaries.	Public Works	On-going	Part of current review process.	Consolidate into new IM G7.
COASTAL (C)	C-1.01	15	ON-GOING	Implement City Policies and Procedures (effective date September 5, 2001) regarding Management of Beach Facilities in terms of their maintenance, replacement, protection, or relocation.	Public Works	On-going	Information is made available upon request.	
SAFETY (S)	S-1.01	1	ON-GOING	When feasible, make information on fault locations, soil hazards and areas of landslide or liquefaction publicly available, on request.	Public Works	On-going		

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)	REASON FOR SIP CHANGES
SAFETY (S)	S-2.04-06	4	ON-GOING	Review and update drainage and water retention studies and improvement plans to incorporate appropriate best practices and Federal, State, and County flood control regulations.	Public Works	On-going	Reviewing and updating drainage and water retention studies and improvement plans.	
SAFETY (S)	S-2.06	5	LOW PRIORITY	Obtain and maintain information on flooding, tsunami, and sea level rise hazards and make the information publicly available.	Public Works	Not started	Target Spring 2020to complete.	
SAFETY (S)	S-4.02-03	9	ON-GOING	Work with local, State and Federal agencies to reduce highway-generated noise levels to within acceptable General Plan levels.	Public Works	On-going	Part of current operations.	
SAFETY (S)	S-4.06	11	ON-GOING	Continue to use a program of truck prohibitions, including appropriate signage, to minimize truck traffic noise impacts to sensitive land uses.	Public Works	On-going		
SAFETY (S)	S-5.01	14	ON-GOING	Continue to collect and disseminate information relating to all hazards, as well as to radiological hazards preparedness, response, and recovery for SONGS.	Public Works	On-going	Occurs via emergency planning efforts.	
SAFETY (S)		16	ON-GOING	Regularly review and update, exercise and revise the San Clemente Multi-Hazard Emergency Plan with appropriate best practices related to the community's natural and human-made hazards.	Public Works	On-going	Part of current operations.	
SAFETY (S)	S-7.01	17	ON-GOING	Explore the siting and structural integrity of the City's critical facilities to identify and plan to mitigate any potential defects related to natural or human-made hazards.	Public Works	On-going	Part of current operations.	

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)	REASON FOR SIP CHANGES
SAFETY (S)	S-7.08-09	18	ON-GOING	Continue to maintain and update emergency services, preparedness, response and recovery plans and training programs that meet Federal and State requirements.	Public Works	On-going	Pursuing emergency services grants and other funding opportunities	
SAFETY (S)	S-7.02	19a	ON-GOING	Pursue emergency services grants and other funding opportunities for emergency planning, and public safety.	Public Works	On-going	Information is made available upon request, outreach made when possible.	
SAFETY (S)	S-7.03	22	ON-GOING	Provide educational materials and outreach efforts to inform the public about emergency preparation and response, and about the availability of emergency services.	Public Works	On-going		
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.01	30	ON-GOING	Continue to prepare 5-year Capital Improvement Programs for the City's storm drainage system.	Public Works	On-going	Fee schedule periodically reviewed.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	40	ON-GOING	Upgrade City facilities by installing energy-efficient lighting where feasible, upgrading City facilities with EnergyStar or equivalent facilities, updating HVAC systems and establishing shut-off times, occupancy-sensing lighting controls, programmable thermostats and variable speed drive motors in City water and sewer pumping stations.	Public Works	On-going	LED traffic signals completed, and almost all LED pedestrian signals completed.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	41	ON-GOING	Transition to light emitting diode traffic signal light bulbs and pedestrian crossing signals.	Public Works	On-going	Continue to seek grant funds.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	42	ON-GOING LO W PRIORITY	Where appropriate and feasible, install solar-powered street radar signs.	Public Works	On-going		Change to ongoing. Activities are recurring
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.09	45	ON-GOING	Pursue grant funding and other financial resources to offset the public cost of energy retrofits to existing City facilities.	Public Works	On-going	Reviewed by Public Works, Sewer, and Water Departments	

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)	REASON FOR SIP CHANGES
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.07-08	46	LOW PRIORITY	Update our codes to encourage the private development of alternative energy infrastructure where appropriate.	Public Works	Not started	-	Change lead to Community Development based on roles.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	NR-2.07	48	MEDIUM PRIORITY	Update priorities for the undergrounding of overhead utility lines, including implementation plan and funding strategies.	Public Works	In progress		
GROWTH MANAGEMENT (GM)	GM-2.03, 2.05	1	ON-GOING	Continue to regularly update development impact fees and/or other financing mechanisms so that development outside City Limits that request use of City services or facilities pays the full costs needed to serve it and does not decrease levels of service to San Clemente residents.	Public Works	On-going	Standards periodically reviewed.	
GROWTH MANAGEMENT (GM)	GM-2.01	5a	ON-GOING	City shall periodically update its standards for the provision of public services and facilities to reflect current needs and costs, including: drainage/flood control, parks, water and wastewater, and traffic.	Public Works	On-going	Standards periodically reviewed.	
URBAN DESIGN (UD)	UD-4.04	9	MEDIUM PRIORITY	Work with neighborhood volunteers to establish a Zero Trash chapter, or similar organization devoted to keeping San Clemente litter free. [Link to ZeroTrash.org]	Utilities	Not started		
URBAN DESIGN (UD)	UD-5.18	18	ON-GOING	Develop incentives for the use of drought-tolerant and California native species in landscape design.	Utilities	On-going	There incentives for turf removal and installation of drought tolerant plants along with drip irrigation conversion.	
<u>NATURAL RESOURCES (NR)</u>	<u>NR-1.06</u>	<u>5</u>	<u>HIGH PRIORITY</u>	<u>Working with community volunteers, conservation clubs, youth groups and non-profit agencies, help plan and support conservation activities such as habitat restoration, interpretive signage and tours, trail building, erosion control and litter removal.</u>	<u>Utilities</u>	<u>Not started</u>		<u>Change lead from BPR based on roles.</u>

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)	REASON FOR SIP CHANGES
NATURAL RESOURCES (NR)	Goal 4	10	ON-GOING	Maintain up-to-date information regarding the location of mineral resource zones in the City.	Utilities	On-going	Update information as opportunities become available.	Change lead to Public Works based on roles.
NATURAL RESOURCES (NR)	NR-5.03	13	MEDIUM PRIORITY ON-GOING	Implement greenhouse gas emission reduction measures of the City's Climate Action Plan.	Utilities	On-going Not started	Funding and resources are needed for Utilities to implement this program.-	Change to ongoing. Activities are recurring
NATURAL RESOURCES (NR)	Goal 5	15	ON-GOING MEDIUM PRIORITY	Review and update the San Clemente Municipal Code to further the goals, policies and measures of the Climate Action Plan and Sustainability Action Plan. Enforce provisions and establish additional energy performance requirements in the building code as information becomes available.	Utilities	On-going Not started	Funding and resources are needed for Utilities to implement this program.-	Change to ongoing. Activities are recurring
NATURAL RESOURCES (NR)	NR-6.08	16	ON-GOING LOW PRIORITY	Promote private utility programs for energy audits of existing structures and public education programs to promote energy conservation. The programs should define the current levels of use, compare these to current standards for similar types of structures and prescribe corrective methods to improve conservation.	Utilities	On-going Not started	Funding and resources are needed for Utilities to implement this program.	Change to ongoing. Activities are recurring
NATURAL RESOURCES	Goal 7	23	ON-GOING	Seek grant funding for City lighting upgrades, incentive programs, and new fixtures.	Utilities	In progress	Participate in local forums. Provided additional outreach in Fall 2015.	Consolidate NR23, PSFU40.
NATURAL RESOURCES (NR)	NR-6.04	27	ON-GOING LOW PRIORITY	Consider potential for achieving LEED Operations and Maintenance certification, or the equivalent, for appropriate City facilities.	Utilities	On-going Not started	Funding and resources are needed for Utilities to implement this program.-	Change to ongoing. Activities are recurring
NATURAL RESOURCES (NR)	Goal 6	28	ON-GOING MEDIUM PRIORITY	Consider programs that benchmark and sub-meter all City facilities <u>and audit energy usage.</u>	Utilities	On-going Not started	Funding and resources are needed for Utilities to implement this program.	Clarify and change to ongoing. Activities are recurring

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)	REASON FOR SIP CHANGES
NATURAL RESOURCES (NR)	NR-6.07	30	ON-GOING HIGH PRIORITY	Research opportunities for Power Purchase Agreements (PPAs) and Sustainable Communities Program (SDG&E) for renewable power on City facilities.	Utilities	On-going Not started	Funding and resources are needed for Utilities to implement this program.	Change to ongoing. Activities are recurring
NATURAL RESOURCES (NR)	NR-6.08	31	ON-GOING	Continue to promote energy conservation and educate residents on benefits of energy efficiency and solar power generation.	Utilities	On-going	Funding and resources required to implement this program. Participate in local forums.	
NATURAL RESOURCES (NR)	NR-6.07	32	ON-GOING	Continue to promote utility sponsored programs and training for City staff, local businesses and residents.	Utilities	On-going	Met with SDG&E and coordinated with utilities.	
NATURAL RESOURCES (NR)	NR-6.07	33	ON-GOING	Approach SDG&E about forming a local government partnership to develop, operate and maintain energy resources using sustainable practices and materials.	Utilities	On-going	Ongoing part of routine maintenance and considered as part of CIP design and implementation process.	
SAFETY (S)		15	HIGH PRIORITY	Study the feasibility and practicality of obtaining adequate generators for critical City facilities that do not currently have them.	Utilities/ Public Works	In progress	Generator operational at old city hall site on Avenida Presidio. A feasibility study is a planned activity for FY2020. Generators Study is ongoing with Trussell Engineers to evaluate wastewater processes and chemical usage. have been evaluated and implemented as recommended within the City's Water Master Plan.	Added Public Works as joint-lead due to shared role on project.
SAFETY (S)	S-7.10	23	ON-GOING	Support and maintain active programs to enhance community safety, emergency preparedness and disaster response through volunteer programs such as the Community Emergency Response Team Program (CERT), Retired Senior Volunteer Program (RSVP), Explorer Scouts, Neighborhood Watch and Radio Amateur Citizen Emergency Services (RACES).	Utilities	On-going	Part of current operations.	

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)	REASON FOR SIP CHANGES
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-Goal 5	21	ON-GOING LOW PRIORITY	Study feasibility and effectiveness of new technologies to reduce the use of chemicals at the water treatment plant.	Utilities	On-going Not started	This is an ongoing activity, a study by Trussell Engineers will be completed in FY2020.	Change to ongoing. Activities are recurring
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.02	22	MEDIUM PRIORITY ON-GOING	Continue implementation of a tiered water rate structure to incentivize water conservation.	Utilities	In progress Completed	Cost-of-Service study was completed in FY 2018 and replaced tiered rates with a uniform rate based on customer class. Demand Management Rates were established in the event of a drought or major water supply challenge.	Minor clarifications.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.08	23	ON-GOING	Expand local water recycling capabilities.	Utilities	On-going	Participating in regional study and designing expansion of the system.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.05	24	ON-GOING	Explore the feasibility of desalinization and other regional projects as an alternative resource to reduce the City's dependency on imported water.	Utilities	On-going	Plan is updated as needed.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.06	25	ON-GOING	Maintain and update the City's Urban Water Management Plan, as needed, and implement and enforce the water conservation ordinance.	Utilities	On-going	Urban Water Management Plan is updated every five years. Outreach is completed as part of the City's Water Conservation Program.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.09	27	ON-GOING MEDIUM PRIORITY	Complete water efficiency use surveys of all City facilities.	Utilities	In progress	Planned activity for FY2020.	Change priority to one-time IM for schedule work program.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-5.07	28	ON-GOING	Continue providing education and community outreach on water conservation options and methods.	Utilities	On-going	Part of regular operations.	

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)	REASON FOR SIP CHANGES
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.02	29	HIGH PRIORITY	Review and if necessary, update the existing City Drainage Master Plan in order to identify deficiencies and needed improvements in the drainage system.	Utilities	In progress	Study is drafted and in process with approval expected in 2020.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-6.07	31	ON-GOING	Review and amend as necessary and appropriate, drainage impact fees collected from new development for the construction of new drainage facilities necessitated by the new development.	Utilities	On-going	Consider fee adjustment following the completion of Drainage Master Plan.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-7.01	33	ON-GOING	Continue to implement the Clean Ocean Program and Stormwater Local Implementation Plan to protect local surface water quality and meet or exceed applicable regional, state and federal requirements.	Utilities	On-going	Staff enforcing water quality runoff standards. Clean Ocean Program sunsets and will be up for renewal in June 2020.	
PUBLIC SERVICES, FACILITIES AND UTILITIES	PSFU-Goal 7	34	ON-GOING	Include specific measure to address the need for sidewalk cleaning while protecting water quality and preventing runoff.	Utilities	In progress	Ongoing. State has implemented some mandates and City will update Muni Code by end of FY16.	Consolidate PSFU33, PSFU34.
PUBLIC SERVICES, FACILITIES AND UTILITIES	PSFU-8.01	35	ON-GOING	Expand mandatory recycling for commercial customers consistent with State requirements.	Utilities	In progress	Ongoing. Where appropriate we use rubberized asphalt for street rehabilitation projects	Consolidate PSFU35, PSFU38.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-8.02	36	LOW PRIORITY	Establish a strategic plan and public outreach campaign to exceed solid waste diversion requirements of AB 939, including waste created by construction and demolition activities.	Utilities	Not started Completed	Implemented an organics collection program in 2016.	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-8.05	37	ON-GOING	Continue using rubberized asphalt and recycled aggregate for City street projects, as appropriate.	Utilities	On-going	Where appropriate, City uses rubberized asphalt for street rehabilitation projects	
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-8.10	38	ON-GOING	Achieve state solid waste requirements including but not limited to a Continue to achieve at least the minimum construction and demolition waste diversion requirement of 75 percent.	Utilities	On-going	Upgrades completed in 2016 and on an ongoing basis.	Clarify and consolidate PSFU35, PSFU38.

ELEMENT	GENERAL PLAN POLICY	IM#	PRIORITY LEVEL	IMPLEMENTATION MEASURE DESCRIPTION	LEAD DEPT.	STATUS	NOTES ON STATUS (as of 12/31/2019)	REASON FOR SIP CHANGES	
PUBLIC SERVICES, FACILITIES AND UTILITIES	PSFU-9.04	39	-	MEDIUM PRIORITY	Establish a schedule for energy efficiency and demand response program audits of City facilities.	Utilities	Not started	-	Consolidate NR16, PSFU39.
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.09	43	LOW PRIORITY	Explore the feasibility of establishing a City grant program to provide funding support for local energy retrofiting projects.	Utilities	Not started	Funding and resources are needed for Utilities to implement this program.-		
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-9.03	44	LOW PRIORITY	Consider requiring future City facilities to meet LEED Certification standards or equivalent standards.	Utilities	Not started	Funding and resources are needed for Utilities to implement this program.-		
PUBLIC SERVICES, FACILITIES AND UTILITIES (PSFU)	PSFU-Goal 9	47	MEDIUM PRIORITY	Implement the Climate Action Plan and Sustainability Action Plan.	Utilities	Not started	Specific actions considered in annual budget process. Funding and resources are needed for Utilities to implement this program.		
PUBLIC SERVICES, FACILITIES AND UTILITIES	PSFU-9.06	49	-	MEDIUM PRIORITY	Educate the community on and promote the benefits of energy efficiency and solar power generation and related utility-sponsored programs.	Utilities	Not started	-	Consolidate into new IM G7.

3.0 STRATEGIC IMPLEMENTATION PROGRAM

3.1 Purpose and Update Process

The Strategic Implementation Plan (SIP) lists Implementation Measures (IMs) the City will carry out to achieve the General Plan's goals and policies over time. The SIP includes IMs for General Plan elements, excluding housing. The SIP groups IMs by element, references related General Plan policies, and identifies the status, priority, and lead department for overseeing the project or program. In summary, the purpose of the SIP is to:

- Evaluate the successful completion of IM's and progress of the implementation of the General Plan.
- Prioritize IMs and identify which projects and programs to focus on in the next fiscal year based on available resources;
- Identify the department or entity best suited to lead and/or help carry out IMs;
- Identify and direct required resources to the most important activities and budget accordingly;
- Estimate the time frame needed to complete IMs; and

The SIP sets City Council priorities for more than 300 General Plan Implementation Measures (IMs). In the process of updating the SIP each year, City departments review IMs they are responsible for, provide a status update and summary of accomplishments, and provide recommendations on which IMs to address in the upcoming fiscal year. This process aligns the efforts undertaken in many yearly processes to ensure the Centennial General Plan is implemented continually. These processes include the adoption of an annual budget, a Capital Improvement Plan (CIP), and an Information Technology Strategic Plan (ITSP). Starting Fiscal Year 2019, the SIP will be updated biannually with the Long Term Financial Plan (LTFP), not annually as in prior years.

Through the annual update, the City Council prioritizes IMs for the fiscal year based on several criteria, including input from the public, City Departments, and the Planning Commission. This coordinated effort aligns General Plan Strategic Priorities with the LTFP and the annual budget review process to ensure that the General Plan remains a dynamic, up to date, responsive guide to public decision making and expenditures. After the annual budget is adopted, the City Council approves a SIP for the next fiscal year that may include changes recommended during the review process.

3.2 Status of Implementation Measures

There are 313 IMs in the SIP. This includes 182 one-time projects with a specific goal and end point, and 131 initiated and ongoing projects or programs that require routine activity with no specified end date. For the one-time projects, Table 2 below shows how the City Council has prioritized IMs and the current status of implementation.

Table 2 - Status Summary of one-time IMs

Priority	# of IMs	Initiated	Active	Completed
High IMs undertaken within 3 years of General Plan adoption	55	54	25*	4
Medium IMs undertaken within 5 years	63	11	5*	2
Low IMs undertaken within 5+ years	64	2	2	0
Total	182	67	32	6

* 35 IMs are initiated but inactive based on resources. While inactive, these projects are in the queue and will become active as projects are completed and resources can be refocused on them.

For details on the City’s progress on the SIP, refer to the matrix provided as Appendix A.

3.3 Major Implementation Activities for 2017

The following is a summary of major City department activities demonstrating how the General Plan is being implemented according to City Council priorities:

Beaches, Parks and Recreation:

- Completing the Beaches, Parks, and Recreation Master Plan that analyzes needs and provides recommendations on a number of projects and programs to improve recreational programs and facilities. Over the next year, work will be underway to start implementing recommendations in the plan once it is completed,
- Providing a variety of programs and explore new opportunities to meet the needs of the public and maximize use of City facilities,
- Providing affordable recreational and healthy opportunities for the City’s residents,
- Promoting public safety, health and wellness; and
- Increasing the sustainability of the City’s public facilities.

City Manager:

- Supporting initiatives and alternatives that help better medical services in San Clemente,
- Providing ongoing support to the local business community and focusing on improved ambulance transport services to the residents,
- Maintaining best practices to provide public information,
- Ensuring Police Services continues to work with neighborhoods to promote safety and the Neighborhood Watch Program,
- Promoting and supporting a City employee wellness program, and
- Evaluating the feasibility of establishing and operating a City business visitation program to improve communication and understanding of business needs, opportunities, and issues; and
- Updating development fee costs along with financing mechanisms to ensure new development covers costs to future City services.

Community Development:

- Updating the Zoning Ordinance, Zoning Map, and Specific Plans for consistency with the General Plan. The first phase of this work program was completed that updated commercial and mixed-use Zoning districts and the Zoning Map to reflect land use changes in the General Plan. The second phase involves updating remaining sections of Zoning Ordinance to be consistent with the General Plan. This project is in process and near complete with City Council review planned for Spring 2018. The third phase involves updating the Coastal Specific Plans (Pier Bowl and West Pico Corridor) that is underway. The fourth phase will involve updating remaining inland Specific Plans. This work will start after the third phase is completed;
- Working on finalizing certification of the updated Coastal Land Use Plan (LUP) with the Coastal Commission. The LUP was approved with suggested modifications and will be presented to the City Council for consideration in Spring 2018;
- Working on and obtaining certification of a Coastal Implementation Plan, or Local Coastal Program (LCP), as directed by the City Council, which includes a sea water level rise analysis and mapping efforts;
- Obtained certification of the Housing Element and working towards implementing the Housing Element Action Plan. This includes an update of the housing site inventory, annual progress report, and updates of the City's Zoning Ordinance to reflect State law for density bonus, residential care facilities, transitional and supportive housing, employee Housing, and Accessory Dwelling Units (ADUs);
- Reviewing development proposals for consistency with General Plan policies to ensure projects are compatible with neighborhoods, preserving historical resources, scenic corridors, and natural resources; maintaining or enhancing quality of life; and providing high quality architecture and site design consistent with the Urban Design Element and City's Design Guidelines;
- Monitoring and enforcing environmental mitigation measures for the Centennial General Plan Environmental Impact Report (EIR) according to the Mitigation Monitoring Program the Council adopted and certified,
- Supporting economic development through the continuation of the liaison program,
- Providing grants for affordable health services, drug prevention, and enhanced educational opportunities for the City's residents through Housing and Social Services and various partner organizations;
- Facilitated the review of a proposal for the rehabilitation of the Miramar Theatre and Bowling Alley historic resources; and

Public Works:

- Implementing the Bicycle and Pedestrian Master Plan,
- Identifying and install roadway and intersection features to provide more bicycling opportunities, maintaining and adding to the City's pedestrian network for all users,
- Maintaining many of the City's beach and park facilities, Ensuring the safety of the community through the review and dissemination of information related to local hazards,
- Maintaining and updating public services and facilities,

- Upgrading City facilities with more energy efficient features,
- Completed first year of trolley service successfully in Summer 2017, and secured grant funding from Orange County Transportation Authority (OCTA) to continue trolley service in summers for the next six years (IM #3, Land Use). Based on this milestone and the ongoing nature of work ahead, in the next SIP update, staff will recommend changing the priority of IM #3 from “medium” to “ongoing”; and
- Reviewing standards for tree maintenance on City-owned properties (IM 23b, Urban Design) with plans to complete a tree ordinance in 2018 (IM 7, Natural Resources). These projects were directed by the City Council so the related IMs are now shown as “initiated” in the attached SIP.

Utilities:

- Protecting the City’s natural resources by promoting energy conservation and reduced greenhouse gas emissions,
- Evaluating water efficiency of City facilities and activities,
- Updating the City’s Urban Water Management Plan,
- Recycling waste for commercial customers, achieving at least 75% diversion of construction and demolition waste;
- Completed cost-of-service study in FY 2018 and replaced tiered rates with a uniform rate based on customer class. Demand Management Rates were established in the event of a drought or major water supply challenge.

Public Safety:

- Pursuing emergency services grants and other funding opportunities for marine safety staffing, facilities, training, and programs.

For more details on the City’s implementation activities, please refer to the status notes in the matrix provided as Appendix A.

4.0 HOUSING ACTION PLAN

The goal of the Housing Action Plan in the Housing Element is to provide adequate opportunities of new housing for persons at all economic levels as well as those with special needs. The City will strategically reach these goals by ensuring that the General Plan and Zoning Ordinance designate sufficient land at appropriate densities and in appropriate locations to accommodate the City’s share of regional housing needs. The City will also create adequate opportunities for housing by facilitating the production of high-quality affordable housing for lower income through inclusionary housing, incentives, direct financial assistance, and administrative support. For details on implementation activities, please refer to Appendix B for HCD housing reporting data for 2017 and the 2017-2021 Housing Action Plan. Appendix C includes 2016-2014 reporting data to bring the City’s prior reports up to current status.

General Plan Element	Adoption Date	Amendment No.	Resolution No.
Safety	11-3-15	15-049	15-47,15-48
Public Services, Facilities and Utilities	11-3-15	15-049	15-47,15-48
Growth Management	12-20-16	16-374	16-75
Governance	11-3-15	15-049	15-47,15-48

3.0 STRATEGIC IMPLEMENTATION PROGRAM

3.1 Purpose and Update Process

The Strategic Implementation Plan (SIP) lists Implementation Measures (IMs) the City will carry out to achieve the General Plan's goals and policies over time. The SIP includes IMs for General Plan elements, excluding those related to housing. The SIP groups IMs by element, references related General Plan policies, and identifies the status, priority, and lead department for overseeing the project or program. In summary, the purpose of the SIP is to:

- Evaluate the successful completion of IM's and progress of the implementation of the General Plan.
- Prioritize IMs and identify which projects and programs to focus on in the next fiscal year based on available resources;
- Identify the department or entity best suited to lead and/or help carry out IMs;
- Identify and direct required resources to the most important activities and budget accordingly;
- Estimate the time frame needed to complete IMs; and

The SIP sets City Council priorities for more than 300 General Plan Implementation Measures (IMs). In the process of updating the SIP each year, City departments review IMs they are responsible for, provide a status update and summary of accomplishments, and provide recommendations on which IMs to address in the following year.

Through the annual update, the City Council prioritizes IMs for the fiscal year based on several criteria, including input from the public, City Departments, and the Planning Commission. This coordinated effort aligns with efforts undertaken annually to ensure the Centennial General Plan remains a dynamic, up to date, responsive guide to public decision making and expenditures. These annual processes include the General Plan Progress Report, the adoption of a City budget and update of the Capital Improvement Plan (CIP). The SIP was last updated in June 2017 with the City's 2018 budget. In 2019, the City will update the SIP with hearings expected in the Summer. This effort will involve reevaluating priorities for assigned Implementation Measures (IMs) and proposing changes necessary to reflect resources and workload for IMs in process. Also, in this update cycle, changes to improve organization and format may be considered to help the City set priorities and budget for future projects.

3.2 Status of Implementation Measures

There are 313 IMs in the SIP. This includes 182 one-time projects with a specific goal and end point, and 131 initiated and ongoing projects or programs that require routine activity with no specified end date. For the one-time projects, Table 3 below shows how the City Council has prioritized IMs and the current status of implementation.

Table 3 - Status Summary of one-time IMs

Priority	# of IMs	Initiated	Active	Completed
High IMs undertaken within 3 years of General Plan adoption	55	55	21*	8
Medium IMs undertaken within 5 years	63	9	6*	4
Low IMs undertaken within 5+ years	64	4	4	1
Total	182	68	31	13

* 34 IMs are initiated but inactive based on resources. While inactive, these projects are in the queue and will become active as projects are completed and resources can be refocused on them.

For details on the City’s progress on the SIP, refer to the matrix provided as Appendix A.

3.3 Major Implementation Activities for 2018

The following is a summary of major City department activities demonstrating how the General Plan is being implemented according to City Council priorities:

Beaches, Parks and Recreation

- Implementing recommendations from Beaches, Parks, and Recreation Master Plan adopted in 2018. The Master Plan analyzes needs and provides recommendations on a number of projects and programs to improve recreational programs and facilities,
- Providing a variety of programs and explore new opportunities to meet the needs of the public and maximize use of City facilities,
- Providing affordable recreational and healthy opportunities for the City’s residents,
- Promoting public safety, health and wellness; and
- Increasing the sustainability of the City’s public facilities.

Community Development

In terms of one-time IMs, Community Development accomplished the following:

- Updating the Zoning Ordinance, Zoning Map, and Specific Plans for consistency with the General Plan. The first phase of this work program was completed that updated commercial and mixed-use Zoning districts and the Zoning Map to reflect land use changes in the General Plan. The second phase involves updating remaining sections of

Zoning Ordinance to be consistent with the General Plan. This project was completed in 2018. The third phase involves updating the Coastal Specific Plans (Pier Bowl and West Pico Corridor) that is underway. The fourth phase will involve updating remaining inland Specific Plans. This work will start after the third phase is completed.

- Finalized certification of the updated Coastal Land Use Plan (LUP) with the Coastal Commission.
- Working on and obtaining certification of a Coastal Implementation Plan to complete the Local Coastal Program (LCP), as directed by the City Council, which includes a Sea Level Rise Vulnerability Assessment and mapping efforts.
- Obtained certification of the Housing Element and made progress towards implementing the Housing Element Action Plan. This includes an update of the housing site inventory, filing the State mandated annual progress report, and completing updates of the City's Zoning Ordinance to reflect State law. The second phase of the zoning updates, completed in 2018, made zoning changes to reflect State law for housing, including density bonus, transitional and supportive housing, farmworker and employee housing, and residential care facilities. The City also made progress on a Housing Element program for second residential units, known as Accessory Dwelling Units (ADUs). The Planning Commission forwarded a recommendation to the Council on an ordinance for ADUs.
- Completed parking demand surveys of the Downtown and North Beach for the Planning Commission and City Council to consider in 2019.

In terms of on-going activities, the following items highlight work where significant staff resources are devoted to General Plan implementation.

- Reviewing development proposals for consistency with General Plan policies to ensure projects are compatible with neighborhoods, preserving historical resources, scenic corridors, and natural resources; maintaining or enhancing quality of life; and providing high quality architecture and site design consistent with the Urban Design Element and City's Design Guidelines.
- Monitoring and enforcing environmental mitigation measures for the Centennial General Plan Environmental Impact Report (EIR) according to the Mitigation Monitoring Program the Council adopted and certified.
- Supporting economic development through the continuation of the liaison program.
- Providing grants for affordable health services, drug prevention, and enhanced educational opportunities for the City's residents through Housing and Social Services and various partner organizations.

Public Works

- Implementing the Bicycle and Pedestrian Master Plan,
- Identifying and install roadway and intersection features to provide more bicycling opportunities, maintaining and adding to the City's pedestrian network for all users,
- Maintaining many of the City's beach and park facilities, Ensuring the safety of the community through the review and dissemination of information related to local hazards,
- Maintaining and updating public services and facilities,

- Upgrading City facilities with more energy efficient features,
- Completed second year of trolley service in Summer 2018, and secured grant funding from Orange County Transportation Authority (OCTA) to continue trolley service in summers for the next six years (IM 3, Land Use) and expand service to Dana Point in Summer 2019.
- Reviewing standards for tree maintenance on City-owned properties (IM 23b, Urban Design) with plans to complete a tree ordinance in 2019 (IM 7, Natural Resources).

Utilities

- Evaluating water efficiency of City facilities and activities.
- Working with customers to convert potable water irrigation sites to recycled water.
- Promoting water conservation through informational flyers and augmenting existing regional water conservation incentive programs through additional funding.
- New water rate structure was implemented in January 2018, the new rates increased revenue stability by increasing the fixed rate component to better align with fixed water costs. Demand management rates were developed in the event of a supply shortage or drought condition.
- Replacement of chemical odor control towers currently under design will be replaced with biological towers.
- Updating the City's Urban Water Management Plan.
- Recycling waste for City customers, achieving approximately 72% of the state mandate that is 75% by 2020.

Public Safety

- Pursuing emergency services grants and other funding opportunities for marine safety staffing, facilities, training, and programs.
- The Marine Safety Division has been actively pursuing grants for equipment, training, and programs throughout 2018. Grants and funding requests have resulted in the award of grants and funding for training from: the San Clemente Ocean Festival, the San Clemente Lifeguard and Junior Lifeguard Foundation; and Rancho Santiago College. Total funds of \$12,500 were received which was used to fund scholarships for children for the Junior Lifeguard program, equipment for Junior Lifeguards and Lifeguards; and training for the Lifeguard staff.

For more details on the City's implementation activities, please refer to the status notes in the matrix provided as Appendix A.